STATE OF CALIFORNIA

SACRAMENTO MUNICIPAL UTILITY DISTRICT

BOARD OF DIRECTORS SPECIAL MEETING

REPORTER'S TRANSCRIPT OF

SMUD SPECIAL BOARD OF DIRECTORS MEETING

AGENDA ITEM 2 - PUBLIC RATE HEARING

Meeting held

Wednesday, June 4th, 2025

6:07 p.m. to 7:53 p.m.

CERTIFIED

at

SMUD Headquarters Building 6201 S Street, Auditorium Sacramento, California 95817

And via videoconference

--000--

Reported remotely by CHERYL L. KYLE, CSR No. 7014

SCRIBE REPORTING & LEGAL COPYING 2207 J Street Sacramento, CA 95816 916-492-1010

1	INDEX OF APPEARANCES
2	SMUD BOARD OF DIRECTORS:
3	Ward 3: GREGG FISHMAN, President Ward 6: DAVE TAMAYO, Vice President
4	Ward 1: BRANDON D. ROSE
5	Ward 2: NANCY BUI-THOMPSON Ward 4: ROSANNA HERBER
6	Ward 5: ROB KERTH Ward 7: HEIDI SANBORN
7	SMUD EXECUTIVE STAFF:
8	SCOTT MARTIN, Chief Financial Officer, Acting CEO/GM
9	LAURA LEWIS, Chief Legal Officer & Government Affairs Officer
10	General Counsel
11	SMUD STAFF:
12	MELISSA KWONG, Pricing Supervisor JEN RESTIVO, Revenue & Strategy and Planning
13	JOSUE GARCIA, Technical Support TONI STELLING, Executive Assistant
14	And other SMUD staff
15	PRESENTERS ON RATE PROPOSALS:
16	ALCIDES HERNANDEZ, Manager, Revenue Strategy STEVE UHLER
17	SIEVE UNLEK
18	PUBLIC COMMENT SPEAKERS:
19	JOHN WEBER
20	ROGER L. BLACKWELL VINCENT MASTROTOTARO
21	IN-PERSON AND REMOTE ATTENDANCE:
22	Members of the public
23	000
24	
25	

1			INDEX OF SUBMITTED DOCUMENTS
2			000
3	No.	PAGE	DESCRIPTION
4	1	84	16-page SMUD Presentation.
5	2	84	16-page 6-4-2025 Steve Uhler Report and Recommendations.
6 7	3	84	24-page 6/3/2025 Steve Uhler comment submitted 8:12:16 p.m.
8	4	84	17-page 6/4/2025 Steve Uhler comment submitted 8:20:42 a.m.
9 10	5	84	2-page 6/4/2025 Steve Uhler comment submitted 3:19:00 p.m.
11	6	84	2-page 6/4/2025 Steve Uhler comment submitted 4:04:48 p.m.
12 13	7	84	5-page 6/4/2025 Steve Uhler comment submitted 5:12:43 p.m.
14	8	84	3-page 6/4/2025 Steve Uhler comment submitted 5:17:56 p.m.
15 16	9	84	1-page 6/4/2025 Steve Uhler comment submitted 7:40:18 p.m.
17	10	84	5-page 6/4/2025 Steve Uhler comment submitted 8:55:41 p.m.
18	11	84	1-page 6/4/2025 Steve Uhler comment
19		0-	submitted 9:04:10 p.m.
20			000
21			
22			
23			
24			
25			

1	(Special Meeting commenced at 6:02 p.m.)
2	(Board proceedings held, not transcribed.)
3	000
4	(Agenda Item 2 commenced at 6:07 p.m.)
5	000
6	PRESIDENT FISHMAN: Item Number 2 on the
7	agenda is to hold a public hearing on the
8	Chief Executive Officer and General Manager's Report
9	and Recommendations on Rates and Services, Volumes 1
10	and 2, dated March 20th, 2025, and the Chief
11	Executive Officer and General Manager's Report and
12	Recommendations on Open Access Transmission Tariff,
13	Volume 1, dated March 20, 2025; together they are
14	the CEO and GM Reports.
15	The chief legal officer will now provide a
16	brief overview of the public rate process.
17	SMUD CLO LEWIS: Thank you, President
18	Fishman.
19	Tonight, the Board will be conducting a
20	public hearing to consider the proposals set forth
21	in the CEO and General Manager's Report, as well as
22	any alternative recommendations.
23	After the close of the public hearing, the
24	Board will introduce a draft rate resolution. This
25	will be either staff's recommendation or an

1 alternative, but that draft resolution will then be 2 posted for public comment for at least ten days. Then the Board -- staff will return to the 3 4 Board on June 19th to go over any comments received, 5 and at that point we will ask the Board to approve a 6 final rate resolution. PRESIDENT FISHMAN: Okay. 7 Thank you. 8 This public hearing will be transcribed by 9 a court reporter. And under the rate ordinance, members of the public that have not submitted a 10 11 request for additional time at least ten days in advance of today's meeting will have up to three 12 minutes to speak on the Chief Executive Officer and 13 14 General Manager's Rate Reports. I would ask speakers to confine your 15 16 comments to the rate report. If you have comments 17 on other SMUD matters, you will have an opportunity to speak during the general public comment for items 18 19 not on the agenda portion of our meeting. 20 And for my fellow board members, because we do have a court reporter, I would ask you to 21 22 please not speak over one another, wait until 23 somebody is done, and that way it's easier on her to 24 transcript the meeting. 25 And at this point, I would like to open

1 the public hearing. Before taking public comment, 2 we will have two presentations. First one, our presenter is Alcides Hernandez, Manager of Revenue 3 and Strategy, and Alcides has the staff 4 5 presentation. SMUD MANAGER ALCIDES: 6 Thank you, Director Fishman, President. And good evening to 7 8 the rest of the Board members and the general 9 public. Thank you for allowing us to host this 10 public hearing tonight. 11 As I mentioned, my name is Alcides Hernandez, Revenue and Strategy Manager. 12 13 I'm here to present an overview of the rate proposal 14 at this public hearing and address any questions that the Board members or the general public may 15 16 have on the proposal. So if we can move on to the 17 next slide. Thank you. Here is an overview of the rate process 18 19 timeline. As the Board may remember, we started off 20 back in January when we conducted a rate workshop to capture general feedback. 21 22 We received that valuable input, and in 23 the next couple of months we incorporated that in 24 the final recommendation. We presented an overview 25 of that recommendation at that March 18 Board

1	meeting, full Board committee meeting. And the rate
2	report, that we call it CEO and GM Report, was
3	released at the Board meeting on March 20th, and at
4	that moment the rate process started.
5	We had approximately 76 days of public
6	outreach planned at that time. As the Board may see
7	here on the screen and the public too, we hosted two
8	public workshops on April 30th and May 13. We also
9	hosted other events including roundtables.
LO	And we're here tonight at the public
L1	hearing to provide an overview of the
L2	recommendation, a discussion, and the Board will
L3	take action on introducing the rate resolutions
L 4	later after we complete the rate hearing.
L5	And with that, I will go into more details
L6	in the next slide and will provide an overview of
L7	these recommendations and an overview of the public
L8	outreach process that we've been doing.
L9	As I mentioned in the prior slide, we
20	provided a rates process overview in mid-January,
21	and, ultimately, this is what we recommended in the
22	rate proposal.
23	First, we are recommending a 3 percent
24	rate increase on January 1st of 2026, and another
25	3 percent on January 1st of 2027. That rate

1 increase will apply to all customers, both 2 residential and nonresidential. The second item on the proposal is an 3 optional residential rate. We call it a low usage 4 5 rate for customers with low usage and electrical panels of up to 125 amps, and that will provide more 6 7 details on that recommendation in the next few 8 slides. 9 Third, we have updates to the Open Access Transmission Tariff. This is for third parties who 10 11 may use our transmission lines to wheel power through our system. We don't have any customers at 12 13 this time, so we are taking this opportunity to 14 update that rate. And, lastly, some miscellaneous tariff 15 16 updates that we take that opportunity every time we 17 have a rate action, and I will cover those items individually in the next few slides. 18 19 But, first, as the Board remember, we 20 provided details of the drivers of the potential rate increase at the time back in January, and, 21 22 eventually, we made the recommendation. And here 23 are the drivers that are making us to come up with 24 this rate proposal. 25 First, we are seeing higher commodity

1 costs in those years, '26 and '27, with a total 2 increase of about \$34 million in that specific area in commodity costs. This is driven primarily by 3 4 regional renewable energy contracts to meet the 5 regulatory requirements that we are subject to and also comply with higher resource adequacy to make 6 7 sure that the lights stay on every time our 8 customers turn that switch. 9 We are also investing in the range of \$280 million in new generation and historic assets, 10 11 and those include solar storage and other renewable 12 projects. We're investing \$251 million in substation 13 14 and line capacity projects to ensure that our grid stays reliable and resilient, capable of meeting the 15 16 demand of a growing population and evolving needs. 17 In addition to that, we are estimating about \$90 million in our Folsom administrative 18 19 operations building to support the delivery of a 20 reliable service to our region. Lastly, as you see here in the slide, we 21 22 have the wildfire prevention and cost inflation. We 23 see an estimate of about \$22 million impacting that 24 area, and we are recommending that we will include 25 those as part of the rate increase drivers.

1 As we mentioned earlier, before we 2 recommend any rate increases and present a public presentation to the public and the Board, we focus 3 on finding internal efficiencies, cost savings, so 4 5 that these modest and reasonable rate increases will have as little impacts to our customers as much as 6 7 we could. 8 For example, in 2024, just to provide an 9 illustration of this cost savings, we did bond refinancing that ended up saving us about 10 11 \$33 million just in 2024. That's over a 1 percent rate increase that we avoided by doing that 12 13 operational savings. 14 Now, as a none for-profit community-owned utility, we have a policy to ensure that our rates 15 16 remain among the lowest in California but also 17 providing safe and reliable power. This graph may look familiar to you. 18 19 share these a couple of times throughout the year. 20 We updated this information as the local utilities reported information for 2024 just in April. 21 22 As you see, we are, across this group of 23 utilities, one of the lowest. SMUD is highlighted 24 to the left side, in that orange rectangle, we're 25 lower than most of these utilities and, in average,

1 higher than 50 percent lower than PG&E, which saves 2 the community about \$1.9 billion in those annual 3 savings that stays in our community. And even with the proposed rate 4 5 increases -- because we have seen that PG&E has 6 filed, just in the middle of the month of May, 7 something they call a general rate case that will 8 require PG&E to submit a proposal, and they are 9 recommending rate increases for years '27 all the way through 2030, and they range -- they vary from 10 11 about 5 percent in the first year, 2027, and in the range of about 3 percent in the subsequent years. 12 So we will continue to remain around 13 50 percent, or perhaps even higher, even with these 14 rate recommendations we're bringing to the Board. 15 16 Now, I've been making reference about 17 rates, and, you know, the proposed rate increase that we are recommending stays within the commitment 18 19 to continue to keep rates within the rate of 20 inflation. In this graph, we are illustrating a couple of scenarios in how we compare to that 21 22 cumulative inflation. 23 By the way, we do not compare a 24 year-over-year inflation. What we do is we compare 25 a cumulative inflation and cumulative rate increases

1 over a period of time. 2 As you see here in this chart, we are comparing 2021 through 2027. So the average rate 3 increases through that period included actuals from 4 5 2021 through 2025, and the proposed rate increases, not adopted yet, but we are including those in '26 6 That will produce another rate increase of 7 and '27. 8 3.6 percent for that window of time. 9 If we do a similar comparison with inflation, when we provide an update to the Board 10 11 back in January, we use actual inflation data from '21 through 2024 that was known at the time, but we 12 didn't know '25, '26 and '27. So we used the most 13 14 estimate and conservative inflation forecast, and at the time, '21 and 2027, will be about 3.8 percent, 15 that window of cumulative inflation. 16 17 Very recently, just as time has gone, we received new information, and now inflation is 18 19 trending higher than what we saw back in January. 20 So if we were to update those three years -- '25, '26, and '27 -- now the average for this window from 21 22 2021 through 2027 is reaching about 4 percent. 23 What that will do is that our proposed rate increase will still have us below the rate of 24 25 inflation even more than that we initially

1 anticipated. 2 And we are using a very conservative approach because there are a number of inflation 3 forecasts out there, and we tend to use the one 4 5 that's toward the middle and the bottom because we 6 just want to be conservative in our approach. 7 Now, we have been talking about inflation 8 and average rates, but our customers, they pay 9 bills. And this graph illustrates how the average customers, depending on the rate category and the 10 11 rate class, will see the proposed rate increase. 12 There are a lot of numbers in here, and I'm not going to walk through each one individually, 13 14 but let me walk you through what's in here. On the left side is the type of customers 15 that we have. We have residential, small 16 17 commercial, all the way through large commercial and 18 agriculture. And toward the middle, we have the 19 average bill for those customers in dollars per 20 If I were to choose, the average residential customer uses about 750-kilowatt hours, between 21 22 700 and 750, but we are illustrating here 23 750 kilowatt hours a month, he pays just under \$145 24 per month. 25 The first rate increase of 3 percent will

1 represent about \$4.35, and the second rate increase 2 in January 2027 will represent \$4.48 for a total 3 bill impact of just under \$9 for the average residential customer. The rest you see here, they 4 5 will see just a general across the board 3 percent 6 from a small commercial, medium, and large 7 commercial. 8 Important to know that in the case of 9 residential customers, we offer an Energy Assistance Program Rate. It's a discount that we offer to the 10 11 customer and also medical equipment discount. So they will see a slightly different bill impact 12 because they receive that discount, and I will 13 14 provide more details on those customers in the next slide. 15 Here we have that information. 16 The Energy 17 Assistance Program Rate, EAPR, have four different 18 tiers of levels. We provide a discount on the 19 System Infrastructure Fixed Charge of \$10, so we 20 think \$10 less on that fixed charge. In addition to that, they receive an 21 22 amount in discount based on the Federal Poverty Level on the usage, and we have four tiers in those 23 24 customers: From zero to 50 percent, 50 to 100 percent, and so on as you see on the table. 25

1	As you see, there are different amounts of
2	average bills for those group of customers, and the
3	first impact of the 3 percent in January of 2026 is
4	just under \$3 or \$4. It's under \$4, that you see
5	there, slightly higher indicates 150 and
6	200 percent, and with the second rate increase,
7	about the same. But, overall, these customers see
8	slightly lower billing impact than the standard
9	billing customer who does not receive the EAPR
10	benefit. Now, that was the first part of the
11	recommendation, the general rate increase of
12	3 percent for residential and nonresidential
13	customers.
14	The second part of the recommendation is
15	an Optional we called Time-of-Day Low Use
16	Rate. First, as the Board knows, the standard time
17	of day that we offer today have two components:
18	One, it is the System Infrastructure Fixed Charge;
19	that is the monthly amount that customers pay
20	regardless of the amount of consumption, currently
21	it's \$26.20, and they also pay energy charges that
22	vary by time and also season.
23	In this recommendation, we are
24	recommending a lower System Infrastructure Fixed
25	Charge for a subset of customers. These are

1 customers who tend to use low electricity, and in 2 our research we have found that those with smaller panel size of up to 100 amps have consistently -- do 3 4 that, they consume low electricity. 5 The System Infrastructure Fixed Charge, just to remind the Board, includes the cost of 6 7 infrastructure, local infrastructure, to serve the 8 customers, the local transformer, the metering, the 9 costs associated with customer service and billing. We do not collect all of the costs associated with 10 11 the infrastructure. We reflect just a small portion of it. 12 In that context, depending of the size of 13 14 the customer, if it is an apartment or a small home, this fixed charge, the 26.20 at this moment, would 15 16 represent a larger portion of that bill. And for 17 that reason, we are recommending to have a \$17 per month for that group of customers with a slight 18 19 increase of about 3.4 cents per kilowatt hour on the 20 energy charge to make this recommendation, what we 21 call, revenue neutral. 22 The customer who will qualify for this 23 rate, as I just mentioned, is those with a small 24 panel size of up to 125 amps, and we believe, based on your initial research, that customers in the 25

1 range of less than 270-kilowatt hours a month will 2 benefit. They will save if they enroll in this 3 rate. So that's the second part of the 4 recommendation. This optional rate, once again, was 5 6 designed revenue neutral. If the Board were to 7 approve this rate, we will reach out to the customer 8 who may be eligible and continue with the process of 9 seeing if they are interested to sign up in the 10 rate. 11 As was mentioned in the introduction of 12 the presentation, every time when we have a rate proposal we take the opportunity to update several 13 14 other items that are not necessarily driving revenue but that are relevant because, otherwise, some 15 16 tariffs or other language remains outdated. 17 We took the opportunity to update the Open Access Transmission Tariff. The last time we did 18 that was in 2016 for the 2017 rate action. 19 20 then, we haven't fully updated the entire list of eight schedules, so we did that. That reflects now 21 22 the current cost, applies to customers who will be interested in wheeling power through our 23 transmission lines. We don't have any at this time, 24 25 so there is no fiscal impact from that

1 recommendation. 2 The second part that we did, as we updated that portion of the study, we updated the local 3 distribution wheeling service charge, that is, in 4 5 the event there are local generators in the distribution level interested in wheeling power 6 7 through our distribution system -- not the 8 transmission system. We don't have any customers in 9 that rate, as well, but, again, we updated the prices by service voltage, and they are reflected in 10 11 the recommendation. So no fiscal impact for that proposal, as well. 12 To the right side of the slide, we have 13 here a summary of the miscellaneous tariff language 14 updates that we did. One of them is related to 15 16 something that we call the standby service charge. 17 It was very inconsistent the way it was described through different tariffs in the commercial 18 19 schedules, so we just made that consistent. 20 is no change to the way we apply it. It's just to make that language similar. 21 22 In the case of Rule 6 language, it was 23 also to make it consistent with something that we 24 already do today, and it has to do with past due 25 amounts. When a customer has multiple accounts and

1 one of those accounts end up being behind and now 2 start getting into the process of being potentially discounted, then the practice is to transfer that 3 4 balance to another account that is actually up to 5 date, not past due, so it's in the benefit of the It's a practice we do today, so we're 6 customers. 7 just making that alignment in the tariff to what we 8 do. 9 The Rule 16 clarification, it has something to do with -- it's very small words that 10 11 we add in there that when we install equipment, we 12 own and maintain that equipment. So it wasn't 13 clear, so we add in those few words in that rate in that tariff to make it clear. 14 And, lastly, removing outdated language on 15 16 Rule 16, it has to do with some words that it still 17 was making reference to Folsom as being annexed to That happened many, many years ago. 18 19 never -- saw that language was in there, so we 20 cleaned it up, and it's going to be not there after this rate process. 21 No fiscal impacts from these 22 23 recommendations, just more cleaning up of that 24 particular language. 25 So that concludes the majority of the

1 items in the rate proposal. There are a lot of details in the GM Report that we call the CEO/GM 2 Report, but what I've just provided was a high-level 3 summary. 4 As the Board remember, every time when we 5 6 have a rate process, we embark in this very comprehensive community outreach that is very 7 8 extensive, and the goal is to inform our customers 9 and seek their feedback. The outreach window that we have is about 10 11 76 days. We're still in that process. We still have a few meetings scheduled, and we will continue 12 13 to do that through June 19, the night of the vote. 14 This slide here shows the fundamental components of that strategy and how we are doing it. 15 16 We're committed to communicate with our customers 17 through this extensive and proactive outreach, offer many options to present, send information through 18 19 emails of any means that the customers want us to 20 send them. We hosted virtual and hybrid-combination of meetings here and also tailored presentation as 21 22 they asked us to do. And we communicate with groups 23 who also have expressed interest in receiving information about this rate recommendation. 24 25 As you can see here in the slide, we have

1 a lot of venues and ways to communicate with our 2 customers, and I will provide more details on the numbers and the statistics of the outreach that we 3 4 have been doing. 5 As I mentioned earlier, highlighted and 6 extensive outreach effort was supported with this multi-prong communication and outreach. We use 7 8 several channels to inform our customers and get 9 their feedback on this rate proposal. Some of those channels included 10 11 communications here internally so our customers --12 internal employees and customers know that we have 13 this proposal. News release, fully noticed, as I 14 mentioned in the initial slide, we published public notices. And we have fact sheets: One, actually, 15 16 version in Spanish, the other version is in English. 17 Additionally, we utilized virtual channels like the web, digital, email, used letters, and social media. 18 19 We did communicate engagement virtually 20 and in person. It was, as you see here, very comprehensive, and we have kept also the Board 21 22 updated as we were doing progress on this process. 23 For the proposed optional use residential 24 rate, if it gets approved, we expect that we will 25 deploy a number of channels, too, to reach out to

1 In that sense, we will provide information, them. 2 billing parts or billing comparisons so we can make, 3 I will say, an educated decision if they were interested in enrolling on that optional rate. 4 5 This slide here summarizes the activities 6 that we have been doing over the past 70 or so day. 7 As the Board can see, we sent over 271,000 emails to 8 our customers. Those include community 9 organizations and leaders and those who have subscribed and are listed in our LISTSERVs. 10 11 We call or email more than 2,800 community and business leaders with information about our rate 12 proposal and offered to meet with them and their 13 constituents if that's something that they wanted to 14 15 do. We shared information packets and offered 16 to meet with 53 elected officials. We reached out 17 an approximate 185,000 attendees from a variety of 18 19 community meetings of approximately 65. And we 20 presented to about 40 community organizations and neighborhood associations, and key business received 21 22 presentations and roundtable information. 23 roundtables were recorded, and then so we send those 24 to our commercial customers and some other nonprofit 25 organizations.

1	And, lastly, we did over 1,100
2	community and business partners were provided rate
3	information in a variety of ways. So this is
4	kind of sum up what we have been doing in the public
5	outreach.
6	And in the next slide, I bring here
7	high-level summary of what we heard and the general
8	feedback. It is, I would say, impossible probably
9	to provide everything in a single slide, but these
LO	are the takeaways as we were throughout the
L1	community.
L2	In summary, the customers found that they
L3	understood the proposal, found that it's
L 4	straightforward in that they had been appreciative
L5	of our outreach, for being at the meetings, and
L6	explaining why, and the drivers of increase and the
L7	real impacts.
L8	Listed here, you see some of those themes.
L9	And overall feedback that we receive, in general,
20	customers are very appreciative of our lower rates.
21	It's something that keeps coming up every meeting.
22	Toward the center of this slide, you see that they
23	love SMUD, and that's a really, really thing that
24	happened.
25	When you go to these community meetings,

they really barely ask about why the rates are going up. They thank us for the benefits that we bring to them, perhaps some programs that we are already supporting to them or something they are in the process to request from us. It was very overwhelming, that. And, actually, in some of those meetings -- and I can't repeat exactly the same words, but one of the community members said -- he

meetings -- and I can't repeat exactly the same words, but one of the community members said -- he was coming from, literally, PG&E territory, and he was very happy with the rates that we have and that we are doing a good job with keeping those low. He didn't say exactly those words, but that was the takeaway that I took from him.

