Board Policy Committee
Meeting and Special SMUD
Board of Directors Meeting

Date: Wednesday, June 5, 2019
Time: Scheduled to begin at 5:30 p.m.
Location: SMUD Customer Service Center, Rubicon Room
6301 S Street, Sacramento, CA

Powering forward. Together.

SMUD®
AGENDA
BOARD POLICY COMMITTEE MEETING
AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

Wednesday, June 5, 2019
SMUD Customer Service Center, Rubicon Room
6301 S Street, Sacramento, California
Scheduled to begin at 5:30 p.m.

This Committee meeting is noticed as a joint meeting with the Board of Directors for the purpose of compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Policy Committee will review, discuss and provide the Committee's recommendation on the following:

INFORMATIONAL ITEM

1. Evan Schmidt
   SENIOR DIRECTOR,
   VALLEY VISION
   Meg Arnold
   PROJECT LEADER &
   CONSULTANT, VALLEY VISION
   Presentation: 15 minutes
   Discussion: 15 minutes

DISCUSSION ITEM

2. Lora Anguay
   a. Accept the monitoring report for Strategic Direction SD-4, Reliability.
   b. Discuss, with possible amendment, Strategic Direction SD-4, Reliability.
   Presentation: 10 minutes
   Discussion: 10 minutes

INFORMATIONAL ITEMS (cont.)

3. Heidi Sanborn
   Board monitoring: GP-10, Board Training, Orientation; and GP-15, Board Travel and Training Reimbursement.
   Presentation: 10 minutes
   Discussion: 10 minutes

4. Dave Tamayo
   Board Work Plan.
   Discussion: 5 minutes
INFORMATIONAL ITEMS (cont.)

5. Public Comment.

6. Heidi Sanborn Summary of Committee Direction.
   Discussion: 1 minute

Members of the public wishing to address the Committee should complete a sign-up form available at the table outside of the meeting room. Members of the public shall have up to three (3) minutes to provide public comment. The total time allotted to any individual speaker shall not exceed nine (9) minutes for the entire Committee meeting time.

Members of the public wishing to inspect public documents related to agenda items may call 916-732-7143 to arrange for inspection of the documents at the SMUD Customer Service Center, 6301 S Street, Sacramento, California.

NOTE: Accommodations are available for the disabled public. If you need a hearing assistance device or other aid, please call 916-732-7143 in advance of this Committee Meeting.
NARRATIVE:

Requested: Present results of the Valley Vision and Sacramento State Institute for Social Research May 2019

Action: Environmental Poll.

Summary: Valley Vision brings communities together to tackle the biggest challenges affecting the livability of our region. Independent and unbiased research is the foundation of fact-based decision making and, as a part of that, Valley Vision conducts public opinion polling to uncover views and opinions of local residents on critical issues affecting our communities. In its most recent poll, the fourth, they sought to increase their understanding of the region’s residents’ values and priorities about environmental protection, beliefs about climate change, efforts to increase climate resiliency, efforts to reduce carbon emissions, efforts to improve environmental conditions, access to a clean environment, and preferences about environmental investments.

Board Policy: SD-15, Outreach and Communication

Benefits: Creates a community-based relationship in the efforts in environmental protection.

Cost/Budgeted: There is no cost.

Alternatives: Don’t solicit the opinions of residents and their environmental priorities and base movement solely on the thoughts and ideas of Valley Vision or other businesses.

Affected Parties: Communities and residents.

Coordination: Valley Vision

Presenter: Evan Schmidt, Sr. Director, Valley Vision and Meg Arnold, Project Leader/Consultant, Valley Vision
## BOARD AGENDA ITEM

### STAFFING SUMMARY SHEET

- **Committee Meeting & Date**
  - Board Policy Committee
  - Mtg; June 5, 2019

- **Board Meeting Date**
  - June 24, 2019

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### Consent Calendar

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### FROM (IPR)

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<th>Lora Anguay</th>
<th>Distribution Operations &amp; Maintenance</th>
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<td>EA502 7360</td>
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### NARRATIVE:

**Requested Action:**
- a. Accept the monitoring report for Strategic Direction SD-4, Reliability.
- b. Discuss, with possible amendment, Strategic Direction SD-4, Reliability.