And through other venues, emails, or instant messages, I think the sentiment has been more that, yes, those customers, especially those in the fixed-income level, they do recognize that \$3, \$4 range is going to impact their budgets, and it is something they have to prepare for that. But at the same time, they recognize that we have a service to provide and then we keep rates at 50 percent below PG&E, something that I think the community knows. We see those signs, and we are trying to let them know that it has value that -- and as I mentioned

1 earlier, it represents \$1.9 billion in savings that 2 stays in our community, and they value that. And that's, in general, what we hear. 3 4 And, once again, we have provided updates 5 to the Board with how we cover different meetings and different groups. So this is a general overview 6 7 of that work. 8 And what's happening next, that's kind of 9 what the contents of the presentation in terms of 10 the rate proposal. We have the public review and 11 comment period, and we are introducing the two draft rate resolutions. One is on the rates. The second 12 13 one is on the Open Access Transmission Tariff. The final decision, as the Board knows, 14 has been scheduled at that meeting on June 19th at 15 16 6:00 p.m. It's going to be virtual and some in here 17 also. We have been provided this contact 18 information in all of the different material that we 19 20 have available from the GM Report, the website, the collateral and fact sheet. The customers have been 21 22 able to go up there and check those links, phone 23 numbers, and address -- as being available to 24 address new questions. 25 So at this time, this is the last slide of

the presentation. So I'll close it right now here,
and I will be happy to address any questions.
Scott Martin, and our chief financial
officer and Melissa Kwong, Pricing Supervisor and
Jen Restivo from Revenue and Strategy and Planning
are here with me in case I cannot address some of
those questions.
PRESIDENT FISHMAN: Thank you, Alcides.
Board members, we do have another
presentation that we'll also consider, and we'll
take questions on both of those after.
But if you have something burning to ask
Alcides right now, we can do that, too.
Director Sanborn.
DIRECTOR SANBORN: Thank you,
President Fishman.
And thank you, Alcides. That was really
laid out and clear. I just have one quick question.
So it looks like with the new updated cost-of-living
number, we would be at 4 percent is what the
increase would be from 2021 to 2027, correct?
SMUD MANAGER ALCIDES: Correct, that's the
latest forecast that we see. We
DIRECTOR SANBORN: It's trending up.
SMUD MANAGER ALCIDES: It's trending up.

1	That's right, definitely.
2	DIRECTOR SANBORN: And we're doing a
3	two-year budget, and they're each 3 percent per
4	year. So I guess my question would be:
5	With the trends going this direction, are
6	we concerned we're going to have enough? And, I
7	mean, the tariffs and everything else going on in
8	the world right now, I do have to ask that question.
9	I think other people would be thinking that same
10	question.
11	SMUD CFO MARTIN: Scott Martin, Chief
12	Financial Officer. I really appreciate the
13	question.
14	At this time, with the way the economy is
15	and the various challenges that we're seeing, I
16	think the one message that is coming, you know, loud
17	and clear if you look at where the economy is
18	today and where it may be going is that there's a
19	lot of volatility. There's a lot of uncertainty,
20	and there's a lot of risk.
21	So will inflation continue to be around
22	that 3 percent level for the next two years,
23	difficult to say with the forecast today.
24	We, however, are very confident in what
25	we're doing in order to ensure our budget stays

1 within the revenue that we're able to collect. 2 We, I think, have brought to the Board a number of contracts this year that have allowed us 3 to look forward on key infrastructure equipment --4 5 like transformers and other key assets -- that we are already ordering and already, you know, 6 7 procuring to ensure that our budgets for the future 8 stay reasonable even if inflation were to take off. 9 In addition to that, we have continued our aggressive hedging program. We look forward at 10 11 least a number of years -- two to three years out into the future -- on all of our commodity 12 13 components. We evaluate risk. We evaluate 14 volatility, and we take a look at how can we hedge and keep our commodity budget stable and reasonable. 15 16 The Board might also remember that we 17 recently set aside some additional funds that are also available for us in case we have any kind of 18 19 significant changes within the economy that could 20 affect our budget or could affect our revenue needs going forward. 21 22 So I feel, you know, while we can't 23 guarantee, obviously, that -- that we are fully and 24 100 percent protected from what the economy may do over the next couple of years, I feel confident that 25

1	we are prepared as we should be at this point and
2	that the 3 percent is reasonable.
3	DIRECTOR SANBORN: Thank you very much.
4	I think it's very important, you know, to
5	remind everybody that we're able to keep these rates
6	low because our staff is doing a really good job of
7	saving money, \$33 million on operational savings,
8	doing the reserve funds. We're putting money aside
9	for the rainy days and when things get bumpy.
10	Our procurement team is doing a great job.
11	Our money managers are doing a great job, but this
12	is not because it doesn't take work. It takes a lot
13	of work and a lot of focus, and I really want to
14	thank the staff for bringing forward rates this low,
15	doing all the things that we're doing. Excellent
16	work. Thank you very much.
17	PRESIDENT FISHMAN: I would just make one
18	correction. We put money aside for the non-rainy
19	days, for our Hydro Rate Stabilization Fund, okay.
20	DIRECTOR ROSE: One quick question.
21	PRESIDENT FISHMAN: Yes, Director Rose.
22	DIRECTOR ROSE: One of the things all
23	this outreach, but I didn't see anywhere if there
24	was anything that we heard or that we learned in all
25	of that outreach that made us clarify or make some

1	modifications to the proposal from the staff.
2	SMUD MANAGER ALCIDES: What was the
3	question?
4	DIRECTOR ROSE: You said everybody said
5	we're great, nobody in these million impressions
6	said "Boy, I have a question about this," and you
7	went "Oh, well, let's clarify that" just outreach
8	best management.
9	SMUD MANAGER ALCIDES: Thank you,
10	Director Rose for that comment and general feedback.
11	There were questions, and a variety of
12	questions, some I would say vast majority not
13	directly related to the recommendation.
14	They often customers have questions
15	about how can they gain access to benefits and
16	programs. They did some of them, they did ask
17	about for example, I recall in one of these
18	meetings in reference to power and whether how
19	our resources and from where we get those resources,
20	and also in terms of the escalation of things,
21	right? They do know that cost has gone up in
22	general and whether, you know, this rate increases
23	are cannot be avoidable.
24	So that's where the general context of
25	them, at least the ones and the ones that we did

1	document it very not directly to the
2	recommendation.
3	And also we were monitoring some of the
4	chat line and different venues that people
5	communicate. It was very interesting in how, you
6	know, that the benefit that we bring to the
7	community, and they are very aware that our rates
8	are lower than PG&E, in that range of 50 percent.
9	They made that comment very often. And then in
10	those social media communications, even some of them
11	communicating that they don't belong to the SMUD
12	territory; they wish they could be and things of
13	that nature.
14	It's a very conscious acknowledgement that
15	the rates that we offer are low and then because
16	we have been communicating that we're trying and
17	we're committed to keep them within the rate of
18	inflation, I think that has helped to, perhaps,
19	bring other questions that they may have, knowing
20	that actual inflation is a thing that have impacted
21	many things, not just electricity but other things
22	that they are aware in their daily lives.
23	I don't know if that addresses,
24	Director Rose.
25	DIRECTOR ROSE: Thank you.

1	PRESIDENT FISHMAN: Director Herber.
2	DIRECTOR HERBER: Thank you,
3	President Fishman.
4	I wanted to ask you a little bit about the
5	decrease in the facility's charge, or the
6	opportunity there for people who use very little
7	electricity to pay less of the facility's charge.
8	And my question is:
9	How many people or households do you think
10	that will impact, and will our call center be
11	calling people, or will we be just waiting for them
12	to come forward and say, you know, check me out for
13	your new rate? How are we going to deal with that?
14	SMUD MANAGER ALCIDES HERNANDEZ: Great
15	question, Director Herber.
16	We are currently actually working
17	internally on how we actually are going to address
18	the rollout of the rate. And I can share where we
19	are.
20	We haven't finalized that, fully,
21	implementation plan yet, but we have preliminary
22	information on the number of customers that may be
23	benefitting from this rate. I think a high-level
24	number is, we believe, in the neighborhood of 15,000
25	customers, that they consume low electricity in a

1 consistent basis, and, also, the best information we 2 have is that they have panels of up to 125 amps. We are in the process of, as you may know, 3 4 installing new meters to a group of customers, so 5 the numbers, that I know, are going to be for residential in the range of 150,000 customers. 6 7 So as we are visiting those customers and 8 replacing the meter, we are capturing and confirming 9 the panel size that they have. So we will get additional information from there, so that could 10 11 change our estimates. 12 But at the moment, with the, I will say, 13 survey that we did and an extrapolation from that, 14 we estimated at about 15,000. From those, it will I think at the moment, we are thinking 15 16 we're going to use these multichannels not exactly 17 the same, how we did the time-of-day, that it was mass communication across the entire territory, but 18 19 we will target this to those customers. 20 We, definitely, will send communications through, perhaps, letters or emails. We will, for 21 22 sure, include a bill comparison to them to show, you know, how much they pay today with the other rate 23 24 and how they will pay with the other rate. You're 25 contemplating those, and we're working on those

1 tools that will help us to do that. 2 We will train the customer service 3 representatives to make sure that they will follow the process that we are vetting right now: How to 4 5 take care of those phone calls and how we will address the specific things that may happen that we 6 7 don't know yet as the customers may -- may know that 8 they would be interested, but we may not know what 9 the size of the panel that they have, but they could help us to confirm that. And we are going through 10 11 that process of how we're going to manage that. 12 But our goal is to have this rate -- we're 13 working on the implementation side of things -- to be available by January of 2026 and prepare that 14 marketing work, collateral, and things like that, to 15 16 enroll customers as soon as we can. 17 DIRECTOR HERBER: Thank you. You know, I also want to say that I 18 19 appreciate the hard work that the rates department 20 I appreciate the outreach from our community engagement folks. I do think SMUD is well loved in 21 22 this community, and so people aren't going to 23 necessarily say negative things about us. 24 But I guess I want everybody to understand 25 that 3 percent is a lot for a family that's

1 struggling. And, you know, I'm glad that our SMUD 2 employees found \$33 million that they could save, and I also want to say I hope I don't have to keep 3 4 approving 3 percent increases, 5 percent increases. 5 I'd really like to see us be able to get down to, you know, 1 or 2 percent because I know people are 6 7 impacted by this. 8 So, anyway, I just wanted to say those 9 things. PRESIDENT FISHMAN: Okay. Let's move on 10 11 to our second presentation. 12 We did receive a request several weeks ago from Steve Uhler to provide an alternative rate 13 14 proposal. We've given Mr. Uhler ten minutes to present his comments and an alternative proposal. 15 16 I don't see him in the room, but I believe 17 we have made arrangements to play a video or some kind of presentation they put together. 18 19 SMUD CLO LEWIS: Yes, President Fishman. 20 Mr. Uhler indicated he may not be able to join us. I just want to make sure that he's not trying to 21 22 dial in. 23 So if Mr. Uhler is on the phone and 24 wanting to provide public comments, can you please 25 raise your hand.

1	Oh, it looks like he might be calling
2	User 1. Can we activate that, then he can present.
3	Mr. Uhler, are you there? Mr. Uhler?
4	Is it activated?
5	STEVE UHLER: Can you hear me?
6	SMUD CLO LEWIS: Oh, there we go.
7	Yes, we can hear you.
8	PRESENTER STEVE UHLER: Yeah.
9	Board, my report and recommendations is
10	not my public comment. The Public Utility Code
11	14403.5(b) is not is what that report is. And it
12	doesn't remember me to utilize my public comment.
13	PRESIDENT FISHMAN: Mr. Uhler, we're
14	giving you ten minutes to make your presentation.
15	You have ten minutes.
16	If you want to make another statement on
17	items not on the agenda, you can have another
18	three minutes. Right now your clock is ticking.
19	PRESENTER STEVE UHLER: You're violating
20	my First Amendment right.
21	PRESIDENT FISHMAN: The clock is ticking,
22	Mr. Uhler.
23	PRESENTER STEVE UHLER: That's fine. It
24	will be ticking, but you are to consider that
25	recommendation.

1	I am not required to present any of it,
2	and I am not doing that tonight. I will wait for
3	you to view my recommendations and hear your
4	comments.
5	SMUD CLO LEWIS: Mr. Uhler
6	PRESENTER STEVE UHLER: You already are
7	sitting
8	You're already sitting with a Brown Act
9	violation for not providing access to the videos,
10	plus blocking them.
11	You better consider the situation of that,
12	and the Board members even considering this.
13	Because you are not going to use the situation that
14	I made this as a public comment to allow you to
15	consider it. You are not. You are not allowed to
16	do that.
17	I am not commenting through that
18	presentation. You consider that presentation at
19	your own risk because it's not on the agenda.
20	I requested to be on the agenda. I was
21	not put on the agenda.
22	So you'll note that I am not saying
23	anything about what's in my recommendations. You
24	need to view, read, and consider those outside of my
25	public comment. I will be waiting to hear that

1	happen.
2	Bear in mind that there's already a
3	Brown Act violation, already a violation. You did
4	not distribute all of my written recommendations.
5	You didn't distribute the videos. They exist. They
6	are on there. I see the staff know where they are.
7	They removed one. They don't seem to know where the
8	other copy of that one is. It's still there.
9	You're violating the Brown Act by forcing
10	me you're violating my First Amendment right by
11	forcing and trying to characterize what I'm saying
12	now as my public comment. It is totally unconnected
13	to my PUC 14403.5(b) written recommendation, written
14	recommendation.
15	So you figure it out. Yeah, you figure it
16	out. I have not I am not given the opportunity
17	to comment on this agenda item if you're considering
18	this as my comment on the agenda item.
19	PRESIDENT FISHMAN: This is your
20	opportunity, Mr. Uhler, and you are not taking it.
21	PRESENTER STEVE UHLER: I reject that. I
22	reject that.
23	You cannot consider me speaking right now
24	to be anything to do with my written recommendation.
25	You cannot. You cannot have a rule that forces me

to say something I do not want to say. That's a
First Amendment First Amendment right violation.
You cannot force me. You cannot force me.
You also cannot not distribute all of the
writings that are connected to my comment to
my pardon me, to my my recommendation. You
cannot not distribute the inclusions there. It's a
Brown Act violation. You are to consider my written
recommendation outside of the public comments.
If you don't, you're going to have to
explain why you did not consider pursuant to 144035
dot B.
So I'm waiting for you to proceed to
consider my written recommendation. Your clock is
ticking now. You are not to consider this.
PRESIDENT FISHMAN: Mr. Uhler, since we've
given you ten minutes to present your recommendation
and you're not doing that, I'm going to consider
that your time now is up. So
PRESENTER STEVE UHLER: No, you cannot do
that.
PRESIDENT FISHMAN: You may
PRESENTER STEVE UHLER: Even if you
PRESIDENT FISHMAN: You may

1	PRESENTER STEVE UHLER: If you say that
2	Do not talk over me. You already said
3	do not talk over me.
4	PRESIDENT FISHMAN: You may present your
5	presentation or you may harangue us, but you cannot
6	do both. So either choose to continue with the
7	presentation of your rate proposal, or I will
8	consider your 3 minutes of public comment to be up.
9	PRESENTER STEVE UHLER: Okay. In closing,
10	I will not I will not present it, so it's not
11	part of my public comment. I will not present it.
12	PRESIDENT FISHMAN: Thank you, Mr. Uhler.
13	PRESENTER STEVE UHLER: You have to
14	consider it; otherwise, you're violating the Public
15	Utility Code, but I will not present it.
16	PRESIDENT FISHMAN: Thank you, Mr. Uhler.
17	We appreciate your comment.
18	PRESENTER STEVE UHLER: I am not
19	presenting it. This is not my recommendation, a
20	written recommendation.
21	I am speaking now. I'm giving testimony
22	verbally. It has nothing to do with that document
23	that you have as a second exhibit.
24	You better consider it or have another
25	hearing. How about that? It's up to you.

1	I would like to comment on your
2	consideration. I would like to comment on your
3	consideration of my written.
4	You'll note that the verbal, the (a)
5	subdivision doesn't require you to consider
6	anything, but (b) does because they know that you
7	you cannot be expected to consider things that are
8	not on the agenda.
9	So, once again, you must consider my
10	written comment. That is my comment on the
11	situation. You're not so please do that, and
12	then I will make my comment on your consideration.
13	How's that? Anybody there?
14	PRESIDENT FISHMAN: Thank you, Mr. Uhler.
15	PRESENTER STEVE UHLER: I'll be waiting to
16	hear your consideration.
17	PRESIDENT FISHMAN: Okay. We have some
18	other public comments that we'd like to get to.
19	And these speakers have three minutes
20	each. Please come to the podium and speak into the
21	microphone, state and spell your name for the
22	record. Please do not move the microphone. It's
23	designed to pick up your voice at a distance, and
24	please remember to direct your comments to the
25	Board.

1 If you have written materials you wish to 2 provide to the board, you can hand them to SMUD 3 security to distribute. Our first speaker is John Weber. 4 5 PUBLIC COMMENTER JOHN WEBER: John Weber, 6 J-O-H-N, W-E-B-E-R. Firstly, I would just like to say I'm a 7 8 long-term utility geek, and I've been a super fan of 9 SMUD for about 20 years because of its history of forward-thinking. And I applaud you all for your 10 11 100 percent renewable commitment. I've looked at the rates. I've attended 12 both of the rate workshops, and they're both very 13 similar. I think a 3 percent raise of the rates 14 seems fair for the kilowatt hour charges. 15 16 The infrastructure charge seems high 17 already in my opinion. My last month's bill, it was 18 about \$6 to \$7 for my infrastructure bill. here in Texas. So the infrastructure bill seems 19 20 very high to me. So I hope the 3 percent raise goes to the kilowatt hours. 21 22 I also got this sample bill in the mail just the other -- just a few days ago with my first 23 bill. And I was looking at it, and something that I 24 25 saw was interesting to me.

1	For solar, the people that have solar
2	panels I don't have solar panels it sounds
3	like they're getting compensated like .074 cents per
4	kilowatt hour regardless of the time of day, which
5	to me seems pretty low.
6	I mean, I could understand the off-peak.
7	It says the off-peak rate is 15 cents a kilowatt
8	hour, and the solar people are getting 7.5
9	basically 7.4 cents, which sounds reasonable, about
10	half the rate. So when they overproduce, the power
11	goes to their neighbor, SMUD makes 100 percent
12	profit on it.
13	But then when you go to mid-peak, at 27
14	or 20.77 cents, the solar people are still only
15	getting .074, and that's 35 percent of what the rate
16	is. And then when you go to summer peak, they're
17	only getting 20 percent of the rate. So that means
18	SMUD is marking up the power that goes to their
19	neighbor by 500 percent.
20	So I think that the solar people should be
21	given half of the rate time-of-use, so there should
22	be three different rates of credits for the solar
23	people. I think that would be more than fair than
24	SMUD make 100 percent on all of the solar
25	generators.

1	The other thing I thought was interesting,
2	EV credit, I thought is very much too low, 1.5 cents
3	a kilowatt hour. My last utility, I Dream of
4	(phonetic) Energy, I was getting free power at
5	night. So EV owners, we just get free power at
6	night; from 8:00 p.m. to 6:00 a.m. was free power.
7	I think the EV rate should be at least a
8	5 cents a credit for that, and that was for
9	100 percent renewable power, as well.
10	The other thing, since I'm running out of
11	time, the reason I think you should time base solar
12	is because we really need that energy from 5:00 to
13	8:00 and that would incentivize people to put solar
14	on the west-facing roofs so they would get a better
15	rate of return.
16	Thank you very much and have a good
17	evening.
18	PRESIDENT FISHMAN: Thank you, Mr. Weber.
19	Roger Blackwell.
20	PUBLIC COMMENTER ROGER BLACKWELL: This
21	rate increase you got is just about like treating
22	our ratepayers like cash cows. How much can you
23	milk out of them in one day. You keep raising the
24	rates. How about Paul Lau, \$600,000.
25	Here, we got another one. This is a good

1 You're charging double. You charge for pole, 2 lights, transformers, and then you go down into infrastructure, and you're charging again. What 3 kind of scam is going on? 4 5 Now, I look at you people as nothing more 6 than pigs sloughing at the financial trough. 7 want to see what it is. Now all you want to do is 8 raise the rates. 9 Now, what are you going to do with -- let 10 me go here. 500 -- five -- let's see, got to get 11 the right word here. That's not it. Oh, here it 12 is. 13 This year alone on the interest structure, 14 you will get \$524 million and 9,030. Now, where does this money go? It seems like SMUD goes through 15 16 money like crap through a goose. And what it is, a 17 fart in the wind? Just like this, you started out to say, 18 19 "Oh, we're going to save money," but you don't tell 20 people that from here to here, you get rid of the rate meter reader. 21 22 Now, what's the deal with D.E. Shaw. 23 don't you tell these people that D.E. Shaw owns the 24 solar system out there at Rancho Seco, Sloughhouse, 25 and Coyote Creek, and god knows where. And you're

1	buying power from them at the same time you cut the
2	solar people down to nothing.
3	What's your example. I've asked this
4	question now three times: What do SMUD pays
5	D.E. Shaw per kilowatt hour? I need a number.
6	You either you know it, or you're
7	stonewalling, or you're just damn stupid. What is
8	it? I'm asking. I'm waiting. I don't hear
9	nothing, but yet you want more money so you can say,
10	"Oh, we need more money."
11	We got the money. Raise your wages,
12	\$600,000 for Paul Lau. He wasn't even elected. How
13	much do you make?
14	And you all need to take a class in public
15	speaking.
16	PRESIDENT FISHMAN: Thank you,
17	Mr. Blackwell. Your time is up.
18	Can we ask somebody to get the power
19	purchase agreement price for the Rancho Seco array
20	from D.E. Shaw and get that to Mr. Blackwell?
21	SMUD CLO LEWIS: Yes, we can do that.
22	PRESIDENT FISHMAN: Thank you.
23	Our next speaker is Vincent Mastrototaro.
24	PUBLIC COMMENTER VINCENT MASTROTOTARO:
25	I'm very concerned with the rate increase.

1	Now, all you Board members are supposed to
2	represent the public, right? Okay. Basically, SMUD
3	is a monopoly. No one else can come in and sell
4	electricity in Sacramento County.
5	Now, here are the rate increases we've had
6	since January of '24: January 1st, we had 2.75; we
7	had May the 1st, 3.72; January the 1st, 3.92;
8	April of this year, we had 4.3 \$4.35, which is
9	3 percent. And you voted for all of those.
10	Now, what do I have any confidence that
11	you're not going to vote for this? If I go up to
12	Reno and put my money, I guarantee you're going to
13	vote for this because you voted for all of these
14	increases, and you're supposed to be representing
15	the public, but you're not.
16	If you voted for all of these, you're not
17	looking out for the public. You're rubber-stamping
18	everything that the CEO of SMUD wants. That's not
19	what you're there for, but that's what you're doing.
20	And I guarantee you, you'll probably approve this
21	next one, as well.
22	Now, another question on the circuit
23	breakers. I think 125-amp, you're giving them a
24	special rate. Most people don't have that
25	circuit breaker box anymore. It's an old system.

1	Most everybody has 200-amp service, even in their
2	older homes. So that is frivolous savings.
3	Okay. That's pretty much all I have to
4	say, but I would like I'd like to get your vote
5	after you vote for this because you'll probably
6	all vote for it. I think if you do all vote for it,
7	again, we need new board members who really
8	represent the citizens here and will take a real
9	look at what you want, instead of rubber-stamping
10	every increase. Because it's a cumulative effect,
11	it's 3 percent, 3 percent, it adds up.
12	How many people are how many ratepayers
13	are there in Sacramento?
14	PRESIDENT FISHMAN: Somewhere north of
15	600,000.
16	PUBLIC COMMENTER VINCENT MASTROTOTARO:
17	That's a huge that's a huge amount of increase.
18	What are you doing with the money? You have no
19	competition. You have no competition.
20	(Three-minute time clock sounded.)
21	PUBLIC COMMENTER VINCENT MASTROTOTARO:
22	Okay. I guess I'm done, right?
23	PRESIDENT FISHMAN: You're out of time,
24	sir.
25	PUBLIC COMMENTER VINCENT MASTROTOTARO:

ſ	
1	Could I have a minute?
2	PRESIDENT FISHMAN: No.
3	PUBLIC COMMENTER VINCENT MASTROTOTARO:
4	No, okay.
5	PRESIDENT FISHMAN: Thank you for
6	comments. We do appreciate it.
7	And just as a matter of process, tonight
8	we may consider whether or not we will put one of
9	the rate proposals that we've heard on the agenda
10	for June 19th. We won't actually be voting on
11	anything tonight.
12	PUBLIC COMMENTER VINCENT MASTROTOTARO:
13	Okay. But you voted for all of these so far.
14	Again, I put money on you'll vote on this. That's
15	not good representation.
16	PRESIDENT FISHMAN: Thank you.
17	Alcides, you know, I just wanted to
18	since you're still at the podium, I wanted to give
19	Board members another opportunity to comment on your
20	rate proposal. We thought that we might actually
21	get an alternative proposal tonight. We didn't
22	really hear one, I don't think.
23	General Counsel?
24	SMUD CLO LEWIS: Laura Lewis, Chief Legal
25	Officer.

1	Yes, unfortunately, Mr. Uhler opted not to
2	present his alternative rate proposal.
3	I just want to comment that this hearing
4	was noticed in accordance with the Brown Act. He
5	did request ten minutes. Normally we provide three
6	minutes for public testimony or to present
7	alternative rate proposal. He was granted ten. He
8	chose not to use it.
9	That said, we have received his written
10	proposal. It's posted on the SMUD Board website.
11	And I believe our staff has had a chance to review
12	it and can likely answer some questions about that
13	proposal so the Board can consider it tonight.
14	And then, finally, the videos that
15	Mr. Uhler referenced appear to be from 20 2014,
16	and we did not have access to those. So things did
17	not work. And in accordance to the records
18	management policy, if we ever had those videos, they
19	were deleted. I believe they were from some
20	internal learning sessions from 11 years ago.
21	Thank you.
22	PRESIDENT FISHMAN: Thank you.
23	And those records those links have been
24	erased, destroyed, whatever, in accordance with our
25	document retention policy.

1	SMUD CLO LEWIS: Correct.
2	And the ones that Mr. Uhler sent over were
3	not active.
4	PRESIDENT FISHMAN: Okay. Thank you.
5	Alcides, do you some additional comments?
6	And we will have more questions and/or
7	comments from the Board.
8	SMUD MANAGER ALCIDES HERNANDEZ: Just some
9	clarifications from the comments that we heard.
10	In general, I just want to remember I
11	mentioned at the begin of the presentation, we are a
12	none for-profit electric utility. I just want to
13	emphasize that to the community.
14	So all of the revenue that we collect,
15	that's spent to pay for the costs that it takes to
16	run this utility, and that includes cost of power,
17	maintenance of the distribution and the transmission
18	grid, the different programs that we provide to the
19	community, along with the maintenance and wildfire
20	mitigation, and all regulatory items.
21	So there is no profit. We're not a
22	for-profit utility. So there is no such thing that
23	we're making money in that context, so I just want
24	to clarify that to the community.
25	The second part is it's very typical that

1 a utility collects a fixed charge on customers' 2 bills, and that is intended to collect at least some share of costs that doesn't vary on usage, and 3 that's what we do today on the \$26.20. It used to 4 5 be lower than that, but over the years we have raised that amount. 6 There are other utilities in the state 7 8 that have higher charges than that. Up north, we 9 have the City of Redding, \$30 per month, higher than we charge; locally here, City of Roseville, \$30; 10 11 Modesto, about \$30, and other utilities that I can cite in that range. 12 And even higher than that in Southern 13 14 California, there are utilities that, in addition to assessing a fixed charge, that is, the basic, they 15 16 also assess a fixed charge based on infrastructure 17 rate on the infrastructure that's fixed. We don't 18 do that. 19 I just want to clarify that to the 20 community, that we're not the ones who have the highest charge but that, yes, it used to be less 21 22 than what we have today. 23 In terms of the electric vehicle credit, 24 this was something that got approved around 10 or 12 years ago in one of those rate processes to 25

1 incentivize electric vehicle adoption, and we have 2 kept that in the time-of-day rate. So it's a benefit that the customers receive, and our 3 statistics show that they receive about \$5 per 4 5 month, those customers who are enrolled in that rate, and they receive the discount not only on the 6 7 electric vehicle, but they receive it on the entire 8 whole-house usage. I just want to clarify that. 9 One thing that we wanted to do -- and I 10 just want to be very transparent with the community. 11 When we set the solar and storage rate -- and the 12 Board may remember it was a very large, extensive 13 process -- our recommendation to the stakeholders, 14 which were members of the solar community, storage, local contractors -- our recommendation was that we 15 16 wanted to compensate by time-of-day given that we 17 have a time-of-day rate, and that was our desire. Throughout that stakeholder process, it 18 19 came to us that the developers who were 20 participating in that process and the solar advocates mentioned that that was complicated in 21 22 that they not only have the -- in their words, the 23 kitchen-table conversations with a customer, who 24 they don't understand the time-of-day and those 25 situations.

1	In order to make that simpler, easier to
2	understand which aligns with our SD-2
3	directives they will have preferred a flat price.
4	So then so we removed that approach when we have
5	having that conversations, and we ended with the
6	rate that we have today.
7	So I just want to remember that to the
8	community, that we did actually want to do it that
9	way, by time-of-day, but it was from the feedback
10	that we hear, and that's how we ended with that, the
11	final recommendation.
12	And, lastly, about the 125-amps, you know,
13	we do know that as we are gathering that
14	information, we will get precise information on how
15	the customers have those size of panels. We do know
16	that most of the apartments, they do have that kind
17	of amperage and also small homes. So that's what we
18	hope that we will get, once we get confirmation to
19	install those meters, and we will offer that rate to
20	the customers who will benefit.
21	And, yes, Director Fishman, it was about
22	600,000, the number of customers, related to the
23	question. That's the residential accounts that we
24	have so far.
25	And I think with that, I hope I'm not

1	missing anything that was brought up in the public
2	comments.
3	PRESIDENT FISHMAN: Okay. Thank you.
4	Board members, any other questions or
5	comments?
6	Director Bui-Thompson.
	-
7	DIRECTOR BUI-THOMPSON: I just wanted to
8	say thank you.
9	I know this is very hard. People may not
10	remember, but before I joined the Board, the Board
11	had significant increases. I've been on the Board
12	for 17 years. And one of the items that I had great
13	heartburn with is our increases were double, triple
14	what we're proposing today for a good long history
15	at SMUD.
16	And we do have different ways of cutting
17	costs, and I thank the staff for that, but I just
18	would rewind for people that these rate increases
19	are very hard to keep so low.
20	In California, the average rate increase
21	across California was over 20 percent. In 2024, the
22	average bill was \$206. Our average bill is about
23	145. It will go up, obviously, a little bit.
24	I came from PG&E territory where my family
25	had to make very tough choices. Granted, even

1 3 percent is hard for many, but as a child who sat 2 in a PG&E home without power when they increased rates 10 to 20 percent, that's a fairly significant 3 And not to say that 3 percent won't be hard 4 5 because I've been in that situation where we had to choose between gas and food and lights, and lights 6 7 were usually the first because PG&E bills were so 8 high. 9 So I just -- I did want to commend the 10 staff because any rate increase is hard. But COLA 11 last year for Social Security was 2.5 percent, so 12 for us to try to keep hovering around cost of living is a huge lift. And for people that have not 13 14 experienced the rate increases, that I have my whole life until coming to Sacramento, it's going to get 15 16 harder and harder, and keeping it at 3 percent, 17 around 3 percent, will be exceptionally hard. And so I appreciate the work and the cost 18 19 savings, but I will be shocked in the future if we 20 can continue these because -- you look at your food bill -- I mean, we joke about the price of eggs, 21 22 The price of eggs have tripled in 23 three months. Our rates haven't tripled. 24 And so I continue to implore the staff to 25 find cost savings, and I know you will. But I know

1	
1	it will continually get harder. And we will
2	continue to push, right, for the low increases, but
3	I do want to thank the staff. Because if you look
4	at everybody around us, it's double-digit increases
5	that will make it very hard for our neighbors to pay
6	the bills.
7	And it's still difficult in SMUD
8	territory, but I do understand the magnitude of work
9	that you all had to do to keep these rates as low,
10	and I know any rate increase is hard for all of us.
11	But I do want to acknowledge the hard work to keep
12	it at this rate. Because none of us want any rate
13	increases, but I don't want to stand up here in
14	three to five years and say 20 percent because we
15	didn't do the right thing. So thank you.
16	PRESIDENT FISHMAN: Thank you,
17	Director Bui-Thompson.
18	And I see Director Tamayo with his virtual
19	hand raised.
20	VICE PRESIDENT TAMAYO: Yes. Thank you
21	very much. Do you guys hear me okay?
22	PRESIDENT FISHMAN: Yes.
23	VICE PRESIDENT TAMAYO: Okay.
24	Yeah, you know, I understand the concern
25	that members of the public have with raising rates

1 at all and, you know, in particular folks who are --2 you know, make the least money, this will hurt them 3 the most. I would remind folks in the audience that 4 5 we have many programs that are directly targeted 6 towards folks that need the most help, whether it's 7 our EAPR program, programs that help people use 8 energy more efficiently, whether -- you know, like 9 making improvements in their homes and even just making sure that they have an understanding of our 10 11 time-of-day rates, and a lot of different ways that 12 we reach out to try and make sure that everybody can afford to keep their lights on. 13 14 Now, keeping the lights on, you know, one commenter mentioned that, you know, we're 15 16 responsible to the public. Well, we're very 17 responsible for having a solvent company that will keep the lights on 24/7/365. 18 19 And, you know, we're keeping our rates 20 below the cost-of-living increases that everybody is experiencing. And those cost-of-living increases, 21 22 those affect our costs, as well, whether it's labor, 23 whether it's all of the equipment and supplies that 24 we need. 25 So, you know, our costs are going up.

1	That's where a lot of this money is going, is that
2	our costs are going up. The costs for renewables is
3	going up. The cost for commodities, you know, like
4	natural gas is going up. And so we have to be able
5	to pay those bills to keep the lights on and to keep
6	our system reliable, making the improvements that we
7	need to make that will actually make the whole
8	system more efficient in the long run but also keep
9	it reliable.
10	So that's where the money is going is
11	keeping the lights on, and that's a very important
12	thing to everybody in the public, as well. So we
13	have to balance a lot of the different factors
14	that you know, that the public considers. And
15	keeping the lights on is one of the most important
16	things.
17	So I do want to thank staff for doing so
18	much to keep this below the cost-of-living
19	increases. It's they've been doing that for
20	years, and it takes a lot of effort, a lot of
21	creativity, and a lot of, actually, even investments
22	to make it so that we're more efficient.
23	So I'll end there. Thank you.
24	PRESIDENT FISHMAN: Thank you,
25	Director Tamayo.

1	Alcides, although Mr. Uhler chose not to
2	use his time actually presenting his proposal, we do
3	have an alternative proposal in front of us in
4	writing. I have looked through it, and I know
5	you've had a chance to do so, as well.
6	Do you have some thoughts about its
7	what are your thoughts about his proposal?
8	SMUD MANAGER ALCIDES HERNANDEZ: Yes,
9	President Director Fishman.
10	We did have a chance to look at it. We
11	received it over a week ago, and he sent us a
12	revised version lately. And I will provide my
13	overall assessment of that potential recommendation
14	that he's making.
15	First of all, some of the comments are not
16	directly related or part of that recommendation
17	related to the rate proposal. A portion of the
18	presentation was or that we didn't look through
19	it, but when we review it, it was part of the
20	Brown Act language in the Public Utility Code, which
21	is not exactly an actual recommendation. It was
22	more of a comment, a narrative on that.
23	Then toward the middle of the slides, then
24	there are topics about something that he calls a
25	path to equitable rates, which is what I'm going to

1 focus more of my comments on that aspect of the 2 document that he provided. One of the topics that he mentioned is the 3 better metering power factor. I don't -- this is a 4 5 very technical term, by the way. I wouldn't expect that the general community or the general customer 6 would understand what the "power factor" is, just at 7 8 a high level will say that the "power factor" is 9 something that measure the efficiency. 10 So we normally bill customers on something 11 that we call "kW." That's a very standard 12 measurement. So when the efficiency in the system 13 is 100, then 1 kW equals to the power that we need 14 to provide -- the need of the power. And there is an alternative power that is 15 called kVA -- instead of kW, kVA. So when that unit 16 is 100 -- or 1 kW equal 1 kVA. There is no 17 difference, but that is less efficient. Let's say 18 19 50 percent, then 1 kW is equal to 2 kVA, so it's 20 that ratio that varies. And I hope that with this simple explanation we understand that when we talk 21 22 about power factor, we're talking about a whole 23 different metering and billing way of doing things. We do that for commercial customers 24 25 because those are large loads. And as this load

1 power factor is in those large factories, then it 2 may impact the grid because there are large loads. And then -- so we do assess something that we call a 3 "power factor charge" for the majority of the large 4 5 commercial customers. They do have control to do something with it because they normally have staff 6 to deal with the bills, the maintenance, and those 7 8 kinds of things, and they also hire consultants or 9 advisors to help with that. It's not very typical in the residential 10 11 type of service to assess that kind of charge. reason for that is because it requires different 12 13 metering equipment. So normally metering equipment 14 does not track that. As we adopted the new technology of meters 15 16 that we have today, we found that some of those, 17 very few, do have that -- we can call capability to record power factor, very few. As we are now 18 19 replacing some of those meters with a new wave of 20 meters, the majority of the new ones do not have that ability to do it, but we're not going to 21 22 replace the entire residential meters. 23 As the Board knows, we're probably going 24 to do 150,000 meters in the residential, and we 25 still have 600,000 total, so that leaves a big

1 amount of customers who will not have that meter. 2 So just attempting to do it would require a massive investment to install the remainder of the 3 meters to be fair with everyone because we believe 4 that it's not just fair that just those who may have 5 the meter will be subject to this charge, or 6 7 potential charge and those who don't have the meters 8 just don't. 9 But the most important aspect is that an individual customer load is so small, that really 10 11 managing this power factor of individual loads is 12 just not practical. And that's why our engineers, 13 our designers, they take into account where the 14 meters are observing low power factor, and they install the proper equipment to improve that from 15 16 that point forward up to the chain of the grid but 17 not an individual residential. That's one aspect. The other part of it, if we were to do 18 19 something like that, it goes, kind of, in conflict 20 with SD-2 that tell us to design rates that are easy and simple to understand. And, quite frankly, as 21 22 far as I know, there is no utility that does that at 23 this moment, the charges power factor to residential

And, lastly, it would require a

24

25

customers.

1 significant -- and this is heavily -- billing 2 change, right? At the moment, we charge -- the way we do it with time-of-day, and it would require 3 billing changes to add one more item on the bill. 4 5 Along with that the calculation itself is not an easy math, but, you know, the meter can determine 6 7 that, and we can work through that. 8 complicated. 9 And in addition to that, evaluation of this, it would require a lot of analytical work to 10 11 measure the impact the different customers will have. Some customers may have high power factor or 12 medium and things like that. So it will be a 13 14 different kind of billing that we're talking, and that is complex and in conflict with SD-2. 15 16 So for that reason, we recommend that this 17 is not something that the Board should explore at this time. It's complicated, conflicts with SD-2, 18 19 and requires a significant amount of meters to be 20 fair with the entire residential population. And, more importantly, individual 21 22 customers don't have control over that. You know, 23 they buy appliances. They buy refrigerators, 24 microwaves, and things that the last thing that they 25 check is what is the power factor of those devices.

916-492-1010

1	They buy what is already available that meets
2	standards of the, you know, regulatory framework
3	that we have, but power factor is not one of those
4	things that is actually easily available. So for
5	that reason, we do that as a distribution company,
6	and we take care of that on behalf of the customers.
7	The second recommendation that he makes is
8	something he calls "Improve Efficiency, parentheses,
9	Loading Order." Part of that is more related to a
10	policy than actually a billing or a rate. So it's
11	more in a principle, and it is in that sense, it
12	would be more toward the SD-2 type of principle.
13	And at this time, this recommendation is
14	specifically on revenue-related rates. So we
15	recommend that this is not an item related to the
16	rate proposal.
17	SMUD CLO LEWIS: Just because you say
18	"SD-2," I just want to make sure the pubic is
19	SMUD MANAGER ALCIDES HERNANDEZ: Oh, yes.
20	DIRECTOR SANBORN: It's Strategic
21	Directives. It's the policies that we give to the
22	staff.
23	SMUD MANAGER ALCIDES HERNANDEZ: Thank
24	you, Director Sanborn. I forgot that we tend to use
25	these acronyms. And thank you for reminding me.

1	PRESIDENT FISHMAN: Thank you. Appreciate
2	it very much.
3	SMUD MANAGER ALCIDES HERNANDEZ: Yes, it's
4	Strategic Directive 2, which is a summary of Board
5	policies, rate design, and cost.
6	There is a charge that he included it in
7	the presentation, is taken from the General
8	Manager's Report. When we included that, we we
9	do all the time when we design a new rate, we
10	show the benefitters from the rate, in one side, and
11	the non-benefitters on the other side. Because
12	every time when we design a new rate, there will be
13	those customers who may not benefit and others who
14	do. So that's what we're attempting to do. He
15	included that in the presentation. Again, our
16	intention to use it was more to illustrate who are
17	the potential benefitters and who don't benefit from
18	the rate.
19	There is a third item, the "Less Cost
20	Shift, parentheses, Equitable Rate." His point in
21	that is that, once again, charging power factor will
22	reduce cost shift.
23	And in that context, when we do a rate
24	design, we look at the entire cost of providing
25	service. We account for the cost of transmission

1 lines, distribution, cost of the local infrastructure, customer care, administration, and 2 things of that nature. 3 And in the case of commercial customers, 4 5 once again, because they do have control and they 6 can do something about the size and making sure that the power factor is efficient, we do assess that 7 8 because it's practical, and they actually can do it. 9 And it's actually a saving for SMUD because we don't do that investment. They do it on behalf on their 10 11 own, and we don't do that. 12 We do offer to commercial customers something that we call power factor waiver because 13 14 it's something that sometimes they just cannot fix it themselves. So then we allow them to pay a 15 16 determined amount that reflects a fair amount of 17 power factor, and then we -- with that, then we do the improvements for them. 18 19 In that part of the recommendation, we 20 believe that, once again, as I mentioned earlier, the load from these very small residential 21 22 customers -- we're talking about 6, 7-kW -- compared 23 to large manufacturing companies, data centers, and 24 hospitals, it wouldn't be practical to do that for 25 individual customers.

1 We do, once again, as I mentioned earlier, 2 have a similar equal (Indecipherable) level, which is more efficient rather than addressing them 3 individually. And for that recommendation is, for 4 5 us, not to consider that aspect of the power factor, which is cited in that part of Less Cost Shift by 6 7 doing this cost power factor. 8 Conceptually -- I just want to clarify to 9 the Board. Conceptually, yes, it's an approach that is logical, but impractical. In the residential 10 11 customer, it's very difficult because of the 12 complexity of it. 13 And, lastly, Mr. Uhler includes some 14 points in his presentation that aren't really alternatives. We see that they are more like 15 16 policies and not related to the rate proposal. 17 those are more related to better material resource planning. He makes reference to the applications 18 19 that we use for that, and is unrelated to the rate 20 proposal. He mentioned something -- and I hope I'm 21 22 pronouncing this right -- the Deming Prize Quality 23 Award, something that is unrelated to. It's more of 24 a best practice, perhaps, that we could pursue. we appreciate his feedback on that, and we can read 25

1	about that.
2	And then, lastly, something about creating
3	a standing committee for process improvement. We
4	actually have one already. We have the the Board
5	knows the Operational Excellence, something that
6	we literally do regularly as part of what our
7	regular practices to save costs. But we also
8	have it's not related to the rate proposal, but
9	we appreciate that he's thinking about those kind of
10	processes which we already have in place.
11	I think that was to the extent I was able
12	to review and provide the Board an overview
13	assessment. So none of those at this time
14	recommend some are policies we're not visiting at
15	this moment, the Strategic Directive 2. And the
16	rates-related are not practical given the situation
17	of what we have.
18	And so we are recommending that the Board
19	not consider that part of the recommendation.
20	PRESIDENT FISHMAN: Thank you, Alcides.
21	I just want my comments are that, you
22	know, I did look at the material that Mr. Uhler
23	provided, and thank you for confirming what I
24	thought was, okay, this definitely is much more
25	complex than our Strategic Directive 2 would

1 indicate is part of our policy. Most of our 2 customers don't understand power factor. I'm not sure that I completely understand power factor. 3 So that's -- that's one thought, that it 4 5 goes against our Strategic Directive 2 and its direction for simplicity as much as possible in our 6 7 rate design. 8 My other thought was for most of the last 9 20 years -- and to perhaps even before that -- SMUD has been recommended as one of the best public 10 11 utilities in the country. And I think -- and I'm not taking credit, but certainly in the ten years 12 that I've been on the Board, it has been recognized 13 14 so. Our rates are among the lowest in California, and our customer service is consistently high. 15 16 And what Mr. Uhler is proposing is to 17 completely change the way that we assess rates on our customers, and I see absolutely no reason to 18 19 even think about doing that. What we have is 20 working. Having said that, yes, we have 21 22 consistently seen rate increases over the last 23 several years, relatively small and in keeping with the rate of inflation. And as all of my fellow 24 25 Board members have suggested, we know that that's

1 difficult for people.
2 The 3 percent that we're talking about
3 over the next few years will add about roughly \$10
4 to the average bill, and for some families that's a
5 burden. We understand that, and we don't do this -6 we don't take it lightly.