**Summary:** The purpose is to provide the Board with an update on SD-4, Reliability for the year 2018. The information in the monitoring report can be used by the Board to determine if any policies or metrics need to be changed or further developed.

**Board Policy:** SD-4, Reliability. The information in the monitoring report will provide a summary of system reliability, availability, and related activities for 2018.

**Benefits:** Allows the Board of Directors and Executive Staff a better understanding of the Board Policies and gives them an opportunity to make revisions if necessary.

**Cost/Budgeted:** N/A

**Alternatives:** Provide the Board written report and communications through the General Manager & CEO.

**Affected Parties:** N/A

**Coordination:** Power Generation, Grid Operations

**Presenter:** Lora Anguay; Director, Distribution Operations and Maintenance

**Additional Links:**

Audit and Quality Services (AQS) reviewed the SD-4 Reliability 2018 Annual Board Monitoring Report and performed the following:

- Reviewed the information presented in the report to determine the possible existence of material misstatements;
- Interviewed report contributors and verified the methodology used to prepare the monitoring report; and
- Validated the reasonableness of a selection of the report's statements and assertions.

During the course of the review, nothing came to AQS' attention that would suggest the report did not fairly represent the source data available at the time of the review.
1. Background

Strategic Direction SD-4 states that:

Meeting customer energy requirements is a core value of SMUD.

Therefore:

a) SMUD will assure all customer energy requirements are met. This will be accomplished through the use of: (i) its generation resources and purchase power portfolio 100 percent of the time; and (ii) its transmission assets to assure an overall availability of at least 99.99 percent.

b) SMUD will achieve distribution system reliability by:

- Limiting the average frequency of outage per customer per year to:
  - With major event: 0.99 – 1.33
  - Excluding major event: 0.85 – 1.14

- Limiting the average duration of outages per customer per year to:
  - With major event: 67.5 – 93.3 minutes
  - Excluding major event: 49.7 – 68.7 minutes

Ensuring that no individual circuits exceed these targets for more than two consecutive years. For circuits that exceed these targets for two consecutive years, a remedial action plan will be issued and completed within eighteen months.

c) SMUD will maintain the electric system in good repair and make the necessary upgrades to maintain load serving capability and regulatory standards.

2. Executive Summary

Improving reliability is essential to meeting customer energy requirements and drives customer loyalty.

SMUD was in compliance for both generation and transmission availability. SMUD met all energy supply requirements 100% of the time through its generation resources and purchased power. At a peak load of 2,944 MW (which occurred on July 25), 59% of the generation was
provided by internal resources and 41% was provided by purchased power. The transmission availability was at 100% for the year.

**SMUD was in compliance for both SAIDI and SAIFI for the distribution system reliability metrics in 2018.** The outage mitigation and prevention plans put into place have had a significant improvement on system reliability, decreasing outage durations and frequency from the previous three years. The 2018 distribution system reliability performance can be seen in Table 1 below.

Table 1: 2018 Distribution System Reliability Performance

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<th>Excluding Major Events</th>
<th>SD-4 Limit</th>
<th>2018 Results</th>
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<tr>
<td>SAIFI</td>
<td>1.14</td>
<td>0.93</td>
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<td>SAIDI</td>
<td>68.7</td>
<td>45.0</td>
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<td>(minutes)</td>
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Major events are those defined as events caused by earthquake, fire, or storms of sufficient intensity which result in a state of emergency being declared by the government. Absent the declaration of a state of emergency, any other natural disaster may be excluded only if it affects more than 15% of the system facilities or 10% of the customers, whichever is less. There were no major events in 2018.

Of the total number of distribution circuits, 97.9%, or 729 circuits, met the reliability criteria. Six circuits (0.8% of the total number of circuits) exceeded the reliability limits for more than two consecutive years. Ten additional circuits exceeded the reliability limits for two consecutive years (1.3% of the total number of circuits).

A total of thirty-two projects were issued to improve the reliability of these sixteen circuits. These projects include cable replacement, avian mitigation, targeted tree-trimming and other work. Twenty-three projects were completed prior to 2019, while the remaining projects are in progress.