I guess I'd like to address one of the comments that we're rubber-stamping what our staff proposes to us. And I would answer that with the thought, you know, our staff, certainly over the ten years that I've been on the board, has brought to us thoughtful, reasonable, defensible, rate proposals that reflect real data, facts that are provable, and a nuanced approach to providing enough revenue to keep this utility functioning well, providing the benefits it provides to the community, and not so high that we're unduly burdening our customers to the degree that that's possible, coupled with all of the things that we already talked about to reduce our overall costs and expenditures so we can keep the rate increases as long as possible.

So, Alcides, again, my thanks to you, to the entire rates team, and really the entire staff because this goes -- everything goes into this rate. This is a team effort, so thank you. I appreciate

ſ	
1	that.
2	
3	More comments from the Board?
4	Mr. Mastrototaro, I need you to fill out
5	another form, and you can have another three
6	A quick question, one quick question.
7	Could you come to the microphone, please.
8	VINCENT MASTROTOTARO: Electricity that
9	you produce, how much of it is bought from someone
10	else, what percentage?
11	PRESIDENT FISHMAN: It's going to vary
12	from year to year, Mr. Mastrototaro. It depends a
13	lot on what kind of hydroelectric resources we have,
14	which depends on rainfall and snowpack up in the
15	mountains. It's I think we produce roughly more
16	than 50 percent, typically.
17	But we also go out to the market when it's
18	less expensive to buy power on the open market
19	when as opposed to either burning natural gas or
20	running short hydro resources on a dry year, so
21	we're always trying to maximize
22	VINCENT MASTROTOTARO: That's fine. I
23	sort of okay.
24	PRESIDENT FISHMAN: I gave you one
25	question. If you'd like to

1	VINCENT MASTROTOTARO: That's it. Thank
2	you.
3	PRESIDENT FISHMAN: If you'd like to make
4	another comment, you can fill out another form and
5	make comments in the section, that we're coming up
6	to shortly, for public comments for items not on the
7	agenda, okay? Thank you.
8	All right. At this time Director Rose.
9	DIRECTOR ROSE: Thank you. I have some
10	questions and some responses.
11	So let me say this is a public comment,
12	right? This Board, we meet a lot. We have a lot of
13	committee meetings. We have five standing meetings
14	a month. (Indecipherable.) We are here on the dais
15	in our most formal attire. You're only seeing a
16	little snippet of the daily operations.
17	Last month, we got the or in the last
18	month or two, we got the operational report that
19	shows exactly where our power came from last year.
20	It would take me a couple of minutes to pull it up,
21	and I'm happy to do that if you want to stay after
22	the meeting.
23	But my point is, like, we spend a lot of
24	time on this. We go through the spending. We have
25	contracts come through here. We go through the

1 budget in extreme detail, and I have some questions and comment on that. We go through our commodities. 2 We're very much an open book. 3 But when we're in this formal hearing 4 5 proceeding, it's not a back-and-forth conversation, but I am, and the staff, we're all happy to have the 6 7 conversation. 8 The same goes to the solar policy. 9 spent two-and-a-half years on the solar evaluation policy and that policymaking, a whole back story, 10 11 happy to talk about that. 12 So just keep that in mind, if you're just coming in tonight and you're hearing about all of 13 14 these rate increases, we've all said, yeah, these things -- think it's a lot of money, but please just 15 16 keep that in mind. 17 I have a couple of things. One, Alcides, just solar -- our solar changes, are we okay -- we 18 19 are not making any changes to the solar policies 20 neither in the value of -- the value that we're paying the export rate or -- also, it sounds like 21 22 we're also not making any changes to the grandfather 23 requirements, is that -- are we happy with the 24 current policies? They seem to be working. Because 25 this is the opportunity where we get to change

1	those.
2	SMUD MANAGER ALCIDES HERNANDEZ: That is
3	correct, Director Rose.
4	The recommendation that we brought back in
5	mid-March, has been out there in the community for
6	the last three months, has no recommendations on
7	changing net metering or solar storage policies, so
8	what we have is what we'll continue to do.
9	I just want to remind the Board, however,
LO	that once the policy on the solar and storage rate
L1	got approved it feels like it was yesterday, but
L2	it was in 2021 yes, pretty positive it was in
L3	2021 and we implemented it right after that in
L 4	March of 2022.
L5	And so there was one provision in that
L6	policy that after a period of time four years
L7	specifically is what the policy said that we will
L8	look at that value of that compensation, that we're
L9	going to do a comprehensive stakeholder process like
20	we did but we're going to look at based on index
21	and factors like that to update that price and bring
22	a recommendation to the Board.
23	So we are not at that point yet, but it's
24	something I just want to remind the Board. So the
25	policies says four years. We are on the third year

1 now, so that is something that is on the horizon. 2 DIRECTOR ROSE: Some other questions. And this is with the solar. I think one 3 of the fundamental shifts on our solar policy is 4 5 that if you have a solar system, it's your power, but you also need to use it and use it when you're 6 7 generating it. SMUD is not particularly a battery. 8 The grid does not operate that way, one little piece 9 of that insight was one of the fundamental changes, and I wanted to throw that out there. 10 11 I'm curious about was there any thought 12 about having some kind of midday low rate, like we 13 do with our commercial rates. As we see a glut of 14 solar and renewable generation, especially in the spring, summer, and fall, it seems like there's an 15 16 opportunity there to provide, like, a charging 17 discount, some kind of an inducement to use more power outside of 5:00 to 8:00 but also when they're 18 19 using a glut of it. I was curious if you have any 20 thoughts on that, and maybe not in this round but a 21 future round. 22 SMUD MANAGER ALCIDES HERNANDEZ: 23 did not in this rate proposal, Director Rose. 24 So our recommendation is continue to have existing time-of-day as we have it today, but that 25

1	is something that we are monitoring.
2	As the Board may remember, just the last
3	month we had a presentation by E3 on the aspect of
4	the trends in the industry and things of that
5	nature. So one of the takeaways from that
6	presentation was that now we start seeing, at a
7	system level, right, California as a whole, a lot of
8	excess power during certain times of the day, so the
9	more you may remember about that.
10	So the more solar gets into the system,
11	then that will continue to create more of that. And
12	at some point, certain times of the year, you
13	have some of the generators asked to take that
14	power, so that's what we are encouraging adoption of
15	storage because it's when we want to store that
16	power.
17	And so we continue to monitor that,
18	Director Rose. We don't have any specific
19	recommendation, but we will keep an eye on the
20	trends and see whether there is a tweak or some
21	adjustments needed.
22	DIRECTOR ROSE: I do know as we like,
23	the grid for people who, like, aren't energy
24	wonks, like me who has been doing this for
25	20 years and the solar, I don't know, but the

1	grid operation has done like a 180. We used to
2	have, like, peak demand at noon. Fast forward 10 or
3	15 years, peak demand is 6:00 p.m., right, in
4	September net demand, I should say, so a lot if
5	things go ahead.
6	SMUD CFO MARTIN: Scott Martin, CFO.
7	One of the things we want to do,
8	especially since energy markets are changing rapidly
9	and prices are very volatile, instead of
10	memorializing, in a way, a price in the tariff that
11	is fixed for a couple of years and then needs to get
12	revisited a couple of years later and potentially
13	adjusted again and then fixed again, and going
14	through that kind of rate cycle, instead of doing
15	something like that, what we've tried to do is start
16	implementing programs which have the flexibility to
17	offer incentives and value during those changing
18	times and seasons to more closely match what the
19	energy market really is doing on a more realtime
20	basis and can adjust and fluctuate more quickly
21	based on those markets.
22	And so that's really where we're going
23	with a lot of our EV incentives and our EV rebates
24	and our EV pricing.
25	DIRECTOR ROSE: Just a couple of things,

1 almost wrapped up. 2 One of my comments is about just the 3 timing of this. This is -- basically, our 4 rate-making we do generally every two years. It's a 5 two-year commitment looking forward. Things just seem really uncertain, and 6 there's talks of the tariffs and how are things 7 8 going to roll through, and part of me wonders is it 9 smart to make this decision? It's not for a couple of weeks, but is there -- or should we sort of kick 10 11 it down the road and watch how things are developing? I don't know. It's sort of a train of 12 13 thought just with what's going on. 14 And then the one last thing I wanted to mention -- I have a couple of other commitments. 15 16 One thing I noticed -- I was at the California 17 Municipal Utility Association annual conference about two months ago now, and one of the things I 18 19 really noticed that resonated with me is that not --20 when we look at the rates, we're pretty close -- all the same with the other municipal utilities, public 21 22 utilities, though we're all considerably less than Los Angeles still, but it's not apples to apples. 23 Some of these utilities did not have smart 24 meters and some of the really, what we consider, 25

1 fundamental operational technologies, and they had 2 big investments that they were going to have to make. And so some of that stuff, when we try to do 3 4 apples-to-apples comparison with rates really gets 5 lost. And, of course, we're -- I just ran for 6 reelection, right? Like, in October the average 7 8 household was 57.8 percent less than PG&E's rates, 9 which was 118 percent more. So it's always a challenge to know exactly where you're hitting the 10 11 mark, but I just thought that was a real interesting insight. And that will be the extent of my comment 12 at least for the moment. 13 SMUD CFO MARTIN: Scott Martin, CFO. 14 I just want to respond to one thing I 15 16 think Director Rose said about potentially delaying 17 or kicking this rate decision down the road a little 18 bit. 19 One of the reasons why we started and 20 targeted this end date was so that we could have the time between the Board's decision and the rate 21 22 implementation to actually make all of the changes 23 within our systems and be prepared for the rate 24 change that's going to occur on January 1st. So we 25 need that. We need that time period.

1	Any delay in that time period is really
2	going to affect your ability and our testing and our
3	effectiveness in being able to implement this with
4	certainty on January 1st. And, again, any delay in
5	terms of January 1st is an impact to our revenue,
6	and that produces more financial risk for SMUD not
7	less.
8	DIRECTOR ROSE: Real quick. I'm just
9	about done.
LO	Back in April I was asking about the day's
L1	cash on hand, and staff ran the analysis, and it was
L2	pretty clear without the rate proposal that we would
L3	drop below the minimum day's cash on hand without
L 4	it.
L5	And I thank you for sending me that
L6	analysis, and I also saw it in the General Manager's
L7	Report.
L8	SMUD CFO MARTIN: Right. Any delay is
L9	going to have a significant impact on our financial
20	metrics, including day's cash on hand, as you're
21	mentioning, and likely will be definitely reflected
22	within our credit ratings.
23	PRESIDENT FISHMAN: Yeah, the bond
24	agencies are definitely watching.
25	Director Sanborn.

1	DIRECTOR SANBORN: I'll keep this fast.
2	Thank you, President Fishman.
3	One of the things that we have not skimped
4	on, we focus a lot on customer service, safety, and
5	reliability. And those things keep us stable and
6	are partly why our credit ratings are good.
7	We've got a lot of this Board has been
8	raising rates as we need it. We don't do it because
9	we love doing it. We do it because we have to. And
10	everybody's rates and costs are going up as our
11	ours.
12	Just as an example, our wildfire insurance
13	jumped \$22 million over the last couple of years.
14	And we are doing everything we can to keep
15	safe. And we don't skimp on those things, but
16	that's to be preventive to make sure we're not
17	causing problems that cost the ratepayers down the
18	road. So we've made the investments to be
19	preemptive so that we can keep rates low. We can
20	keep our insurances as low as we possibly can.
21	And I just want to remind everybody, our
22	rates our interest rates that the banks are
23	charging us are actually much lower. Our credit
24	rating is very high now because we have been doing
25	all this work. And those little tiny changes in our

1	credit ratings make huge changes to how much we pay						
2	on debt.						
3	So, again, I want to thank the staff.						
4	Let's hope we can hold this where it is at the 3 and						
5	3, and the world is changing fast, as we've said,						
6	but this is all we can do at this point in time.						
7	And I strongly support where we are and						
8	the proposal the staff brought forward. And we are						
9	not I can speak for all of us, I'm sure: We've						
10	done our homework. So thank you very much.						
11	BOARD PRESIDENT FISHMAN: Director Herber.						
12	DIRECTOR HERBER: Thank you, President						
13	Fishman.						
14	I guess I also just wanted to make a						
15	couple of comments. I did look at Mr. Uhler's						
16	proposal, and I had similar issues with it that						
17	Alcides pointed out. Don't think it is practical						
18	for SMUD, and many of the things that are suggested						
19	in there we've already implemented.						
20	So I do want to say we're always open to						
21	new ideas and ways to save money, but I didn't see						
22	anything in Mr. Uhler's proposal that really would						
23	have done that.						
24	And I also, too, want to thank our staff						
25	for working really hard to keep our rates low.						

1	Obviously, they've been successful because we're,
2	you know, over 50 percent lower, and we are the best
3	and the brightest. So I expect us to continue to
4	look for ways to keep the rates down.
5	And with that, just say thank you to staff
6	one more time.
7	PRESIDENT FISHMAN: Okay. Seeing no more
8	questions or comments from the Board, I will close
9	the public hearing.
10	(Agenda Item 2 concluded at 7:53 p.m.)
11	(Further Board proceedings held, not transcribed.)
12	000
13	(Exhibits 1 through 11 were submitted to Reporter.)
14	000
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	REPORTER'S CERTIFICATE					
2	000					
3	, CHERYL L. KYLE, a Certified Shorthand					
4	Reporter for the State of California, duly					
5	commissioned and a disinterested person, certify:					
6	That the foregoing transcript was taken					
7	before me at the time and place herein set forth;					
8	That the statements of all parties made at					
9	the time of the proceeding were recorded					
0	stenographically by me to the best of my ability and					
1	were thereafter transcribed into typewriting;					
2	That the foregoing transcript is a record of					
3	the statements of all parties made at the time of the					
4	proceeding.					
5	IN WITNESS WHEREOF, I subscribe my name on					
6	this 16th day of June, 2025.					
7						
8						
9	Cheryl L. Kyle, CSR No. 7014 Certified Shorthand Reporter					
0	State of California					
1						
2	Ref. No. 25138					
3						
4						
5	85					

	50:16	78:13	allowing (1)	68:18
\$	accordance (3)	adjustments (1)	6:9	applies (1)
	50:4,17,24	77:21	almost (1)	17:22
51.9 (2)	account (3)	administration (1)	79:1	apply (2)
11:2;25:1	19:4;63:13;66:25	67:2	alone (1)	8:1;18:20
10 (3)	accounts (3)	administrative (1)	45:13	appreciate (10)
14:19,20;71:3	18:25;19:1;54:23	9:18	along (2)	27:12;34:19,20;
145 (1)	acknowledge (1)	adopted (2)	51:19;64:5	40:17;49:6;56:18;
13:23	57:11	12:6;62:15	alternative (9)	66:1;68:25;69:9;
17 (1)	acknowledgement (1)	adoption (2)	4:22;5:1;35:13,15;	71:25
16:17	31:14	53:1;77:14	49:21;50:2,7;60:3;	appreciative (2)
206 (1)	acronyms (1)	advance (1)	61:15	23:14,20
55:22	65:25	5:12	alternatives (1)	approach (5)
	across (4)	advisors (1)	68:15	13:3,6;54:4;68:9;
22 (2)	10:22;14:5;33:18;	62:9	although (1)	71:14
9:23;82:13	55:21	advocates (1)	60:1	approve (3)
251 (1)	Act (6)	53:21		5:5;17:7;47:20
9:13			always (3)	
26.20 (2)	37:8;38:3,9;39:8;	affect (4)	72:21;80:9;83:20	approved (3)
15:21;52:4	50:4;60:20	28:20,20;58:22;	Amendment (4)	21:24;52:24;75:11
280 (1)	action (3)	81:2	36:20;38:10;39:2,2	approving (1)
9:10	7:13;8:17;17:19	afford (1)	among (2)	35:4
3 (2)	activate (1)	58:13	10:16;70:14	approximate (1)
15:4;24:18	36:2	again (17)	amount (9)	22:18
30 (3)	activated (1)	17:5;18:9;25:4;	14:22;15:19,20;	approximately (2)
52:9,10,11	36:4	41:9;45:3;48:7;49:14;		7:5;22:19
	active (1)	66:15,21;67:5,20;	64:19;67:16,16	April (4)
33 (3)	51:3	68:1;71:22;78:13,13;		7:8;10:21;47:8;
10:11;29:7;35:2	activities (1)	81:4;83:3	15:1;18:25	81:10
34 (1)	22:5	against (1)		area (2)
9:2			amperage (1)	
1 (3)	actual (3)	70:5	54:17	9:2,24
15:4,4;24:19	12:11;31:20;60:21	agencies (1)	amps (4)	around (6)
4.35 (2)	actually (18)	81:24	8:6;16:3,24;33:2	11:13;27:21;52:24
14:1;47:8	19:4;21:15;24:7;	Agenda (13)	analysis (2)	56:12,17;57:4
4.48 (1)	32:16,17;49:10,20;	4:4,7;5:19;36:17;	81:11,16	arrangements (1)
14:2	54:8;59:7,21;60:2;	37:19,20,21;38:17,18;		35:17
5 (1)	65:4,10;67:8,9;69:4;	41:8;49:9;73:7;84:10	64:10	array (1)
53:4	80:22;82:23	aggressive (1)	and/or (1)	46:19
524 (1)	actuals (1)	28:10	51:6	aside (3)
45:14	12:4	ago (7)	Angeles (1)	28:17;29:8,18
$\delta(1)$	add (4)	19:18;35:12;42:23;	79:23	aspect (5)
	19:11,13;64:4;71:3	50:20;52:25;60:11;	annexed (1)	61:1;63:9,17;68:5
42:18	addition (5)	79:18	19:17	77:3
500,000 (2)	9:17;14:21;28:9;	agreement (1)	annual (2)	assess (5)
44:24;46:12		46:19	11:2;79:17	52:16;62:3,11;67:
7 (1)	52:14;64:9			
42:18	additional (4)	agriculture (1)	anticipated (1)	70:17
9 (1)	5:11;28:17;33:10;	13:18	13:1	assessing (1)
14:3	51:5	ahead (1)	anymore (1)	52:15
00 (1)	Additionally (1)	78:5	47:25	assessment (2)
9:18	21:17	Alcides (26)	apartment (1)	60:13;69:13
	address (8)	6:3,4,6,12;26:8,13,	16:14	assets (2)
\mathbf{A}	6:14;25:23,24;26:2,	17,22,25;30:2,9;	apartments (1)	9:10;28:5
11	6;32:17;34:6;71:7	32:14;49:17;51:5,8;	54:16	Assistance (2)
::: (2)	addresses (1)	60:1,8;65:19,23;66:3;		14:9,17
oility (2)	31:23	69:20;71:22;74:17;	50:15	associated (2)
62:21;81:2	addressing (1)	75:2;76:22;83:17	applaud (1)	16:9,10
ole (8)	68:3	alignment (1)	42:10	Association (1)
25:22;28:1;29:5;				
35:5,20;59:4;69:11;	adds (1)	19:7	apples (2)	79:17
81:3	48:11	aligns (1)	79:23,23	associations (1)
osolutely (1)	adequacy (1)	54:2	apples-to-apples (1)	22:21
70:18	9:6	allow (2)	80:4	attempting (2)
ccess (7)	adjust (1)	37:14;67:15	appliances (1)	63:2;66:14
4:12;8:9;17:18;	78:20	allowed (2)	64:23	attended (1)
25:13;30:15;37:9;	adjusted (1)	28:3;37:15	applications (1)	42:12
/ 1: L 1: 1U: L 1: 1 / '9'	j(- <i>j</i>	-0.0,01.10	PP (1)	