3. Challenges

Staff monitors circuit reliability regularly to assess circuits that could potentially exceed the reliability limits. Outage causes, trends, and reliability impacts are analyzed to identify projects that will bring the reliability of these circuits within the acceptable range. This ongoing process ensures that circuit reliability impacts are identified and addressed as they occur throughout the year. The main drivers for the distribution system performance, along with the mitigation measures for each, are summarized below.
Drivers for Reliability Performance

Underground Cable Failures

In 2018, underground cable failures were the second leading driver toward reliability impact behind broken or malfunctioned equipment. The number of outages due to cable failure in 2018 were reduced by 18% from 2017 totals. In addition, SAIDI and SAIFI were reduced by 32% and 26% respectively.

To further improve reliability, mitigation includes replacing 370,000 feet of cable in 2019, and 360,000 feet in 2020. In addition to the 12kV distribution cable replacement program, two 69kV circuits have been identified for replacement, addressing 52% of SMUD’s direct buried underground 69kV cable, expected to be completed by year-end 2020. This project will have a large reliability impact reducing outages in the Pocket area as these two circuits serve over 30,000 customers. An assessment of the remaining direct buried underground 69kV cable is planned to be performed in 2019 using partial discharge testing to find other locations where the cable has defects.

Vehicle Accidents

Vehicle accidents were the third leading driver toward reliability impact in 2018. Although we saw 19 more vehicle accidents in 2018 when compared to 2017, there was a 38% reduction in SAIDI and 29% reduction in SAIFI for 2018 when comparing with 2017.

In 2018, SMUD installed pole barrier systems at 4 pole locations, installed new visibility strips on 446 poles, and relocated 5 poles based on the analysis of car-pole incidents that identified assets that have been impacted multiple times. Furthermore, teams and processes have been developed to assess ongoing car-pole incidents and develop appropriate mitigation. This effort led to a reduction of SAIDI by 38% and SAIFI 29% for vehicle accidents from 2017 to 2018. In 2019, SMUD plans to install pole barrier systems at 4 pole locations, new visibility strips on 400 poles, and to relocate 10 poles.

Equipment Failures

The number one reliability driver for 2018 was equipment failure. Equipment related outages are associated with a wide variety of distribution line components, such as fuses, poles, wire hardware, broken connectors, broken jumpers, failed transformers, broken cutouts and more. Outages due to failed equipment continue to be evaluated to locate and address any systemic deficiencies.

Failed equipment was the leading cause of outage events and had the highest impact to both SAIDI and SAIFI for 2018. Although the number of outages decreased by 141 between 2017 and 2018, the impact of equipment failures on SAIDI and SAIFI values for 2018 increased. The overall number of outages decreased by 21% yet both SAIDI and SAIFI increased by 33% and 38% respectively for 2018 when compared to 2017. In 2018 151,601 customers experienced outages due to failed equipment as opposed to 109,098 in 2017. We also saw an increase in 69kV equipment failures and their SAIDI and SAIFI impacts for 2018 in comparison to 2017.
The greatest 69kV equipment failure contributors being a cross-arm failure on the Elverta line and a failed jumper on a 69kV pole on the Hurley line contributing to 74% of SAIDI and SAIFI for 69kV equipment failures in 2018. Although they have a large negative impact on reliability, these events are isolated as there is not a specific type of equipment failing repeatedly.

Correcting deficiencies on the 69kV system has a large reliability impact because 69kV circuits affect a larger number of customers than distribution circuits. TDMP is actively looking for ways to reduce equipment failures. Staff reviews outage reports for accuracy and failure trends. Through routine inspections, Inspectors and Troubleshooters try to identify deficiencies before they result in failure. In the event of a failure, remotely operated 69kV switches are used to reinstate power to inconvenienced customers promptly, decreasing the amount and duration of sustained outages.

**Unknown Outages**

Unknown outages comprised approximately 18% of outages in 2018 but had reductions in SAIDI and SAIFI over 2017 of 18% and 22% respectively. During an outage, a Troubleshooter is dispatched to patrol the lines to determine the cause of the outage. An outage is classified as "Unknown" if the Troubleshooter cannot find the specific cause. Although direct evidence is not found, the most likely cause of these outages is flashover between phase conductors during windy conditions or from bird or animal contact.