Activation 1510,172,195; 2218 316,533,5420; 316,633,25420; 316,633,25421; 314,46514 32,23 30.6 32,23 31,136,1 32,1	Special Board of Directors Meeting June 4, 2025						
attire (1) 6:13.17 73:15 benefits (3) benefits (3) 13:5 called (2) 15:15:61:16 58.4 benefitters (2) benefitters (3) 47:25 calls (3) 47:25 call	ottondoos (1)	15.10.17.2.10.5.	12.12.12	22.10.61.11.62.2 17.	ahain (1)		
matric (1)			*				
Denotific ()							
242;30157;116 58.4 242;30157;116 66:10,17 25:20,23;28;18; 34:14,65:14 32:23 32:23 30:65 58:46 10:25;123,21;138, 30:83,31;68;24; 55:20,22,22;714; 80:7 30:13 30:23 30:83,31;68;24; 55:20,22,22;714; 80:7 30:14;68:14 30:23 30:83,31;68;24; 57:25 55:20,22,22;714; 80:7 30:13 30:23 30:23 30:6 50:10,30;83;11;68;24; 57:25 50:20,22,22;714; 80:7 30:23 30:23 30:23 30:6 50:10,30;83;11;68;24; 57:25 50:20,22,22;714; 80:7 30:23 30:23 30:23 30:6 50:10,30;83;11;68;24; 57:25 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:10,84;2 50:20,22,27;14; 70:20,22,27; 70:							
Sex							
available (6)							
25:20,23;28;18; a3:23 best (5)							
34:14:65:1,4 average (14) 10:25:12:3;21:13:8, 9,19;20:14:33:15:2; 55:20;22;27:14; 80:7 avoidable (1) 10:12 10:12 10:12 10:12 30:23 avoided (1) 10:12 10:12 10:12 10:12 10:12 10:12 10:12 10:12 10:12 10:12 10:12 10:13 11:13 11:13 10:12 11:13 12:23:13 13:13 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:23 13:24:55:23;80:18 12:24:55:23;80:18 12:24:55:23;80:18 12:24:55:23;80:18 12:24:55:24:24:24:24:24:24:24:24:24:24:24:24:24:							
beta breaker (1)							
10-25;12:3;21:13-8, 30:8;33:1:68:24; 57:20;22,22;71:4; 80:7 61:40:25;22:27, 55:20;22,22;71:4; 80:7 50:10:842; 55:20;22,22;71:4; 80:7 50:10:842; 50:10:12 50:10:10:12 50:10:10:12 50:10:10:12 50:10:10:12 50:10:10:12 50:10:10:12 50:10:10:12 50:10:10:10:12 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10 50:10:10:10:10:10 50:10:10:10:10:10 50:10:10:10:10:10 50:10:10:10:10:10:10:10 50:10:10:10:10:10:10:10:10 50:10:10:10:10:10:10:10:10:10:10:10:10:10	34:14;65:1,4		30:6				
9.19.20;143;152;2; 70:10;842; better (5)	average (14)	best (5)	breaker (1)	53:19;55:24;73:19	18:20;33:11;64:2;		
S5:20,22,22;71:4; 80:tter (\$)	10:25;12:3,21;13:8,	30:8;33:1;68:24;	47:25	can (43)	70:17;74:25;80:24		
Strong S	9,19,20;14:3;15:2;	70:10;84:2	breakers (1)	6:16;20:25;22:2,7;	changes (9)		
Sol.7 Sol.	55:20,22,22;71:4;	better (5)	47:23	26:13;28:14;30:15;	28:19:64:4;74:18,		
Avoided (1)							
avoided (1) 10:12							
Avarid (1)							
Dill (1)							
Award (1)							
Autractorize (1) Autractoriz							
B							
B							
Tile							
back (7)	31:7,22		*	, ,			
	D						
back (7) 6:20;8:21;12:11,19;	В						
6:20,8:21;12:11,19; billion (2)							
Table Tabl							
back-and-forth (1) 74:5 balance (2) 13:9;15:2;52:2; 19:4;59:13 56:7;57:6;59:5;62:7 bit (3) 32:4;55:23;80:18 Blackwell (4) 44:19.20;46:17,20 base (1) 44:11 5ase (5) 14:22;16:24;52:16; 75:20;78:21 52:15 52:							
Deliance (2) 13:915:2;52:2; 13:915:2;52:2; 74:1 13:915:2;52:2; 74:1 13:915:2;52:2; 74:1 13:915:2;52:2; 74:1 13:915:2;52:2; 74:1 13:915:2;52:2; 74:1 13:915:2;52:3;80:18 13:915:2;52:3;80:18 13:915:2;52:3;80:18 13:915:2;3:80:18 13:915:2;53:80:18 13:							
balance (2)							
19:4;59:13	74:5			_	15:21;42:15;52:8;		
banks (1) 82:22 32:4;55:23;80:18 Blackwell (4) 24:1 44:19,20;46:17,20 blocking (1) 37:10 base (1) 44:11 37:10 based (5) 14:22;16:24;52:16; 75:20;78:21 20;68:8,15,19,25;7:13, 52:15 12:10;14:5;15:16; 52:15 52:15 52:15 52:15 52:15 52:15 52:15 52:12	balance (2)	13:9;15:2;52:2;	74:1	capturing (1)	63:23		
82:22 32:4;55:23;80:18 Blackwell (4) 52:19 34:5;65:6;67:2 82:23 34:5;65:6;67:2 82:23 chart (1) base (1) 44:11 37:10 Buil-Thompson (3) 55:6,7;57:17 55:6,7;57:17 55:6,7;57:17 55:6,7;57:17 chat (1) 31:4 chat (2) 20:2:2:3:2:1:3:1:13:10 20:12:3:2:2:11:13:10 20:12:3:3:11:13:10 <	19:4;59:13	56:7;57:6;59:5;62:7	budgets (2)	33:8	charging (5)		
82:22 barely (1) Blackwell (4) (4) building (1) (9:19) 34:5;65:6;67:2 (case (6) 82:23 (case (6)	banks (1)	bit (3)	24:19;28:7	care (3)	45:1,3;66:21;76:16;		
barely (1) Blackwell (4) 9:19 case (6) chart (1) chart (1) base (1) blocking (1) 37:10 blocking (1) 37:10 20:6:28:18:67:4 chart (1) 31:4 based (5) Board (66) 14:22;16:24;52:16; 4:2,19,24;53:4,5, 20;6:8,15,19,25;7:13, bumpy (1) cash (4) 44:22;81:11,13,20 check (3) basic (1) 6,12;8:19;10:3;11:15; 15:16; 16; 12:10;14:5;15:16; 12:10;14:5;15:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7:13:10; 12:10;14:7			building (1)	34:5;65:6;67:2	82:23		
24:1	barely (1)				chart (1)		
base (1) blocking (1) 55:6,7;57:17 26:6;28:18;67:4 chat (1) 31:4 based (5) Board (66) Board (66) 29:9 44:22;81:11,13;20 check (3) basic (1) 4:2,19,24;5:3,4,5, 20;6:8,15,19,25;7:1,3, 6,12:8;19;10:3;11:15; 52:15 52:15 12:10;14:5;15:16; 15:12:10;14:5;15:16; 12:10;14:5;15:10; 12:10;15:10; 12:10;15:10; 12:10;15:10; 12:10;15:10; 12:10;15:10; 12:10;14:5;15:10; 12:10;14:10;14:10; 12:10;14:10; 12:10;14:10;14:10; 12:10;14:10;14:10; 12:10;14:10;14:10; 12:10;14:10; 12:10;14:10;14:10; 12:10;14:10; 12:10;14:10;14:10; 12:10;14:10;14:10; 12:10;14:10;14:10; 12:10;14:10;14:10;14:10;14:10; 12:10;14:10;14:10;14:10; 12:10;14:10;14:10;15:10;14:10;14:10;14:10;14:10			Bui-Thompson (3)				
A4:11 Board (5) Board (66) 29:9 Board (61) 29:2 Each (10) 25:22;32:12;64:25 Each (10) 25:22;32:12;64:25 Each (10) 20:2 20:12;72:19 Each (10) 20:2 20:2 20:2 Each (10) 20:2 Each							
based (5) Board (66) 29:9 44:22;81:11,13,20 check (3) 25:22;32:12;64:25 25:20;78:21 check (3) 25:22;32:12;64:25 Chief (7) category (1) 25:22;32:12;64:25 Chief (7) causing (1) 25:22;32:12;64:25 Chief (7) causing (1) 48:10,15;5:13; Chief (7) causing (1) 48:10,15;5:13; 26:3;27:11;49:24 child (1) 25:17 Chief (7) causing (1) 48:10,15;5:13; 26:3;27:11;49:24 child (1) 48:10,15;5:13; 26:3;27:11;49:24 child (1) 56:1 child (1) 66:23;27:11;49:24 66:23;27:11;49:24 66:23;27:11;49:24 66:23;27:11;49:24 66:23;27:11;79:34 66:23;27:11;79:3							
14:22;16:24;52:16; 4:2,19,24;5:3,4,5, burden (1) category (1) 25:22;32:12;64:25 75:20;78:21 6,12;8:19;10:3;11:15; 71:5 13:10 Chief (7) basic (1) 6,12;8:19;10:3;11:15; 12:10;14:5;15:16; burdening (1) 4:8,10,15;5:13; 52:15 12:10;14:5;15:16; burdening (1) 82:17 26:3;27:11;49:24 basically (3) 16:6;17:6;20:5;21:21; burning (2) center (2) child (1) 43:9;47:2;79:3 22:7;25:5;14;26:9; 26:12;72:19 23:22;32:10 56:1 basis (2) 28:2,16;36:9;37:12; business (3) centers (1) choices (1) 33:1;78:20 41:25;42:2;47:1;48:7; business (3) centers (1) 55:25 battery (1) 62:23;64:17;66:4; 72:18 44:2,8 choose (3) 38:2 68:9;69:4,12,18; buying (1) CEO (4) 50:8;60:1 51:11 70:13,25;71:11;72:3; 77:2;82:7;83:11;84:8; C CEO/GM (1) 47:22,25 behind (1) 80:21 64:5 70:12;71:10 cited (1) <td< th=""><th></th><th></th><th></th><th></th><th></th></td<>							
75:20;78:21							
basic (1) 6,12;8:19;10:3;11:15; burdening (1) causing (1) 4:8,10,15;5:13; 52:15 12:10;14:5;15:16; burdening (2) 82:17 26:3;27:11;49:24 basically (3) 16:6;17:6;20:5;21:21; burning (2) center (2) child (1) 43:9;47:2;79:3 22:7;25:5,14;26:9; burning (2) 23:22;32:10 child (1) basis (2) 28:2,16;36:9;37:12; burning (2) 23:22;32:10 child (1) 33:1;78:20 41:25;42:2;47:1;48:7; business (3) centers (1) choices (1) battery (1) 49:19;50:10,13;51:7; buy (4) cents (7) choose (3) 76:7 53:12;55:4,10,10,11; 64:23,23;65:1; 16:19;43:3,7,9,14; 13:20;40:6;56:6 Bear (1) 62:23;64:17;66:4; buying (1) 46:1 41:42,17:2;47:18 chose (2) 38:2 68:9;69:4,12,18; buying (1) 46:1 41:42,17:2;47:18 circuit (2) 51:11 70:12;75:9,22,24; 65:6;67:10 64:5 C 20:2 cited (1) belong (1) 80:21 64:5							
52:15 12:10;14:5;15:16; 71:17 82:17 26:3;27:11;49:24 basically (3) 16:6;17:6;20:5;21:21; burning (2) 23:22;32:10 center (2) child (1) 43:9;47:2;79:3 28:2,16;369;37:12; burning (2) 23:22;32:210 56:1 basis (2) 28:2,16;369;37:12; business (3) centers (1) choices (1) 33:1;78:20 41:25;42:2;47:1;48:7; 49:19;50:10,13;51:7; buy (4) 67:23 centers (7) choose (3) 76:7 53:12;55:4,10,10,11; 62:23;64:17;66:4; 68:9;69:4,12,18; 68:9;69:4,12,18; Cents (7) choose (3) 38:2 68:9;69:4,12,18; buying (1) 46:1 41:24;21;7:2;47:18 chose (2) 50:8;60:1 51:11 73:12;75:9,22,24; 65:6;67:10 11 CEO/GM (1) 47:22,25 behind (1) 80:21 64:5 77:8,12 cite (1) belong (1) bond (2) California (7) 70:12;71:10 citzens (1) 31:11 10:9;81:23 book (1) 21;70:14;77:7;79:16 27:11;78:6,6;80:14, 48:8							
basically (3) 16:6;17:6;20:5;21:21; burning (2) center (2) child (1) 43:9;47:2;79:3 22:7;25:5,14;26:9; 26:12;72:19 56:1 56:1 basis (2) 28:2,16;36:9;37:12; business (3) 22:12,21;23:2 67:23 55:25 battery (1) 49:19;50:10,13;51:7; buy (4) centers (7) choices (1) 76:7 53:12;55:4,10,10,11; 64:23,23;65:1; 16:19;43:3,7,9,14; 13:20;40:6;56:6 Bear (1) 62:23;64:17;66:4; 72:18 44:2,8 chose (2) 38:2 68:9;69:4,12,18; buying (1) CEO (4) 50:8;60:1 begin (1) 70:13,25;71:11;72:3; 46:1 4:14,21;7:2;47:18 circuit (2) 51:11 73:12;75:9,22,24; C 20:2 cite (1) behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) 65:6;67:10 bond (2) 64:5 77:8,12 cited (1) belong (1) 31:11 10:9;81:23 10:16;52:14;55:20, 70:12;71:10 citizens (1) below (5) 74:3 <th></th> <th></th> <th></th> <th></th> <th></th>							
43:9;47:2;79:3 22:7;25:5,14;26:9; 26:12;72:19 56:1 56:1 basis (2) 28:2,16;36:9;37:12; 41:25;42:2;47:1;48:7; 52:12,21;23:2 67:23 55:25 battery (1) 49:19;50:10,13;51:7; 53:12;55:4,10,10,11; 64:23,23;65:1; 16:19;43:3,7,9,14; 13:20;40:6;56:6 76:7 53:12;55:4,10,10,11; 64:23,23;65:1; 16:19;43:3,7,9,14; 13:20;40:6;56:6 88:2 68:9;69:4,12,18; 72:18 64:21 44:2,8 chose (2) 51:11 70:13,25;71:11;72:3; 46:1 41:4,21;7:2;47:18 CEO/GM (1) 47:22,25 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) 65:6;67:10 11 64:5 certain (2) 52:12 belong (1) 80:21 64:5 certainly (2) 68:6 belong (1) 50:0k (1) 10:9;81:23 10:16;52:14;55:20, 70:12;71:10 citzens (1) below (5) 74:3 book (1) 21;70:14;77:7;79:16 27:11;78:6,6;80:14, CFO (6) 52:9,10 59:18;81:13 both (5) 72:28:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1) <th></th> <th></th> <th>,,</th> <th></th> <th></th>			,,				
basis (2) 28:2,16;36:9;37:12; business (3) centers (1) choices (1) 33:1;78:20 41:25;42:2;47:1;48:7; 49:19;50:10,13;51:7; 55:25 55:25 76:7 53:12;55:4,10,10,11; 64:23,23;65:1; 16:19;43:3,7,9,14; 13:20;40:6;56:6 38:2 68:9;69:4,12,18; 68:9;69:4,12,18; 64:23,23;65:1; 72:18 44:2,8 chose (2) begin (1) 70:13,25;71:11;72:3; 73:12;75:9,22,24; CEO (4) 50:8;60:1 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) 65:6;67:10 Board's (1) 80:21 64:5 certain (2) 52:12 behind (1) 80:21 64:5 certainly (2) 58:6 belong (1) 31:11 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
33:1;78:20 41:25;42:2;47:1;48:7; 22:12,21;23:2 67:23 55:25 battery (1) 49:19;50:10,13;51:7; buy (4) cents (7) 16:19;43:3,7,9,14; 13:20;40:6;56:6 Bear (1) 62:23;64:17;66:4; 68:9;69:4,12,18; 72:18 44:2,8 chose (2) 38:2 68:9;69:4,12,18; 70:13,25;71:11;72:3; 46:1 4:14,21;7:2;47:18 circuit (2) 51:11 73:12;75:9,22,24; 77:2;82:7;83:11;84:8, C CEO/GM (1) 47:22,25 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) 59:11 80:21 64:5 calculation (1) 64:5 certainly (2) 68:6 belong (1) 10:9;81:23 10:16;52:14;55:20, 21;70:14;77:7;79:16 81:4 City (2) below (5) 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 77:11;78:6,6;80:14, clarification (1)							
battery (1)							
76:7 53:12;55:4,10,10,11; 64:23,23;65:1; 16:19;43:3,7,9,14; 13:20;40:6;56:6 Bear (1) 62:23;64:17;66:4; 72:18 44:2,8 chose (2) 38:2 68:9;69:4,12,18; buying (1) CEO (4) 50:8;60:1 begin (1) 70:13,25;71:11;72:3; 46:1 4:14,21;7:2;47:18 circuit (2) 51:11 73:12;75:9,22,24; CEO/GM (1) 47:22,25 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) 65:6;67:10 11 80:21 64:5 certain (2) 52:12 behind (1) 80:21 64:5 certainly (2) 68:6 belong (1) 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 59:18;81:13 72:18 72:28:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
Bear (1) 62:23;64:17;66:4; 72:18 44:2,8 chose (2) 38:2 68:9;69:4,12,18; buying (1) 50:8;60:1 begin (1) 70:13,25;71:11;72:3; 46:1 4:14,21;7:2;47:18 circuit (2) 51:11 73:12;75:9,22,24; CEO/GM (1) 47:22,25 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) behind (1) 80:21 64:5 77:8,12 cited (1) belong (1) 80:21 64:5 68:6 belong (1) 10:9;81:23 10:16;52:14;55:20, 70:12;71:10 citzens (1) below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
38:2 68:9;69:4,12,18; buying (1) 50:8;60:1 begin (1) 70:13,25;71:11;72:3; 46:1 4:14,21;7:2;47:18 circuit (2) 51:11 73:12;75:9,22,24; CEO/GM (1) 47:22,25 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) behind (1) Board's (1) 64:5 calculation (1) 77:8,12 cited (1) belong (1) 80:21 64:5 certainly (2) 68:6 belong (1) 10:9;81:23 10:16;52:14;55:20, 70:12;71:10 citzens (1) below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 59:18;81:13 74:3 call (12) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
begin (1) 70:13,25;71:11;72:3; 46:1 4:14,21;7:2;47:18 circuit (2) 51:11 73:12;75:9,22,24; CEO/GM (1) 47:22,25 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) 65:6;67:10 Board's (1) calculation (1) 52:12 behind (1) 80:21 64:5 certainly (2) 68:6 belong (1) bond (2) 10:16;52:14;55:20, 70:12;71:10 citzens (1) 31:11 10:9;81:23 10:16;52:14;55:20, 81:4 City (2) below (5) 74:3 call (12) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
51:11 73:12;75:9,22,24; C CEO/GM (1) 47:22,25 behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) behind (1) Board's (1) calculation (1) 77:8,12 cited (1) belong (1) bond (2) California (7) 70:12;71:10 citzens (1) 31:11 10:9;81:23 10:16;52:14;55:20, 70:12;71:10 citzens (1) below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
behalf (2) 77:2;82:7;83:11;84:8, C 20:2 cite (1) 65:6;67:10 11 52:12 behind (1) Board's (1) calculation (1) 77:8,12 cited (1) 19:1 80:21 64:5 certainly (2) 68:6 belong (1) bond (2) California (7) 70:12;71:10 citzens (1) 31:11 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)			46:1		` /		
65:6;67:10 11 behind (1) Board's (1) 19:1 80:21 belong (1) 64:5 31:11 10:9;81:23 below (5) book (1) 12:24;24:22;58:20; 74:3 59:18;81:13 both (5) calculation (1) 77:8,12 certainly (2) 68:6 70:12;71:10 citizens (1) certainty (1) 48:8 City (2) 52:9,10 52:17 77:8,12 cited (1) 68:6 70:12;71:10 citizens (1) 81:4 City (2) 52:9,10 52:12	51:11	73:12;75:9,22,24;		CEO/GM (1)	47:22,25		
behind (1) Board's (1) calculation (1) 77:8,12 cited (1) 19:1 80:21 64:5 certainly (2) 68:6 belong (1) bond (2) California (7) 70:12;71:10 citzens (1) 31:11 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)	behalf (2)	77:2;82:7;83:11;84:8,	\mathbf{C}	20:2	cite (1)		
19:1 80:21 64:5 certainly (2) 68:6 belong (1) bond (2) California (7) 70:12;71:10 citizens (1) 31:11 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)	65:6;67:10	11		certain (2)	52:12		
19:1 80:21 64:5 certainly (2) 68:6 belong (1) bond (2) California (7) 70:12;71:10 citizens (1) 31:11 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)		Board's (1)	calculation (1)		cited (1)		
belong (1) bond (2) California (7) 70:12;71:10 citizens (1) 31:11 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
31:11 10:9;81:23 10:16;52:14;55:20, certainty (1) 48:8 below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
below (5) book (1) 21;70:14;77:7;79:16 81:4 City (2) 12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)					` /		
12:24;24:22;58:20; 74:3 call (12) CFO (6) 52:9,10 59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
59:18;81:13 both (5) 7:2;8:4;11:7;16:21; 27:11;78:6,6;80:14, clarification (1)							
0.1,20.11,40.0, 10.10,20.2,22.11, 14,01.10 19.9							
	benefit (0)	0.1,20.11,40.0;	10.10,20.2,22:11;	17,01.10	17.7		

Special Board of Directo	ors Meeting			June 4, 2025
clarifications (1)	49:6;51:5,7,9;55:2,5;	70:3,17	37:12;38:17	country (1)
51:9	60:15;61:1;69:21;	complex (2)	considers (1)	70:11
clarify (6)	71:8;72:3;73:5,6;	64:15;69:25	59:14	County (1)
29:25;30:7;51:24;	79:2;83:15;84:8	complexity (1)	consistent (3)	47:4
52:19;53:8;68:8	commercial (11)	68:12	18:19,23;33:1	couple (13)
class (2)	13:17,17;14:6,7;	complicated (3)	consistently (3)	6:23;10:19;11:21;
13:11;46:14	18:18;22:24;61:24;	53:21;64:8,18 comply (1)	16:3;70:15,22	28:25;73:20;74:17;
cleaned (1) 19:20	62:5;67:4,12;76:13 commitment (3)	9:6	constituents (1) 22:14	78:11,12,25;79:9,15; 82:13;83:15
cleaning (1)	11:18;42:11;79:5	components (3)	consultants (1)	coupled (1)
19:23	commitments (1)	15:17;20:15;28:13	62:8	71:18
clear (5)	79:15	comprehensive (3)	consume (2)	course (1)
19:13,14;26:18;	committed (2)	20:7;21:21;75:19	16:4;32:25	80:6
27:17;81:12	20:16;31:17	Conceptually (2)	consumption (1)	court (2)
CLO (8)	committee (3)	68:8,9	15:20	5:9,21
4:17;35:19;36:6;	7:1;69:3;73:13	concern (1)	contact (1)	cover (2)
37:5;46:21;49:24;	commodities (2)	57:24	25:18	8:17;25:5
51:1;65:17	59:3;74:2	concerned (2)	contemplating (1) 33:25	cows (1) 44:22
clock (4) 36:18,21;39:14;	commodity (4) 8:25;9:3;28:12,15	27:6;46:25 concluded (1)	contents (1)	Coyote (1)
48:20	communicate (5)	84:10	25:9	45:25
close (4)	20:16,22;21:1,19;	concludes (1)	context (4)	crap (1)
4:23;26:1;79:20;	31:5	19:25	16:13;30:24;51:23;	45:16
84:8	communicating (2)	conducted (1)	66:23	create (1)
closely (1)	31:11,16	6:20	continually (1)	77:11
78:18	communication (2)	conducting (1)	57:1	creating (1)
closing (1)	21:7;33:18	4:19	continue (14)	69:2
40:9	communications (3)	conference (1)	11:13,19;17:8;	creativity (1)
Code (3)	21:11;31:10;33:20	79:17	20:12;27:21;40:6;	59:21
36:10;40:15;60:20 COLA (1)	community (26) 11:2,3;20:7;22:8,	confidence (1) 47:10	56:20,24;57:2;75:8; 76:24;77:11,17;84:3	credit (8) 44:2,8;52:23;70:12;
56:10	11,19,20;23:2,11,25;	confident (2)	continued (1)	81:22;82:6,23;83:1
collateral (2)	24:9,23;25:2;31:7;	27:24;28:25	28:9	credits (1)
25:21;34:15	34:20,22;51:13,19,24;	confine (1)	contractors (1)	43:22
collect (4)	52:20;53:10,14;54:8;	5:15	53:15	Creek (1)
16:10;28:1;51:14;	61:6;71:16;75:5	confirm (1)	contracts (3)	45:25
52:2	community-owned (1)	34:10	9:4;28:3;73:25	cumulative (5)
collects (1)	10:14	confirmation (1)	control (3)	11:22,25,25;12:16;
52:1	companies (1)	54:18	62:5;64:22;67:5	48:10
coming (6) 23:21;24:10;27:16;	67:23	confirming (2) 33:8;69:23	conversation (2) 74:5,7	curious (2) 76:11,19
56:15;73:5;74:13	company (2) 58:17;65:5	conflict (2)	conversations (2)	current (2)
commenced (2)	compare (3)	63:19;64:15	53:23;54:5	17:22;74:24
4:1,4	11:21,23,24	conflicts (1)	copy (1)	currently (2)
commend (1)	compared (1)	64:18	38:8	15:20;32:16
56:9	67:22	connected (1)	correction (1)	customer (17)
comment (29)	comparing (1)	39:5	29:18	13:21;14:4,11;15:9;
5:2,18;6:1;25:11;	12:3	conscious (1)	cost (20)	16:9,14,22;17:7;
30:10;31:9;36:10,12;	comparison (3)	31:14	9:22;10:4,9;16:6;	18:25;34:2;53:23;
37:14,25;38:12,17,18;	12:9;33:22;80:4	conservative (3)	17:22;30:21;51:16;	61:6;63:10;67:2;
39:5;40:8,11,17;41:1,	comparisons (1)	12:14;13:2,6	56:12,18,25;59:3;	68:11;70:15;82:4
2,10,10,12;49:19; 50:3;60:22;73:4,11;	22:2 compensate (1)	consider (24) 4:20;26:10;36:24;	66:5,19,22,24,25; 67:1;68:6,7;82:17	customers (68) 8:1,5,12;9:8;10:6;
74:2;80:12	53:16	37:11,15,18,24;38:23;	cost-of-living (4)	13:8,10,15,19;14:9,
COMMENTER (9)	compensated (1)	39:8,11,14,15,18;	26:19;58:20,21;	14,24;15:2,7,13,19,
42:5;44:20;46:24;	43:3	40:8,14,24;41:5,7,9;	59:18	25;16:1,8,18,25;
48:16,21,25;49:3,12;	compensation (1)	49:8;50:13;68:5;	costs (14)	17:22;18:8;19:6;20:8,
58:15	75:18	69:19;79:25	9:1,3;16:9,10;	16,19;21:2,8,11,12;
commenting (1)	competition (2)	considerably (1)	51:15;52:3;55:17;	22:8,24;23:12,20;
37:17	48:19,19	79:22	58:22,25;59:2,2;69:7;	24:17;25:21;30:14;
comments (25)	complete (1)	consideration (4)	71:20;82:10	32:22,25;33:4,6,7,19;
5:4,16,16;35:15,24;	7:14	41:2,3,12,16	Counsel (1)	34:7,16;53:3,5;54:15,
37:4;39:9;41:18,24;	completely (2)	considering (2)	49:23	20,22;61:10,24;62:5;
	I	1	l .	1

Special Board of Directo	ors Meeting		T	June 4, 2025
63:1,24;64:11,12,22;	68:22	30:13;31:1;58:5;		51:13
65:6;66:13;67:4,12,	department (1)	60:16	E	employees (2)
22,25;70:2,18;71:17	34:19	Director (40)	Ŀ	21:12;35:2
customers' (1)	depend (1)	6:7;26:14,15,24;	F2 (1)	encouraging (1)
52:1	33:15	27:2;29:3,20,21,22;	E3 (1) 77:3	77:14
cut (1)	depending (2)	30:4,10;31:24,25;	EAPR (3)	end (3)
46:1	13:10;16:13	32:1,2,15;34:17;	14:17;15:9;58:7	19:1;59:23;80:20
cutting (1)	depends (2)	54:21;55:6,7;57:17,	earlier (5)	ended (3)
55:16	72:12,14	18;59:25;60:9;65:20,	10:1;21:5;25:1;	10:10;54:5,10
cycle (1)	deploy (1)	24;73:8,9;75:3;76:2,	67:20;68:1	energy (11)
78:14	21:25	23;77:18,22;78:25;	easier (2)	9:4;14:9,16;15:21;
	described (1)	80:16;81:8,25;82:1;	5:23;54:1	16:20;44:4,12;58:8;
D	18:17	83:11,12	easily (1)	77:23;78:8,19
	design (6)	discount (7)	65:4	engagement (2)
daily (2)	63:20;66:5,9,12,24;	14:10,11,13,18,22;	easy (2)	21:19;34:21
31:22;73:16	70:7	53:6;76:17	63:20;64:6	engineers (1)
dais (1)	designed (2)	discounted (1)	economy (4)	63:12
73:14	17:6;41:23	19:3	27:14,17;28:19,24	English (1)
damn (1)	designers (1)	discussion (1)	educated (1)	21:16
46:7	63:13	7:12	22:3	enough (2)
data (3)	desire (1)	distance (1)	effect (1)	27:6;71:14
12:11;67:23;71:13	53:17	41:23	48:10	enroll (2)
date (2)	destroyed (1) 50:24	distribute (5)	effectiveness (1)	17:2;34:16
19:5;80:20 dated (2)	detail (1)	38:4,5;39:4,7;42:3 distribution (6)	81:3	enrolled (1) 53:5
4:10,13	74:1	18:4,6,7;51:17;	efficiencies (1)	enrolling (1)
day (5)	details (6)	65:5;67:1	10:4	22:4
15:17;22:6;43:4;	7:15;8:7,20;14:14;	document (4)	efficiency (3)	ensure (4)
44:23;77:8	20:2;21:2	31:1;40:22;50:25;	61:9,12;65:8	9:14;10:15;27:25;
days (7)	determine (1)	61:2	efficient (5) 59:8,22;61:18;67:7;	28:7
5:2,11;7:5;20:11;	64:6	dollars (1)	68:3	entire (8)
29:9,19;42:23	determined (1)	13:19	efficiently (1)	17:20;33:18;53:7;
day's (3)	67:16	done (6)	58:8	62:22;64:20;66:24;
81:10,13,20	developers (1)	5:23;48:22;78:1;	effort (3)	71:23,23
DE (4)	53:19	81:9;83:10,23	21:6;59:20;71:25	equal (3)
45:22,23;46:5,20	developing (1)	dot (1)	eggs (2)	61:17,19;68:2
deal (3)	79:12	39:12	56:21,22	equals (1)
32:13;45:22;62:7	devices (1)	double (2)	eight (1)	61:13
debt (1)	64:25	45:1;55:13	17:21	equipment (8)
83:2	dial (1)	double-digit (1)	either (4)	14:11;19:11,12;
decision (5)	35:22	57:4	4:25;40:6;46:6;	28:4;58:23;62:13,13;
22:3;25:14;79:9;	difference (1)	down (7) 35:5;45:2;46:2;	72:19	63:15
80:17,21 decrease (1)	61:18 different (17)	79:11;80:17;82:17;	elected (2)	equitable (2) 60:25;66:20
32:5	14:12,17;15:1;	84:4	22:17;46:12	erased (1)
defensible (1)	18:18;25:5,6,19;31:4;	draft (3)	electric (4)	50:24
71:12	43:22;51:18;55:16;	4:24;5:1;25:11	51:12;52:23;53:1,7	escalation (1)
definitely (5)	58:11;59:13;61:23;	Dream (1)	electrical (1) 8:5	30:20
27:1;33:20;69:24;	62:12;64:11,14	44:3	electricity (7)	especially (3)
81:21,24	difficult (4)	driven (1)	16:1,4;31:21;32:7,	24:17;76:14;78:8
degree (1)	27:23;57:7;68:11;	9:3	25;47:4;72:8	estimate (2)
71:18	71:1	drivers (4)	eligible (1)	9:23;12:14
delay (3)	digital (1)	8:20,23;9:25;23:16	17:8	estimated (1)
81:1,4,18	21:18	driving (1)	else (3)	33:14
delaying (1)	direct (1)	17:14	27:7;47:3;72:10	estimates (1)
80:16	41:24	drop (1)	email (2)	33:11
deleted (1)	direction (2)	81:13	21:18;22:11	estimating (1)
50:19	27:5;70:6	dry (1)	emails (4)	9:17
delivery (1)	Directive (4)	72:20	20:19;22:7;24:15;	EV (6)
9:19 domand (4)	66:4;69:15,25;70:5	due (2)	33:21	44:2,5,7;78:23,23,
demand (4) 9:16;78:2,3,4	directives (2) 54:3;65:21	18:24;19:5 during (3)	embark (1)	24 evaluate (2)
9:10;78:2,5,4 Deming (1)	directly (4)	5:18;77:8;78:17	20:6	28:13,13
Demnig (1)	un ceny (4)	3.10,77.0,70.17	emphasize (1)	40.13,13

special Board of Brices	ors wreeting		1	oune 1, 202
evaluation (2)	39:11	6:21;20:9;21:9;	17;78:11,13	fully (4)
64:9;74:9	explaining (1)	23:8,19;30:10;54:9;	fixed-income (1)	17:20;21:13;28:23;
even (16)	23:16	68:25	24:18	32:20
11:4,14,14;12:25;	explanation (1)	feel (2)	flat (1)	functioning (1)
28:8;31:10;37:12;	61:21	28:22,25	54:3	71:15
39:23;46:12;48:1;	explore (1)	feels (1)	flexibility (1)	Fund (1)
52:13;55:25;58:9;	64:17	75:11	78:16	29:19
59:21;70:9,19	export (1)	fellow (2)	fluctuate (1)	fundamental (4)
evening (2)	74:21	5:20;70:24	78:20	20:14;76:4,9;80:1
6:7;44:17	expressed (1)	few (8)	focus (4)	funds (2)
event (1)	20:23	8:7,18;19:13;20:12;	10:3;29:13;61:1;	28:17;29:8
18:5	extensive (4)	42:23;62:17,18;71:3	82:4	Further (1)
events (1)	20:8,17;21:6;53:12	figure (2)	folks (4)	84:11
7:9	extent (2)	38:15,15	34:21;58:1,4,6	future (4)
eventually (1)	69:11;80:12	filed (1)	follow (1)	28:7,12;56:19;
8:22	extrapolation (1)	11:6	34:3	76:21
everybody (9)	33:13	fill (2)	Folsom (2)	
29:5;30:4;34:24;	extreme (1)	72:4;73:4	9:18;19:17	G
48:1;57:4;58:12,20;	74:1	final (4)	food (2)	
59:12;82:21	eye (1)	5:6;6:24;25:14;	56:6,20	gain (1)
everybody's (1)	77:19	54:11	force (2)	30:15
82:10	77.19	finalized (1)	39:3,3	gas (3)
everyone (1)	F	32:20	forces (1)	56:6;59:4;72:19
63:4	I.	finally (1)	38:25	gathering (1)
evolving (1)	facility's (2)	50:14	forcing (2)	54:13
9:16	32:5,7	financial (5)	38:9,11	gave (1)
exactly (6)	fact (2)	26:3;27:12;45:6;	forecast (3)	72:24
24:8,13;33:16;	21:15;25:21	81:6,19	12:14;26:23;27:23	
	factor (21)			geek (1) 42:8
60:21;73:19;80:10		find (1) 56:25	forecasts (1) 13:4	
example (4)	61:4,7,8,22;62:1,4,			General (24)
10:8;30:17;46:3;	18;63:11,14,23;64:12,	finding (1)	forgot (1)	4:8,11,21;5:14,18;
82:12 Exactlence (1)	25;65:3;66:21;67:7,	10:4	65:24	6:8,15,21;11:7;14:5;
Excellence (1)	13,17;68:5,7;70:2,3	fine (2)	form (2)	15:11;23:7,19;25:3,6
69:5	factories (1)	36:23;72:22	72:5;73:4	30:10,22,24;49:23;
Excellent (1)	62:1	First (17)	formal (2)	51:10;61:6,6;66:7;
29:15	factors (2)	6:2;7:23;8:19,25;	73:15;74:4	81:16
exceptionally (1)	59:13;75:21	11:11;13:25;15:3,10,	for-profit (3)	generally (1)
56:17	facts (1)	16;36:20;38:10;39:2,	10:14;51:12,22	79:4
excess (1)	71:13	2;42:4,23;56:7;60:15	forth (1)	generating (1)
77:8	fair (6)	Firstly (1)	4:20	76:7
Executive (3)	42:15;43:23;63:4,5;	42:7	forward (9)	generation (2)
4:8,11;5:13	64:20;67:16	fiscal (3)	28:4,10,21;29:14;	9:10;76:14
exhibit (1)	fairly (1)	17:25;18:11;19:22	32:12;63:16;78:2;	generators (3)
40:23	56:3	FISHMAN (49)	79:5;83:8	18:5;43:25;77:13
Exhibits (1)	fall (1)	4:6,18;5:7;6:7;26:8,	forward-thinking (1)	gets (3)
84:13	76:15	16;29:17,21;32:1,3;	42:10	21:24;77:10;80:4
exist (1)	familiar (1)	35:10,19;36:13,21;	found (5)	given (6)
38:5	10:18	38:19;39:16,22,24;	16:2;23:12,13;35:2;	35:14;38:16;39:17;
existing (1)	families (1)	40:4,12,16;41:14,17;	62:16	43:21;53:16;69:16
76:25	71:4	44:18;46:16,22;	four (4)	giving (3)
expect (3)	family (2)	48:14,23;49:2,5,16;	14:17,23;75:16,25	36:14;40:21;47:23
21:24;61:5;84:3	34:25;55:24	50:22;51:4;54:21;	framework (1)	glad (1)
expected (1)	fan (1)	55:3;57:16,22;59:24;	65:2	35:1
41:7	42:8	60:9;66:1;69:20;	frankly (1)	glut (2)
expenditures (1)	far (3)	72:11,24;73:3;81:23;	63:21	76:13,19
71:20	49:13;54:24;63:22	82:2;83:11,13;84:7	free (3)	GM (4)
expensive (1)	fart (1)	five (3)	44:4,5,6	4:14;7:2;20:2;
72:18	45:17	45:10;57:14;73:13	frivolous (1)	25:20
experienced (1)	Fast (3)	fix (1)	48:2	goal (2)
56:14	78:2;82:1;83:5	67:14	front (1)	20:8;34:12
	10.2,02.1,03.3		` /	*
	Federal (1)	Fixed (12)	DU: 3	
experiencing (1)	Federal (1)	Fixed (12)	60:3 full (1)	god (1) 45:25
	Federal (1) 14:22 feedback (8)	Fixed (12) 14:19,20;15:18,24; 16:5,15;52:1,15,16,	full (1) 7:1	45:25 goes (9)

Special Board of Directo	T Wieeting	T	T	June 4, 2023
42:20;43:11,18;	25;41:16;46:8;49:22;	25;61:20;68:21;83:4	75:13;83:19	70:1
45:15;63:19;70:5;	54:10;57:21	horizon (1)	implementing (1)	indicated (1)
71:24,24;74:8	heard (4)	76:1	78:16	35:20
good (8)	23:7;29:24;49:9;	hospitals (1)	implore (1)	indicates (1)
6:7;24:12;29:6;	51:9	67:24	56:24	15:5
44:16,25;49:15;	hearing (14)	host (1)	Important (5)	individual (5)
55:14;82:6	4:7,20,23;5:8;6:1,	6:9	14:8;29:4;59:11,15;	63:10,11,17;64:21;
goose (1)	10,14;7:11,14;40:25;	hosted (3)	63:9	67:25
45:16	50:3;74:4,13;84:9	7:7,9;20:20	importantly (1)	individually (3)
grandfather (1)	heartburn (1)	hour (6)	64:21	8:18;13:13;68:4
74:22	55:13	16:19;42:15;43:4,8;	impossible (1)	inducement (1)
granted (2)	heavily (1)	44:3;46:5	23:8	76:17
50:7;55:25	64:1	hours (4)	impractical (1)	industry (1)
graph (3)	hedge (1)	13:21,23;17:1;	68:10	77:4
10:18;11:20;13:9	28:14	42:21	impressions (1)	inflation (18)
great (5)	hedging (1)	household (1)	30:5	9:22;11:20,22,24,
	28:10	80:8		
29:10,11;30:5;			improve (2)	25;12:10,11,14,16,18,
32:14;55:12	held (2)	households (1)	63:15;65:8	25;13:3,7;27:21;28:8;
grid (7)	4:2;84:11	32:9	improvement (1)	31:18,20;70:24
9:14;51:18;62:2;	help (5)	hovering (1)	69:3	inform (2)
63:16;76:8;77:23;	34:1,10;58:6,7;62:9	56:12	improvements (3)	20:8;21:8
78:1	helped (1)	How's (1)	58:9;59:6;67:18	information (17)
group (4)	31:18	41:13	incentives (2)	10:20,21;12:18;
10:22;15:2;16:18;	Herber (6)	huge (4)	78:17,23	14:16;20:18,24;22:1,
33:4	32:1,2,15;34:17;	48:17,17;56:13;	incentivize (2)	12,16,22;23:3;25:19;
groups (2)	83:11,12	83:1	44:13;53:1	32:22;33:1,10;54:14,
20:22;25:6	Hernandez (10)	hurt (1)	include (4)	14
growing (1)	6:3,12;32:14;51:8;	58:2	9:11,24;22:8;33:22	Infrastructure (15)
9:16	60:8;65:19,23;66:3;	hybrid-combination (1)	included (5)	14:19;15:18,24;
guarantee (3)	75:2;76:22	20:20	12:4;21:10;66:6,8,	16:5,7,7,11;28:4;
28:23;47:12,20	high (8)	Hydro (2)	15	42:16,18,19;45:3;
guess (5)	42:16,20;56:8;61:8;	29:19;72:20	includes (3)	52:16,17;67:2
27:4;34:24;48:22;	64:12;70:15;71:17;	hydroelectric (1)	16:6;51:16;68:13	initial (2)
71:7;83:14	82:24	72:13	including (3)	16:25;21:14
guys (1)	higher (9)	72.13	7:9;12:6;81:20	initially (1)
57:21	8:25;9:6;11:1,14;	I	inclusions (1)	12:25
57.21	12:19;15:5;52:8,9,13	-	39:7	input (1)
H	highest (1)	ideas (1)	inconsistent (1)	6:22
	52:21	83:21	18:17	insight (2)
half (2)	high-level (3)	illustrate (1)	incorporated (1)	76:9;80:12
half (2)				
43:10,21	20:3;23:7;32:23	66:16	6:23	install (4)
hand (6)	highlighted (2)	illustrates (1)	increase (24)	19:11;54:19;63:3,
35:25;42:2;57:19;	10:23;21:5	13:9	7:24;8:1,21;9:2,25;	15
81:11,13,20	hire (1)	illustrating (2)	10:12;11:17;12:7,24;	installing (1)
happen (2)	62:8	11:20;13:22	13:11,25;14:1;15:6,	33:4
34:6;38:1	historic (1)	illustration (1)	11;16:19;23:16;	instant (1)
happened (2)	9:10	10:9	26:21;44:21;46:25;	24:16
19:18;23:24	history (2)	impact (12)	48:10,17;55:20;	instead (4)
happening (1)	42:9;55:14	14:3,12;15:3,8;	56:10;57:10	48:9;61:16;78:9,14
25:8	hit (1)	17:25;18:11;24:19;	increased (1)	insurance (1)
happy (6)	56:4	32:10;62:2;64:11;	56:2	82:12
24:11;26:2;73:21;	hitting (1)	81:5,19	increases (25)	insurances (1)
74:6,11,23	80:10	impacted (2)	10:2,5;11:5,9,25;	82:20
harangue (1)	hold (2)	31:20;35:7	12:4,5;30:22;35:4,4;	intended (1)
40:5	4:7;83:4	impacting (1)	47:5,14;55:11,13,18;	52:2
hard (11)	home (2)	9:23	56:14;57:2,4,13;	intention (1)
34:19;55:9,19;56:1,	16:14;56:2	impacts (3)	58:20,21;59:19;	66:16
4,10,17;57:5,10,11;	10.1.00.4			
		10.6.19.22.23.17	1 11 12 13 14 14	interest (3)
	homes (3)	10:6;19:22;23:17	70:22;71:21;74:14	interest (3) 20:23:45:13:82:22
83:25	homes (3) 48:2;54:17;58:9	implement (1)	Indecipherable (2)	20:23;45:13;82:22
83:25 harder (3)	homes (3) 48:2;54:17;58:9 homework (1)	implement (1) 81:3	Indecipherable (2) 68:2;73:14	20:23;45:13;82:22 interested (5)
83:25 harder (3) 56:16,16;57:1	homes (3) 48:2;54:17;58:9 homework (1) 83:10	implement (1) 81:3 implementation (3)	Indecipherable (2) 68:2;73:14 index (1)	20:23;45:13;82:22 interested (5) 17:9,23;18:6;22:4;
83:25 harder (3) 56:16,16;57:1 hear (10)	homes (3) 48:2;54:17;58:9 homework (1) 83:10 hope (7)	implement (1) 81:3 implementation (3) 32:21;34:13;80:22	Indecipherable (2) 68:2;73:14 index (1) 75:20	20:23;45:13;82:22 interested (5) 17:9,23;18:6;22:4; 34:8
83:25 harder (3) 56:16,16;57:1	homes (3) 48:2;54:17;58:9 homework (1) 83:10	implement (1) 81:3 implementation (3)	Indecipherable (2) 68:2;73:14 index (1)	20:23;45:13;82:22 interested (5) 17:9,23;18:6;22:4;