Line reframing addresses outages caused by high winds, birds and animals. The overhead lines are reconstructed with increased spacing between phases, reducing the possibility of flashover between phase conductors.

The avian protection program addresses bird caused outages by installing bird diverters, spike strips, and insulated covers on energized equipment. Bird diverters are a visual aid to help birds avoid our overhead lines and spike strips installed on cross arms discourage birds from landing on our facilities. Covers are installed on exposed conductors, cutouts, and transformer bushings to keep birds and animals insulated from energized equipment.

**Tree-Related Outages**

Tree-related outages, were another top driver for reliability in 2018. The number of tree-related outages decreased by 30, there was a SAIDI reduction of 39%, and SAIFI reduction of 53%. This reduction is a direct result of the tree mitigation measures taken in previous years.

We've put several mitigation measures in place to reduce the number of tree-related outages. This includes placing additional focus on inspecting 69kV circuits with dense vegetation, focusing on palm trees and/or diseased trees outside of the right-of-way for potential pruning or removal opportunities. In 2017 Vegetation Management began using LiDAR technology to identify diseased trees that may result in tree outages outside of the normal trimming zone as well as offering replacement trees to customers for hazardous trees within the vicinity of overhead lines.
4. Additional Supporting Information

Generation

Hydro Generation Facilities

The availability rate for SMUD’s hydro generation system was 90.70%, and for the June 1st thru September 30th peak period, hydro generation availability was 97.44%. SMUD’s Upper American River Project (UARP) hydro system generated 1,262,250 MWh. The budgeted generation was 1,527,058 MWh.

Capital improvements and major maintenance work in the UARP included fire protection system improvements at Union Valley powerhouse; 230kV disconnect switch replacements at Union Valley switchyard; automatic voltage regulator improvements at Robbs and Jaybird powerhouses; powerhouse sealing at Jones Fork; megawatt setpoint improvements at all UARP powerhouses; equipment condition assessment projects at numerous powerhouses; plant performance testing necessary for EIM participation; and road repair projects at Junction dam, Brush Creek dam, and Camino powerhouse access roads.

2018 detailed FERC dam inspections were completed. These detailed inspections are required every five years and include most of the UARP dams and appurtenant structures. Dam-related project planning is underway.

Gas Pipeline Operations

SMUD’s gas pipeline had a 100% availability rating in 2018 and provided a constant flow of gas to all of SMUD’s thermal generation facilities. All necessary maintenance activities were successfully completed in accordance with our operations and maintenance plans and procedures.

Capital improvements and major maintenance activities included the replacement of the Main Line Valve (MLV) 2, SEPCO tee removal, Installation of security cameras in all meter and regulating (M&R) and valve stations. physical security station upgrades at Winters, MLV1 and Cosumnes Power Plant (CPP) M&R stations, seven year required internal line inspections on 700A, B and 800C, depth of cover survey, air to soil inspections, CPP and Carson gas chromatograph replacements and 800C internal line re-inspection.

Thermal Generation Facilities

The overall availability rate for SMUD’s thermal generation facility was 87.06% and for the June 1st through September 30th peak period, thermal availability was 97.09%. In all, SMUD’s thermal generation facilities combined, generated a net total of 5,455,547 MWh against the budget of 5,752,020.
Major thermal generation maintenance and construction activities completed include:

- Advanced Gas Path / Dry Low NOx (AGP/DLN2.6+) Upgrade performed on CT3 on SMUD Financing Authority's (SFA) Cosumnes Power Plant (CPP) as well as the Steam Turbine Major Inspection with 4 Year Valve Rotation and Steam Turbine Generator Major Inspection / Stator Repair.
- The Sacramento Power Authority (SPA) continued to work with City of Sacramento – Department of Utilities, Sacramento Environmental Management District, State Water Board – Department of Drinking Water, and Regional Sanitation to identify an acceptable path forward to accept recycled water for the cooling tower. SPA also changed out the cooling tower fill in anticipation of receiving recycled water.
- The Auxiliary Boiler received a new Superheater at the Central Valley Financing Authority (CVFA) to improve steam quality being sent to Regional Sanitation.
- A major overhaul of Combustion Turbine 1B was also performed at the Sacramento Cogeneration Authority (SCA) and thorough contract negotiations continued with Procter & Gamble Co. to extend the existing steam sales agreement.