special board of Directo	or s wiceting	T	1	June 4, 202
31:5;42:25;44:1;	11:19;24:22;28:15;	44:3;56:11;64:24;	lines (3)	love (2)
80:11	29:5;31:17;35:3;	70:8,22;73:17,17,19;	8:11;17:24;67:1	23:23;82:9
internal (3)	44:23;55:19;56:12;	75:6;77:2;79:14;	links (2)	loved (1)
10:4;21:12;50:20	57:9,11;58:13,18;	82:13	25:22;50:23	34:21
internally (2)	59:5,5,8,18;71:15,20;	lastly (8)	list (1)	low (20)
21:11;32:17	74:12,16;77:19;82:1,	8:15;9:21;19:15;	17:20	8:4,5;15:15;16:1,4;
into (8)	5,14,19,20;83:25;84:4	23:1;54:12;63:25;	listed (2)	24:12;29:6,14;31:15
7:15;19:2;28:12;	keeping (7)	68:13;69:2	22:10;23:18	32:25;43:5;44:2;
41:20;45:2;63:13;	24:12;56:16;58:14,	lately (1)	LISTSERVs (1)	55:19;57:2,9;63:14;
71:24;77:10	19;59:11,15;70:23	60:12	22:10	76:12;82:19,20;83:2
introduce (1)	keeps (1)	later (2)	literally (2)	lower (9)
4:24	23:21	7:14;78:12	24:10;69:6	10:25;11:1;15:8,24;
introducing (2)	kept (2)	latest (1)	little (8)	23:20;31:8;52:5;
7:13;25:11	21:21;53:2	26:23	10:6;32:4,6;55:23;	82:23;84:2
introduction (1)	key (3)	Lau (2)	73:16;76:8;80:17;	lowest (3)
17:11	22:21;28:4,5	44:24;46:12	82:25	10:16,23;70:14
investing (2)	kick (1)	Laura (1)	lives (1)	10.10,23,70.11
9:9,13	79:10	49:24	31:22	M
investment (2)	kicking (1)	leaders (2)	living (1)	171
63:3;67:10	80:17	22:9,12	56:12	magnitude (1)
investments (3)	kilowatt (8)	learned (1)	load (3)	57:8
59:21;80:2;82:18	13:23;16:19;42:15,	29:24	61:25;63:10;67:21	mail (1)
issues (1)	21;43:4,7;44:3;46:5	learning (1)	Loading (1)	42:22
83:16	kind (14)	50:20	65:9	maintain (1)
Item (9)	23:4;25:8;28:18;	least (8)	loads (3)	19:12
4:4,6;8:3;38:17,18;	35:18;45:4;54:16;	5:2,11;28:11;30:25;	61:25;62:2;63:11	maintenance (3)
		44:7;52:2;58:2;80:13		51:17,19;62:7
64:4;65:15;66:19; 84:10	62:11;63:19;64:14;		local (7)	
	69:9;72:13;76:12,17; 78:14	leaves (1) 62:25	10:20;16:7,8;18:3,	majority (4)
items (8)			5;53:15;67:1	19:25;30:12;62:4,
5:18;8:17;17:14;	kinds (1)	left (2)	locally (1)	20
20:1;36:17;51:20;	62:8	10:24;13:15	52:10	makes (3)
55:12;73:6	kitchen-table (1)	legal (2)	logical (1)	43:11;65:7;68:18
T	53:23	4:15;49:24	68:10	making (12)
J	knowing (1)	less (11)	long (3)	8:23;11:16;19:7,17;
I (15)	31:19	14:20;17:1;32:7;	55:14;59:8;71:21	51:23;58:9,10;59:6;
January (15)	known (1)	52:21;61:18;66:19;	long-term (1)	60:14;67:6;74:19,22
6:20;7:24,25;8:21;	12:12	68:6;72:18;79:22;	42:8	manage (1)
12:11,19;14:2;15:3;	knows (6)	80:8;81:7	look (18)	34:11
34:14;47:6,6,7;80:24;	15:16;24:23;25:14;	letters (2)	10:18;27:17;28:4,	management (2)
81:4,5	45:25;62:23;69:5	21:18;33:21	10,14;45:5;48:9;	30:8;50:18
Jen (1)	kVA (4)	Level (7)	56:20;57:3;60:10,18;	Manager (15)
26:5	61:16,16,17,19	14:23;18:6;24:18;	66:24;69:22;75:18,	6:3,6,12;26:22,25;
job (4)	kW (5)	27:22;61:8;68:2;77:7	20;79:20;83:15;84:4	30:2,9;32:14;51:8;
24:12;29:6,10,11	61:11,13,16,17,19	levels (1)	looked (2)	60:8;65:19,23;66:3;
John (3)	Kwong (1)	14:18	42:12;60:4	75:2;76:22
42:4,5,5	26:4	LEWIS (9)	looking (3)	managers (1)
J-O-H-N (1)	-	4:17;35:19;36:6;	42:24;47:17;79:5	29:11
42:6	L	37:5;46:21;49:24,24;	looks (2)	Manager's (6)
join (1)		51:1;65:17	26:19;36:1	4:8,11,21;5:14;
35:20	labor (1)	life (1)	Los (1)	66:8;81:16
joined (1)	58:22	56:15	79:23	managing (1)
55:10	laid (1)	lift (1)	lost (1)	63:11
joke (1)	26:18	56:13	80:5	manufacturing (1)
56:21	language (8)	lightly (1)	lot (26)	67:23
jumped (1)	17:16;18:14,21,22;	71:6	13:12;20:1;21:1;	many (10)
82:13	19:15,19,24;60:20	lights (10)	27:19,19,20;29:12,13;	19:18,18;20:18;
June (4)	large (8)	9:7;45:2;56:6,6;	34:25;58:11;59:1,13,	31:21;32:9;48:12,12
5:4;20:13;25:15;	13:17;14:6;53:12;	58:13,14,18;59:5,11,	20,20,21;64:10;	56:1;58:5;83:18
	61:25;62:1,2,4;67:23	15	72:13;73:12,12,23;	March (5)
49:10			74:15;77:7;78:4,23;	4:10,13;6:25;7:3;
49:10	larger (1)	likely (2)	/4.13,//./,/0.4,23.	4.10,13,0.23,7.3.
49:10 K	larger (1) 16:16	likely (2) 50:12;81:21		75:14
		50:12;81:21 line (2)	82:4,7 loud (1)	

Special Board of Directo	T Wiceting	T	T	June 4, 2023
market (3)	73:22	45:14;82:13	10:25;12:13;47:24;	9:10;12:18;25:24;
72:17,18;78:19	meetings (10)	mind (3)	48:1;54:16;58:3,6;	26:19;32:13;33:4;
marketing (1)	20:12,21;22:19;	38:2;74:12,16	59:15;63:9;70:1,8;	48:7;62:15,19,20;
34:15	23:15,25;24:8;25:5;	minimum (1)	73:15	66:9,12;83:21
markets (2)	30:18;73:13,13	81:13	mountains (1)	News (1)
78:8,21	meets (1)	minute (1)	72:15	21:13
marking (1)	65:1	49:1	move (3)	next (13)
43:18	Melissa (1)	minutes (11)	6:16;35:10;41:22	6:17,23;7:16;8:7,
Martin (8)	26:4	5:13;35:14;36:14,	moved (1)	18;14:14;23:6;25:8;
26:3;27:11,11;78:6,	members (14)	15,18;39:17;40:8;	42:18	27:22;28:25;46:23;
		41:19;50:5,6;73:20	much (19)	47:21;71:3
6;80:14,14;81:18	5:10,20;6:8,15; 24:9;26:9;37:12;47:1;			
mass (1)		miscellaneous (2)	10:6;29:3,16;33:23;	night (3)
33:18	48:7;49:19;53:14;	8:15;18:14	44:2,16,22;46:13;	20:13;44:5,6
massive (1)	55:4;57:25;70:25	missing (1)	48:3;57:21;59:18;	nobody (1) 30:5
63:3 Mastrotatoro (12)	memorializing (1)	55:1	66:2;69:24;70:6;72:9;	
Mastrototaro (12)	78:10	mitigation (1)	74:3;82:23;83:1,10	non-benefitters (1)
46:23,24;48:16,21,	mention (1)	51:20	multichannels (1)	66:11
25;49:3,12;72:4,8,12,	79:15	modest (1)	33:16	none (4)
22;73:1	mentioned (15)	10:5	multiple (1)	10:14;51:12;57:12;
match (1)	6:11;7:19;10:1;	Modesto (1)	18:25	69:13
78:18	16:23;17:11;21:5,14;	52:11	multi-prong (1)	nonprofit (1)
material (3)	24:25;51:11;53:21;	modifications (1)	21:7	22:24
25:19;68:17;69:22	58:15;61:3;67:20;	30:1	Municipal (2)	non-rainy (1)
materials (1)	68:1,21	moment (8)	79:17,21	29:18
42:1	mentioning (1)	7:4;16:15;33:12,15;	must (1)	nonresidential (2)
math (1)	81:21	63:23;64:2;69:15;	41:9	8:2;15:12
64:6	message (1)	80:13	N T	noon (1)
matter (1)	27:16	money (19)	N	78:2
49:7	messages (1)	29:7,8,11,18;45:15,		Normally (4)
matters (1)	24:16	16,19;46:9,10,11;	name (2)	50:5;61:10;62:6,13
5:17	meter (5)	47:12;48:18;49:14;	6:11;41:21	north (2)
maximize (1)	33:8;45:21;63:1,6;	51:23;58:2;59:1,10;	narrative (1)	48:14;52:8
72:21	64:6	74:15;83:21	60:22	note (2)
may (32)	metering (6)	monitor (1)	natural (2)	37:22;41:4
6:15,19;7:6,8;8:11;	16:8;61:4,23;62:13,	77:17	59:4;72:19	noticed (4)
10:18;11:6;17:8;	13;75:7	monitoring (2)	nature (3)	21:13;50:4;79:16,
27:18;28:24;31:19;	meters (12)	31:3;77:1	31:13;67:3;77:5	19
32:22;33:3;34:6,7,7,	33:4;54:19;62:15,	monopoly (1)	necessarily (2)	notices (1)
8;35:20;39:22,24;	19,20,22,24;63:4,7,	47:3	17:14;34:23	21:15
40:4,5;47:7;49:8;	14;64:19;79:25	month (12)	need (16)	nuanced (1)
53:12;55:9;62:2;63:5;	metrics (1)	11:6;13:20,23,24;	37:24;44:12;46:5,	71:14
64:12;66:13;77:2,9	81:20	16:18;17:1;52:9;53:5;	10,14;48:7;58:6,24;	Number (10)
maybe (1)	microphone (3)	73:14,17,18;77:3	59:7;61:13,14;72:4;	4:6;13:3;21:25;
76:20	41:21,22;72:7	monthly (1)	76:6;80:25,25;82:8	26:20;28:3,11;32:22,
mean (3)	microwaves (1)	15:19	needed (1)	24;46:5;54:22
27:7;43:6;56:21	64:24	months (4)	77:21	numbers (4)
means (2)	midday (1)	6:23;56:23;75:6;	needs (3)	13:12;21:3;25:23;
20:19;43:17	76:12	79:18	9:16;28:20;78:11	33:5
measure (2)	middle (4)	month's (1)	negative (1)	0
61:9;64:11	11:6;13:5,18;60:23	42:17	34:23	U
measurement (1)	mid-January (1)	more (42)	neighbor (2)	-1(1)
61:12	7:20	7:15;8:6;12:25;	43:11,19	observing (1)
media (2)	mid-March (1)	14:14;19:23;21:2;	neighborhood (2)	63:14
21:18;31:10	75:5	22:11;24:17;43:23;	22:21;32:24	obviously (3)
medical (1)	mid-peak (1)	45:5;46:9,10;51:6;	neighbors (1)	28:23;55:23;84:1
14:11	43:13	58:8;59:8,22;60:22;	57:5	occur (1)
medium (2)	might (3)	61:1;64:4,21;65:9,11,	neither (1)	80:24
14:6;64:13	28:16;36:1;49:20	12;66:16;68:3,15,17,	74:20	October (1)
meet (4)	milk (1)	23;69:24;72:3,15;	net (2)	80:7
9:4;22:13,17;73:12	44:23	76:17;77:9,10,11;	75:7;78:4	off (2)
Meeting (11)	million (11)	78:18,19,20;80:9;	neutral (2)	6:19;28:8
4:1;5:12,19,24;7:1,	9:2,10,13,18,23;	81:6;84:6,7	16:21;17:6	offer (8)
1,3;9:15;23:21;25:15;	10:11;29:7;30:5;35:2;	most (12)	new (13)	14:9,10;15:17;
			1	

Special Board of Directo	ors Meeting			June 4, 2025
20:17;31:15;54:19;	49:19;74:25;76:16	44:5	53:4	pointed (1)
				83:17
67:12;78:17	opposed (1)	owns (1) 45:23	percent (54)	
offered (2)	72:19	45:23	7:23,25;10:11;11:1,	points (1)
22:13,16	opted (1)	D.	11,12,14;12:8,15,22;	68:14
Officer (7)	50:1	P	13:25;14:5,24,25;	pole (1)
4:8,11,15;5:13;	optional (5)		15:3,6,12;24:22;	45:1
26:4;27:12;49:25	8:4;15:15;17:5;	packets (1)	26:20;27:3,22;28:24;	policies (8)
officials (1)	21:23;22:4	22:16	29:2;31:8;34:25;35:4,	65:21;66:5;68:16;
22:17	options (1)	panel (4)	4,6;42:11,14,20;	69:14;74:19,24;75:7,
off-peak (2)	20:18	16:3,24;33:9;34:9	43:11,15,17,19,24;	25
43:6,7	orange (1)	panels (5)	44:9;47:9;48:11,11;	policy (11)
often (2)	10:24	8:6;33:2;43:2,2;	55:21;56:1,3,4,11,16,	10:15;50:18,25;
30:14;31:9	order (3)	54:15	17;57:14;61:19;71:2;	65:10;70:1;74:8,10;
old (1)	27:25;54:1;65:9	pardon (1)	72:16;80:8,9;84:2	75:10,16,17;76:4
47:25	ordering (1)	39:6	percentage (1)	policymaking (1)
older (1)	28:6	parentheses (2)	72:10	74:10
48:2	ordinance (1)	65:8;66:20	perhaps (6)	population (2)
once (9)	5:9	part (17)	11:14;24:3;31:18;	9:16;64:20
17:5;25:4;41:9;	organizations (3)	9:25;15:10,14;17:4;	33:21;68:24;70:9	portion (5)
54:18;66:21;67:5,20;	22:9,20,25	18:2;40:11;51:25;	period (6)	5:19;16:11,16;18:3;
68:1;75:10	others (1)	60:16,19;63:18;65:9;	12:1,4;25:11;75:16;	60:17
one (58)	66:13	67:19;68:6;69:6,19;	80:25;81:1	positive (1)
5:22;6:2;10:23;	otherwise (2)	70:1;79:8	person (1)	75:12
13:4,13;15:18;18:15;	17:15;40:14	participating (1)	21:20	possible (3)
19:1;21:15;24:9;	ours (1)	53:20	PG&E (9)	70:6;71:18,21
25:12,13;26:18;	82:11	particular (2)	11:1,5,8;24:10,23;	possibly (1)
27:16;29:17,20,22;	out (22)	19:24;58:1	31:8;55:24;56:2,7	82:20
30:17;38:7,8;44:23,	13:4;17:7;21:25;	particularly (1)	PG&E's (1)	posted (2)
25;45:1;47:3,21;49:8,	22:17;26:18;28:11;	76:7	80:8	5:2;50:10
22;52:25;53:9;55:12;	32:12;38:15,16;	parties (1)	phone (3)	potential (4)
58:14;59:15;61:3;	44:10,23;45:18,24;	8:10	25:22;34:5;35:23	8:20;60:13;63:7;
63:17;64:4;65:3;	47:17;48:23;58:12;	partly (1)	phonetic (1)	66:17
66:10;69:4;70:4,10;	72:4,17;73:4;75:5;	82:6	44:4	potentially (3)
71:7;72:6,24;74:17;	76:10;83:17	partners (1)	pick (1)	19:2;78:12;80:16
75:15;76:3,8,9;77:5;	outdated (2)	23:2	41:23	Poverty (1)
78:7;79:2,14,16,18;	17:16;19:15	parts (1)	piece (1)	14:22
80:15,19;82:3;84:6	outreach (14)	22:2	76:8	power (46)
ones (5)	7:6,18;20:7,10,17;	past (3)	pigs (1)	8:11;10:17;17:23;
30:25,25;51:2;	21:3,6,7;23:5,15;	18:24;19:5;22:6	45:6	18:6;30:18;43:10,18;
52:20;62:20	29:23,25;30:7;34:20	path (1)	place (1)	44:4,5,6,9;46:1,18;
only (5)	outside (3)	60:25	69:10	51:16;56:2;61:4,7,8,
43:14,17;53:6,22;	37:24;39:9;76:18	Paul (2)	plan (1)	13,14,15,22;62:1,4,
		` /		
73:15	over (20)	44:24;46:12	32:21	18;63:11,14,23;64:12,
000- (4)	5:4,22;10:11;12:1;	pay (11)	planned (1)	25;65:3;66:21;67:7,
4:3,5;84:12,14	22:6,7;23:1;28:25;	13:8;15:19,21;32:7;	7:6	13,17;68:5,7;70:2,3;
Open (8)	40:2,3;51:2;52:5;	33:23,24;51:15;57:5;	Planning (2)	72:18;73:19;76:5,18;
4:12;5:25;8:9;	55:21;60:11;64:22;	59:5;67:15;83:1	26:5;68:18	77:8,14,16
17:17;25:13;72:18;	70:22;71:3,10;82:13;	paying (1)	play (1)	practical (5)
74:3;83:20	84:2	74:21	35:17	63:12;67:8,24;
operate (1)	overall (4)	pays (2)	please (8)	69:16;83:17
76:8	15:7;23:19;60:13;	13:23;46:4	5:22;35:24;41:11,	practice (3)
operation (1)	71:20	peak (3)	20,22,24;72:7;74:15	19:3,6;68:24
78:1	overproduce (1)	43:16;78:2,3	plus (1)	practices (1)
operational (5)	43:10	people (25)	37:10	69:7
10:13;29:7;69:5;	overview (10)	27:9;31:4;32:6,9,	pm (6)	precise (1)
73:18;80:1	4:16;6:13,18,24;	11;34:22;35:6;43:1,8,	4:1,4;25:16;44:6;	54:14
operations (2)	7:11,16,17,20;25:6;	14,20,23;44:13;45:5,	78:3;84:10	preemptive (1)
9:19;73:16	69:12	20,23;46:2;47:24;	podium (2)	82:19
opinion (1)	overwhelming (1)	48:12;55:9,18;56:13;	41:20;49:18	preferred (1)
42:17	24:6	58:7;71:1;77:23	point (9)	54:3
opportunity (11)	own (3)	per (9)	5:5,25;29:1;63:16;	preliminary (1)
5:17;8:13,16;17:13,	19:12;37:19;67:11	13:19,24;16:17,19;	66:20;73:23;75:23;	32:21
17;32:6;38:16,20;	owners (1)	27:3;43:3;46:5;52:9;	77:12;83:6	prepare (2)
	()	, , , , , ,	. ,	1 · F ·· · · (/

44:22;48:12;82:17

4:9;7:20;10:15; 11:17,19;13:8;23:20; 24:1,11,22;25:12; 29:5,14;31:7,15; 34:19;42:12,14; 43:22;44:24;45:8; 56:3,23:57:9,25; 58:11,19;60:25; 63:20;65:14;70:14, 17;71:23;76:13; 79:20;80:4,8;82:8,10, 19,22,22;83:25;84:4

23:17;48:8;71:13; 80:11;81:8

16:17;44:11;62:12; 64:16;65:5;70:18

10:5;28:8,15;29:2; 43:9;71:12

23:23,23;24:1; 26:17;27:12;29:6,13; 35:5;44:12;48:7; 49:22;63:10;68:14; 71:23;78:19,22;79:6, 19,25;80:4;81:1; 83:22,25

17:7;21:25;58:12

Special Board of Directo	T Wiceling		T	June
24:20;34:14	23:8;47:20;48:5;	provable (1)	26:18;29:20;72:6,6;	ratepayers (3)
prepared (2)	62:23	71:13	81:8	44:22;48:12;82:
29:1;80:23	problems (1)	provide (21)	quickly (1)	Rates (44)
present (13)	82:17	4:15;7:11,16;8:6;	78:20	4:9;7:20;10:15;
6:13;10:2;20:18;	proceed (1)	10:8;12:10;14:14,18;	quite (1)	11:17,19;13:8;2
35:15;36:2;37:1;	39:13	21:2;22:1;23:9;24:22;	63:21	24:1,11,22;25:12
39:17;40:4,10,11,15;	proceeding (1)	35:13,24;42:2;50:5;		29:5,14;31:7,15
50:2,6	74:5	51:18;60:12;61:14;	R	34:19;42:12,14;
presentation (21)	proceedings (2)	69:12;76:16		43:22;44:24;45:
6:5;10:3;17:12;	4:2;84:11	provided (8)	rainfall (1)	56:3,23;57:9,25
20:21;25:9;26:1,10;	process (21)	7:20;8:20;20:3;	72:14	58:11,19;60:25;
35:11,18;36:14;	4:16;6:18;7:4,18,	23:2;25:4,18;61:2;	rainy (1)	63:20;65:14;70:
37:18,18;40:5,7;	20;17:8;19:2,21;20:6,	69:23	29:9	17;71:23;76:13;
51:11;60:18;66:7,15;	11;21:22;24:5;33:3;	provides (1)	raise (5)	79:20;80:4,8;82:
68:14;77:3,6	34:4,11;49:7;53:13,	71:16	35:25;42:14,20;	19,22,22;83:25;
presentations (2)	18,20;69:3;75:19	providing (5)	45:8;46:11	rates-related (1)
6:2;22:22	processes (2)	10:17;37:9;66:24;	raised (2)	69:16
presented (2)	52:25;69:10	71:14,15	52:6;57:19	rather (1)
6:24;22:20	procurement (1)	provision (1)	raising (3)	68:3
presenter (13)	29:10	75:15	44:23;57:25;82:8	rating (1)
6:3;36:8,19,23;	procuring (1)	pubic (1)	ran (2)	82:24
37:6;38:21;39:20,23;	28:7	65:18	80:6;81:11	ratings (3)
40:1,9,13,18;41:15	produce (3)	public (60)	Rancho (2)	81:22;82:6;83:1
presenting (2)	12:7;72:9,15	4:7,16,20,23;5:2,8,	45:24;46:19	ratio (1)
40:19;60:2	produces (1)	10,18;6:1,1,9,10,14,	range (8)	61:20
PRESIDENT (50)	81:6	15;7:5,7,8,10,17;10:2,	9:9;11:10,12;17:1;	reach (3)
4:6,17;5:7;6:7;26:8,	profit (2)	3;21:14;23:4;25:10;	24:19;31:8;33:6;	17:7;21:25;58:1
16;29:17,21;32:1,3;	43:12;51:21	35:24;36:10,10,12;	52:12	reached (1)
35:10,19;36:13,21;	Program (4)	37:14,25;38:12;39:9;	rapidly (1)	22:17
38:19;39:16,22,24;	14:10,17;28:10;	40:8,11,14;41:18;	78:8	reaching (1)
40:4,12,16;41:14,17;	58:7	42:5;44:20;46:14,24;	rate (140)	12:22
44:18;46:16,22;	programs (6)	47:2,15,17;48:16,21,	4:16,24;5:6,9,14,	read (2)
48:14,23;49:2,5,16;	24:3;30:16;51:18;	25;49:3,12;50:6;55:1;	16;6:13,18,20;7:1,4,	37:24;68:25
50:22;51:4;55:3;	58:5,7;78:16	57:25;58:16;59:12,	13,14,22,24,25;8:4,5,	reader (1)
57:16,20,22,23;59:24;	progress (1)	14;60:20;70:10;73:6,	14,17,21,24;9:25;	45:21
60:9;66:1;69:20;	21:22	11;79:21;84:9	10:2,5,12;11:4,7,9,15,	real (5)
72:11,24;73:3;81:23;	projects (2)	published (1)	17,19,25;12:3,5,7,24,	23:17;48:8;71:1
82:2;83:11,12;84:7	9:12,14	21:14	24;13:10,11,11,25;	80:11;81:8
pretty (5)	pronouncing (1)	PUC (1)	14:1,10,17;15:6,11,	really (23)
43:5;48:3;75:12;	68:22	38:13	16;16:23;17:3,5,7,10,	23:23,23;24:1;
79:20;81:12	proper (1)	pull (1)	12,19;18:9;19:13,21;	26:17;27:12;29:
prevention (1)	63:15	73:20	20:1,6,24;21:9,24;	35:5;44:12;48:7
9:22	proposal (37)	purchase (1)	22:4,12;23:2;25:10,	49:22;63:10;68:
preventive (1)	6:13,16;7:22;8:3,	46:19	12;29:19;30:22;	71:23;78:19,22;
82:16	24;11:8;17:13;18:12;	pursuant (1)	31:17;32:13,18,23;	19,25;80:4;81:1:
price (6)	20:1;21:9,13;22:13;	39:11	33:23,24;34:12;	83:22,25
46:19;54:3;56:21,	23:13;25:10;30:1;	pursue (1)	35:13;40:7;42:13;	realtime (1)
22;75:21;78:10	35:14,15;40:7;49:20,	68:24	43:7,10,15,17,21;	78:19
prices (2)	21;50:2,7,10,13;60:2,	push (1)	44:7,15,21;45:21;	reason (6)
18:10;78:9	3,7,17;65:16;68:16,	57:2	46:25;47:5,24;49:9,	16:17;44:11;62:
Pricing (2)	20;69:8;76:23;81:12;	put (7)	20;50:2,7;52:17,25;	64:16;65:5;70:1
26:4;78:24	83:8,16,22	29:18;35:18;37:21;	53:2,6,11,17;54:6,19;	
primarily (1)	proposals (3)	44:13;47:12;49:8,14	55:18,20;56:10,14;	10:5;28:8,15;29
9:3	4:20;49:9;71:12	putting (1)	57:10,12,12;60:17;	43:9;71:12
principle (2)	proposed (6)	29:8	65:10,16;66:5,9,10,	reasons (1)
65:11,12	11:4,17;12:5,23;	25.0	12,18,20,23;68:16,19;	80:19
prior (1)	13:11;21:23	Q	69:8;70:7,22,24;	rebates (1)
7:19	proposes (1)	ν	71:12,21,24;74:14,21;	78:23
Prize (1)	71:9	qualify (1)	75:10;76:12,23;	recall (1)
68:22	proposing (2)	16:22	78:14;80:17,21,23;	30:17
proactive (1)	55:14;70:16	Quality (1)	81:12	receive (9)
20:17	protected (1)	68:22	rate-making (1)	14:13,21;15:9;
probably (4)	28:24	quick (5)	79:4	23:19;35:12;53:3
Propubly (4)	20.21	quien (o)	, , , , ,	23.17,33.12,33