Transmission and Distribution

SMUD has approximately 484 miles of transmission lines and 10,338 miles of distribution lines including 69kV. Approximately 40% of the distribution lines are installed overhead and 60% percent are installed underground. The transmission system is predominately overhead except for 18 miles of underground lines located in the Carmichael and downtown areas.

5. Recommendation: It is recommended that the Board accept the Monitoring Report for SD-4 Reliability.
6. Appendix 1: Graphs

The graphs below show a decreasing trend in the SAIDI and SAIFI impact of vehicle accidents, tree outages, and bulk substation incidents from 2016, and underground cable failures from 2017. Contrarily, equipment failures and their SAIDI and SAIFI impacts increased.

Graph 1: Multi-Year Comparison
System Average Frequency Index (SAIFI)

Graph 2: Multi-Year Comparison
System Average Duration Index (SAIDI)
7. Appendix 2: Reliability Comparison

Table 2 below provides a comparison between SMUD’s average distribution system performance compared to that of Pacific Gas and Electric’s (PG&E)’s distribution systems. PG&E defines its distribution system as line voltage less than 50kV, while SMUD includes the 69kV line voltage as part of the distribution system. The information regarding PG&E’s system average performance was obtained from the 2017 reliability report posted on the California Public Utilities Commission (CPUC) website. PG&E’s 2018 Reliability Report has not been posted on the CPUC website.

Table 2: Distribution System Reliability Comparison (excluding major events)

<table>
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<th>Year</th>
<th>SAIDI (minutes)</th>
<th>SAIFI</th>
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<td></td>
<td>SMUD</td>
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<tr>
<td>2014</td>
<td>54.0</td>
<td>85.2</td>
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<td>2015</td>
<td>70.5</td>
<td>72.5</td>
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<tr>
<td>2016</td>
<td>81.2</td>
<td>83.0</td>
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<td>2017</td>
<td>57.4</td>
<td>90.0</td>
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<tr>
<td>2018</td>
<td>45.0</td>
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Notes:
1. Listed SAIFI and SAIDI numbers are based on outages greater than 5 minutes (CPUC criteria).

8. Appendix 3: Year-to-Date 2019 Reliability Update

Table 3: 2019 Year-to-Date Distribution System Reliability Performance

<table>
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<th>Year</th>
<th>With Major Events</th>
<th>Excluding Major Events</th>
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<tr>
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<td>SD-4 Limit</td>
<td>Jan. 1 – April 30, 2019</td>
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<tr>
<td>SAIFI</td>
<td>1.33</td>
<td>0.48</td>
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<td>SAIDI (minutes)</td>
<td>93.3</td>
<td>60.7</td>
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Through the end of April in 2019 SMUD experienced one major event, compared to no major events experienced during 2018. The reliability comparison (without major events) of the first 4 months of 2019 to 2018 shows the overall SAIFI decreased from 0.24 to 0.19, and the overall SAIDI decreased from 13.3 to 12.2.

The reliability index for underground cable failures stayed the same for 2019 SAIFI at 0.04 and decreased for SAIDI from 2.2 to 2.1 minutes. The reliability index for vehicle accidents is better for 2019 SAIFI with a decrease from 0.04 to 0.03 whereas SAIDI values remain unchanged at 1.7 minutes for both 2018 and 2019. The reliability indices for failed equipment are much better for 2019 with a SAIFI decrease from 0.07 to 0.04 and a SAIDI decrease from 4.6 to 2.4 minutes. The reliability indices for unknown outages are worse for 2019 with a SAIFI increase from 0.02 to 0.03 and a SAIDI increase from 1.0 to 1.7 minutes. The reliability indices for tree-related outages are worse for 2019 with a SAIFI increase from 0.02 to 0.03 and a SAIDI increase from 1.5 to 2.5 minutes.

9. Appendix 4: Reliability Metrics Updates

Momentary Outage Change
To obtain a more accurate measure of system reliability, outages less than five minutes in duration are now considered momentary whereas previously, momentary outages comprised of outages less than one minute in duration. One minute allowed enough time for a substation circuit breaker to test the line and re-energize the line if nothing was detected. This change to five minutes allows SMUD to measure reliability metrics according to industry standards as the CPUC and other utilities define momentary outages to be less than five minutes in duration. Additionally, with the installation of over 90 remotely operable switches on the 69kV system, operators can remotely restore most customers from a sustained outage within five minutes. The switches offer greater isolation capability where a smaller amount of customers are affected by an outage. These switches decrease outage restoration times and the number of customers out of power thus, improving overall reliability.
### BOARD AGENDA ITEM

**STAFFING SUMMARY SHEET**

**TO BOARD AGENDA ITEM**  
STAFFING SUMMARY SHEET **TO Committee Meeting & Date**  
POLICY – June 5, 2019 **Board Meeting Date**  
N/A

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**Consent Calendar**
- Yes
- X

**No** if no, schedule a dry run presentation.  
**Budgeted**
- Yes

**No** (If no, explain in Cost/Budgeted section.)

**FROM (IPR) DEPARTMENT MAIL EXT. DATE STOP SENT**  
Heidi Sanborn / Donna Lofton DEPARTMENT A310 MAIL 5/22/19  
Board Office EXT. 5079 DATE

**NARRATIVE:**

**Requested Action:** Allow the Board members and executive staff an opportunity to discuss and evaluate GP-10 Board Training, Orientation and GP-15 Board Travel as part of the Board policy monitoring process.

**Summary:** The Board agreed to monitor established policies on a yearly basis to create a framework to better understand the policies and give the Board an opportunity to make improvements, additions or changes as desired.

**Board Policy:** This monitoring supports GP-2 Governance Focus which states that the Board will direct, evaluate, and inspire the organization through the establishment of written policies which reflect the Board’s values.

**Benefits:** Monitoring these policies allows the Board members an opportunity to update the policies as needed.

**Cost/Budgeted:** N/A

**Alternatives:** Monitor these policies at a later date.

**Affected Parties:** Board of Directors

**Coordination:** Donna Lofton, Special Assistant to the Board

**Presenter:** Heidi Sanborn, Policy Chair

**Additional Links:**

**SUBJECT**  
Block Monitoring of GP-10 and GP-15
Board Meeting Date
N/A

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FROM (IPR)
Dave Tamayo / Donna Lofton
DEPARTMENT
Board Office
MAIL
STOP STOP
EXT.
A310
5079
1/7/19

NARRATIVE:

Requested Action:
Enable the Board of Directors and Executive Staff an opportunity to review the Board Work Plan.

Summary:
The Board President reviews the Board Work Plan at the Policy Committee meeting to ensure agenda items support the work of the Board.

Board Policy: This review of the work plan supports GP-6 Role of the Board President which states that the Board President shall give progress reports on the Board’s work plan.

Benefits: Reviewing the Work Plan allows the Board members and Executive staff to make changes to the Work Plan and Parking Lot items as necessary.

Cost/Budgeted: N/A

Alternatives: Not review the Work Plan at this time

Affected Parties: Board and Executive staff

Coordination: Donna Lofton

Presenter: Dave Tamayo, Board President

Additional Links:
### BOARD AGENDA ITEM

**STAFFING SUMMARY SHEET**

**LEG 2019-0005**

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**NARRATIVE:**

**Requested Action:** Committee discussion and consensus on any directives provided to staff during the Committee meeting.

**Summary:** Wrap up period at the end of each committee meeting to summarize various Board member suggestions and requests that were made at the meeting in an effort to make clear the will of the Board. Policy Committee Chair, Heidi Sanborn, will summarize Board member requests that come out of the committee presentations for this meeting.

**Board Policy:** GP-4, Agenda Planning states the Board will focus on the results the Board wants the organization to achieve.

**Benefits:** Having an agendized opportunity to summarize the Board’s requests and suggestions that arise during the committee meeting will help clarify the will of the Board.

**Cost/Budgeted:** N/A

**Alternatives:** Not summarize the Board’s requests at this meeting.

**Affected Parties:** Board of Directors and Executive Staff

**Coordination:** Donna Lofton, Special Assistant to the Board

**Presenter:** Heidi Sanborn, Chair, Policy Committee

**Additional Links:**

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**SUBJECT**

Summary of Committee Direction

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.