14:13,21;15:9; 23:19;35:12;53:3,4,6,

Special Board of Direct
7
received (6)
5:4;6:22;12:18;
22:21;50:9;60:11
receiving (1) 20:23
recently (2)
12:17;28:17
recognize (2)
24:18,21
recognized (1) 70:13
recommend (4)
10:2;64:16;65:15; 69:14
recommendation (41)
4:25;6:24,25;7:12;
8:7,22;15:11,14,23;
16:20;17:5;18:1,11;
20:24;30:13;31:2; 36:25;38:13,14,24;
39:6,9,14,17;40:19,
20;53:13,15;54:11;
60:13,16,21;65:7,13;
67:19;68:4;69:19;
75:4,22;76:24;77:19
Recommendations (11) 4:9,12,22;7:17;
11:15;19:23;36:9;
37:3,23;38:4;75:6
recommended (2)
7:21;70:10
recommending (7)
7:23;9:24;11:9,18; 15:24;16:17;69:18
record (2)
41:22;62:18
recorded (1)
22:23
records (2) 50:17,23
rectangle (1)
10:24
Redding (1)
52:9
reduce (2) 66:22;71:19
reelection (1)
80:7
reference (4)
11:16;19:17;30:18;
68:18
referenced (1) 50:15
refinancing (1)
10:10
reflect (2)
16:11;71:13
reflected (2) 18:10;81:21
reflects (2)
17:21;67:16
refrigerators (1)
· , ,

ors Meeting
64:23
regardless (2)
15:20;43:4
region (1) 9:20
regional (1) 9:4
regular (1)
69:7 regularly (1)
69:6
regulatory (3) 9:5;51:20;65:2
reject (2)
38:21,22 related (10)
18:15:30:13:54:22:
60:16,17;65:9,15; 68:16,17;69:8
relatively (1)
70:23 release (1)
21:13
released (1) 7:3
relevant (1)
17:15 reliability (1)
82:5
reliable (5) 9:15,20;10:17;59:6
9
remain (2) 10:16;11:13
remainder (1) 63:3
remains (1)
17:16 remember (12)
6:19;8:19;20:5;
28:16;36:12;41:24; 51:10;53:12;54:7;
55:10;77:2,9
remind (6) 16:6;29:5;58:4;
75:9,24;82:21
reminding (1) 65:25
removed (2)
38:7;54:4 removing (1)
19:15
renewable (5) 9:4,11;42:11;44:9;
76:14
renewables (1) 59:2
Reno (1)
47:12 repeat (1)
24.8

24:8

replace (1)

62:22

```
replacing (2)
  33:8;62:19
Report (14)
  4:8,11,21;5:16;7:2,
  2;20:2,3;25:20;36:9,
  11;66:8;73:18;81:17
reported (1)
  10:21
reporter (3)
  5:9,21;84:13
Reports (2)
  4:14;5:14
represent (5)
  14:1,2;16:16;47:2;
  48:8
representation (1)
  49:15
representatives (1)
  34:3
representing (1)
  47:14
represents (1)
  25:1
request (4)
  5:11;24:5;35:12;
  50:5
requested (1)
  37:20
require (6)
  11:8;41:5;63:2,25;
  64:3,10
required (1)
  37:1
requirements (2)
  9:5;74:23
requires (2)
  62:12;64:19
research (2)
  16:2,25
reserve (1)
  29:8
residential (18)
  8:2,4;13:16,20;
  14:4,9;15:12;21:23;
  33:6;54:23;62:10,22,
  24;63:17,23;64:20;
  67:21;68:10
resilient (1)
  9:15
resolution (3)
  4:24;5:1,6
resolutions (2)
  7:13;25:12
resonated (1)
  79:19
resource (2)
  9:6;68:17
resources (4)
  30:19,19;72:13,20
respond (1)
  80:15
```

```
responsible (2)
                         roundtables (2)
  58:16,17
                           7:9:22:23
rest (2)
                         rubber-stamping (3)
  6:8:14:4
                           47:17;48:9;71:8
                         Rule (4)
Restivo (1)
  26:5
                           18:22;19:9,16;
retention (1)
                           38:25
  50:25
                         run (2)
                           51:16;59:8
return (2)
  5:3;44:15
                         running (2)
Revenue (11)
                           44:10;72:20
  6:3,12;16:21;17:6,
                                    S
  14;26:5;28:1,20;
  51:14;71:14;81:5
revenue-related (1)
                         Sacramento (3)
  65:14
                           47:4;48:13;56:15
review (4)
                         safe (2)
  25:10;50:11;60:19;
                           10:17;82:15
  69:12
                         safety (1)
revised (1)
                           82:4
  60:12
                         same (8)
revisited (1)
                           15:7;24:8,21;27:9;
  78:12
                           33:17;46:1;74:8;
                           79:21
rewind (1)
  55:18
                         sample (1)
rid (1)
                           42:22
  45:20
                         Sanborn (9)
right (27)
                           26:14,15,24;27:2;
  18:13;26:1,13;27:1,
                           29:3;65:20,24;81:25;
  8:30:21:34:4:36:18,
  20;38:10,23;39:2;
                         sat (1)
  45:11;47:2;48:22;
                           56:1
  56:22;57:2,15;64:2;
                         save (5)
  68:22;73:8,12;75:13;
                           17:2;35:2;45:19;
  77:7;78:3;80:7;81:18
                           69:7;83:21
risk (4)
                         saves (1)
  27:20;28:13;37:19;
                           11:1
  81:6
                         saving (3)
                           10:10;29:7;67:9
road (3)
  79:11;80:17;82:18
                         savings (9)
Roger (2)
                           10:4,9,13;11:3;
  44:19,20
                           25:1;29:7;48:2;56:19,
roll (1)
                           25
  79:8
                         saw (4)
                           12:19;19:19;42:25;
rollout (1)
  32:18
                           81:16
roofs (1)
                         saying (2)
  44:14
                           37:22;38:11
room (1)
                         scam (1)
  35:16
                           45:4
ROSE (17)
                         scenarios (1)
  29:20,21,22;30:4,
                           11:21
  10;31:24,25;73:8,9;
                         scheduled (2)
  75:3;76:2,23;77:18,
                           20:12;25:15
  22;78:25;80:16;81:8
                         schedules (2)
Roseville (1)
                           17:21;18:19
  52:10
                         Scott (4)
roughly (2)
                           26:3;27:11;78:6;
  71:3;72:15
                           80:14
round (2)
                         screen (1)
  76:20,21
                           7:7
```

roundtable (1)

22:22

responses (1)

73:10

54:2;63:20;64:15,

SD-2 (6)

Special Board of Direct	ors wiceting	I	I	June 4, 2023
18;65:12,18	sheet (1)	16:18	21:16	statistics (2)
season (1)	25:21	slightly (3)	speak (5)	21:3;53:4
15:22	sheets (1)	14:12;15:5,8	5:13,18,22;41:20;	stay (3)
seasons (1)	21:15	Sloughhouse (1)	83:9	9:7;28:8;73:21
78:18	Shift (3)	45:24	speaker (2)	stays (5)
Seco (2)	66:20,22;68:6	sloughing (1)	42:4;46:23	9:15;11:3,18;25:2;
45:24;46:19	shifts (1)	45:6	speakers (2)	27:25
second (11)	76:4	small (10)	5:15;41:19	Steve (14)
8:3;14:1;15:6,14;	shocked (1)	13:16;14:6;16:11,	speaking (4)	35:13;36:5,8,19,23;
17:4;18:2;25:12;	56:19	14,23;19:10;54:17;	38:23;39:25;40:21;	37:6;38:21;39:20,23;
35:11;40:23;51:25;	short (1)	63:10;67:21;70:23	46:15	40:1,9,13,18;41:15
65:7	72:20	smaller (1)	Special (2)	still (10)
section (1)	shortly (1)	16:2	4:1;47:24	12:24;19:16;20:11,
73:5	73:6	smart (2)	specific (3)	11;38:8;43:14;49:18;
security (2)	show (3)	79:9,24	9:2;34:6;77:18	57:7;62:25;79:23
42:3;56:11	33:22;53:4;66:10	SMUD (49)	specifically (2)	stonewalling (1)
seeing (6)	shows (2)	4:17;5:17;6:6;	65:14;75:17	46:7
8:25;17:9;27:15;	20:14;73:19	10:23;19:18;23:23;	spell (1)	storage (6)
73:15;77:6;84:7	side (6)	26:22,25;27:11;30:2,	41:21	9:11;53:11,14;75:7,
seek (1)	10:24;13:15;18:13;	9;31:11;32:14;34:21;	spend (1)	10;77:15
20:9	34:13;66:10,11	35:1,19;36:6;37:5;	73:23	store (1)
seem (3)	sign (1)	42:2,9;43:11,18,24;	spending (1)	77:15
38:7;74:24;79:6	17:9	45:15;46:4,21;47:2,	73:24	story (1)
seems (6)	significant (6)	18;49:24;50:10;51:1,	spent (2)	74:10
42:15,16,19;43:5;	28:19;55:11;56:3;	8;55:15;57:7;60:8;	51:15;74:9	straightforward (1)
45:15;76:15	64:1,19;81:19	65:17,19,23;66:3;	spring (1)	23:14
sell (1)	signs (1)	67:9;70:9;75:2;76:7,	76:15	Strategic (5)
47:3	24:24	22;78:6;80:14;81:6,	Stabilization (1)	65:20;66:4;69:15,
send (4)	similar (5)	18;83:18	29:19	25;70:5
20:18,20;22:23;	12:9;18:21;42:14;	snippet (1)	stable (2)	Strategy (4)
33:20	68:2;83:16	73:16	28:15;82:5	6:4,12;20:15;26:5
sending (1)	simple (2)	snowpack (1)	staff (23)	strongly (1)
81:15	61:21;63:21	72:14	5:3;6:4;29:6,14;	83:7
sense (2)	simpler (1)	social (3)	30:1;38:6;50:11;	structure (1)
22:1;65:11	54:1	21:18;31:10;56:11	55:17;56:10,24;57:3;	45:13
sent (3)	simplicity (1)	solar (29)	59:17;62:6;65:22;	struggling (1)
22:7;51:2;60:11	70:6	9:11;43:1,1,2,8,14,	71:8,10,23;74:6;	35:1
sentiment (1)	Simultaneously (1)	20,22,24;44:11,13;	81:11;83:3,8,24;84:5	study (1)
24:16	39:25	45:24;46:2;53:11,14,	staff's (1)	18:3
September (1)	single (1)	20;74:8,9,18,18,19;	4:25	stuff (1)
78:4	23:9	75:7,10;76:3,4,5,14;	stakeholder (2)	80:3
serve (1)	sitting (2)	77:10,25	53:18;75:19	stupid (1)
16:7	37:7,8	solvent (1)	stakeholders (1)	46:7
service (12)	situation (5)	58:17	53:13	subdivision (1)
9:20;16:9;18:4,10,	37:11,13;41:11;	somebody (2)	stand (1)	41:5
16;24:21;34:2;48:1;	56:5;69:16	5:23;46:18	57:13	subject (2)
62:11;66:25;70:15;	situations (1)	someone (1)	standard (3)	9:5;63:6
82:4	53:25	72:9	15:8,16;61:11	submit (1)
Services (1)	size (7)	sometimes (1)	standards (1)	11:8
4:9	16:3,13,24;33:9;	67:14	65:2	submitted (2)
sessions (1)	34:9;54:15;67:6	Somewhere (1)	standby (1)	5:10;84:13
50:20	skimp (1)	48:14	18:16	subscribed (1)
set (3)	82:15	soon (1)	standing (2)	22:10
4:20;28:17;53:11	skimped (1)	34:16	69:3;73:13	subsequent (1)
several (4)	82:3	sort (3)	start (3)	11:12
17:13;21:8;35:12;	slide (14)	72:23;79:10,12	19:2;77:6;78:15	subset (1)
70:23	6:17;7:16,19;9:21;	sounded (1)	started (4)	15:25
share (3)	14:15;18:13;20:14,	48:20	6:19;7:4;45:18;	substation (1)
10:19;32:18;52:3	25;21:14;22:5;23:6,9,	sounds (3)	80:19	9:13
shared (1)	22;25:25	43:2,9;74:21	state (2)	successful (1)
22:16	slides (3)	Southern (1)	41:21;52:7	84:1
Shaw (4)	8:8,18;60:23	52:13	statement (1)	suggested (2)
45:22,23;46:5,20	slight (1)	Spanish (1)	36:16	70:25;83:18

Special Board of Directo	ns viceting			June 4, 2023
sum (1)	targeted (2)	10:19;23:10;53:18	16:8	uncertainty (1)
23:4	58:5;80:20	throw (1)	transformers (2)	27:19
summarizes (1)	Tariff (9)	76:10	28:5;45:2	unconnected (1)
22:5	4:12;8:10,15;17:18;	ticking (4)	Transmission (9)	38:12
summary (5)	18:14;19:7,14;25:13;	36:18,21,24;39:15	4:12;8:10,11;17:18,	under (5)
18:14;20:4;23:7,12;	78:10	tiers (2)	24;18:8;25:13;51:17;	5:9;13:23;14:3;
66:4	tariffs (4)	14:18,23	66:25	15:4,4
summer (2)	17:16;18:18;27:7;	timeline (1)	transparent (1)	understood (1)
43:16;76:15	79:7	6:19	53:10	23:13
	team (3)	Time-of-Day (10)	treating (1)	unduly (1)
super (1) 42:8	29:10;71:23,25	15:15;33:17;53:2,	44:21	71:17
			trending (3)	
Supervisor (1)	technical (1)	16,17,24;54:9;58:11;		unfortunately (1)
26:4	61:5	64:3;76:25	12:19;26:24,25	50:1
supplies (1)	technologies (1)	time-of-use (1) 43:21	trends (3)	unit (1)
58:23	80:1		27:5;77:4,20	61:16
support (2)	technology (1)	times (5)	tried (1)	unrelated (2)
9:19;83:7	62:15	10:19;46:4;77:8,12;	78:15	68:19,23
supported (1)	ten (10)	78:18	triple (1)	up (41)
21:6	5:2,11;35:14;36:14,	timing (1)	55:13	5:12;8:6,23;10:10;
supporting (1)	15;39:17;50:5,7;	79:3	tripled (2)	16:3,24;17:9;19:1,4,
24:4	70:12;71:10	tiny (1)	56:22,23	20,23;23:4,21;24:2;
supposed (2)	tend (3)	82:25	trough (1)	25:22;26:24,25;
47:1,14	13:4;16:1;65:24	today (12)	45:6	30:21;33:2;39:19;
sure (11)	term (1)	15:17;18:24;19:6;	try (3)	40:8,25;41:23;43:18;
9:7;33:22;34:3;	61:5	27:18,23;33:23;52:4,	56:12;58:12;80:3	46:17;47:11;48:11;
35:21;58:10,12;	terms (4)	22;54:6;55:14;62:16;	trying (5)	52:8;55:1,23;57:13;
65:18;67:6;70:3;	25:9;30:20;52:23;	76:25	24:24;31:16;35:21;	58:25;59:2,3,4;63:16;
82:16;83:9	81:5	today's (1)	38:11;72:21	72:14;73:5,20;79:1;
survey (1)	territory (5)	5:12	turn (1)	82:10
33:13	24:10;31:12;33:18;	together (2)	9:8	update (6)
switch (1)	55:24;57:8	4:13;35:18	tweak (1)	8:14;12:10,20;
9:8	testimony (2)	Tonight (9)	77:20	17:13,17;75:21
system (15)	40:21;50:6	4:19;6:10;7:10;	two (9)	updated (7)
8:12;14:19;15:18,	testing (1)	37:2;49:7,11,21;	6:2;7:7;15:17;	10:20;17:20;18:2,3,
24;16:5;18:7,8;45:24;	81:2	50:13;74:13	25:11;27:22;28:11;	9;21:22;26:19
47:25;59:6,8;61:12;	Texas (1)	took (2)	73:18;79:4,18	updates (4)
76:5;77:7,10	42:19	17:17;24:14	two-and-a-half (1)	8:9,16;18:15;25:4
systems (1)	thanks (1)	tools (1)	74:9	usage (5)
80:23	71:22	34:1	two-year (2)	8:4,5;14:23;52:3;
-	themes (1)	topics (2)	27:3;79:5	53:8
T	23:18	60:24;61:3	type (3)	use (19)
-	thinking (3)	total (3)	13:15;62:11;65:12	8:11;12:11;13:4;
table (1)	27:9;33:15;69:9	9:1;14:2;62:25	typical (2)	15:15;16:1;21:7,23;
14:25	Third (4)	totally (1)	51:25;62:10	32:6;33:16;37:13;
tailored (1)	8:9,10;66:19;75:25	38:12	typically (1)	50:8;58:7;60:2;65:24;
20:21	though (1)	tough (1)	72:16	66:16;68:19;76:6,6,
takeaway (1)	79:22	55:25	72110	17
24:14	thought (10)	toward (5)	U	used (5)
takeaways (2)	44:1,2;49:20;69:24;	13:5,18;23:22;		12:13;21:18;52:4,
23:10;77:5	70:4,8;71:10;76:11;	60:23;65:12	Uhler (34)	21;78:1
talk (4)	79:13;80:11	towards (1)	35:13,14,20,23;	User (1)
40:2,3;61:21;74:11	thoughtful (1)	58:6	36:3,3,5,8,13,19,22,	36:2
talked (1)	71:12	track (1)	23;37:5,6;38:20,21;	uses (1)
71:19	thoughts (3)	62:14	39:16,20,23;40:1,9,	13:21
talking (5)	60:6,7;76:20	train (2)	12,13,16,18;41:14,15;	using (2)
13:7;61:22;64:14;	three (12)	34:2;79:12	50:1,15;51:2;60:1;	13:2;76:19
	5:12;12:20;28:11;			usually (1)
67:22;71:2		transcribed (3)	68:13;69:22;70:16	
talks (1)	36:18;41:19;43:22;	4:2;5:8;84:11	Uhler's (2)	56:7
79:7	46:4;50:5;56:23;	transcript (1)	83:15,22	utilities (10)
Tamayo (4)	57:14;72:5;75:6	5:24	ultimately (1)	10:20,23,25;52:7,
57:18,20,23;59:25	Three-minute (1)	transfer (1)	7:21	11,14;70:11;79:21,22,
target (1)	48:20	19:3	uncertain (1)	24
33:19	throughout (3)	transformer (1)	79:6	utility (13)
	1	l	l	

peciai Board of Directo	ors Meeting			June 4, 20
10:15;36:10;40:15;	voice (1)	44:14	10:19;11:11;27:4;	55:23
42:8;44:3;51:12,16,	41:23	what's (6)	28:3;45:13;47:8;	15 (2)
22;52:1;60:20;63:22;	volatile (1)	13:14;25:8;37:23;	56:11;72:12,12,20;	43:7;78:3
			73:19;75:25;77:12	
71:15;79:17	78:9	45:22;46:3;79:13		15,000 (2)
ıtilize (1)	volatility (2)	wheel (1)	year-over-year (1)	32:24;33:14
36:12	27:19;28:14	8:11	11:24	150 (1)
tilized (1)	voltage (1)	wheeling (3)	years (30)	15:5
21:17	18:10	17:23;18:4,6	9:1;11:9,12;12:20;	150,000 (2)
	Volume (1)	whole (5)	19:18;27:22;28:11,	33:6;62:24
${f V}$	4:13	56:14;59:7;61:22;	11,25;42:9;50:20;	16 (2)
	Volumes (1)	74:10;77:7	52:5,25;55:12;57:14;	19:9,16
aluable (1)	4:9	whole-house (1)	59:20;70:9,12,23;	17 (1)
6:22	vote (8)	53:8	71:3,11;74:9;75:16,	55:12
alue (6)	20:13;47:11,13;	wildfire (3)	25;77:25;78:3,11,12;	18 (1)
24:25;25:2;74:20,	48:4,5,6,6;49:14	9:22;51:19;82:12	79:4;82:13	6:25
20;75:18;78:17	voted (4)	wind (1)	yesterday (1)	180 (1)
	47:9,13,16;49:13	45:17	75:11	78:1
aries (1)			/3.11	
61:20	voting (1)	window (4)	7	185,000 (1)
ariety (3)	49:10	12:8,16,21;20:10	Z	22:18
22:18;23:3;30:11	***	wish (2)		19 (1)
arious (1)	\mathbf{W}	31:12;42:1	zero (1)	20:13
27:15		within (7)	14:24	19th (3)
ary (4)	wages (1)	11:18,19;28:1,19;		5:4;25:15;49:10
11:10;15:22;52:3;	46:11	31:17;80:23;81:22	0	1st (8)
72:11	wait (2)	without (3)		7:24,25;47:6,7,7;
rast (1)	5:22;37:2	56:2;81:12,13	074 (2)	80:24;81:4,5
30:12	waiting (5)	wonders (1)	43:3,15	00.2 .,01,0
ehicle (3)	32:11;37:25;39:13;	79:8	73.3,13	2
52:23;53:1,7	41:15;46:8	wonks (1)	1	
		77:24	1	2 (10)
renues (3)	waiver (1)		1 (10)	
21:1;24:15;31:4	67:13	word (1)	1 (10)	4:4,6,10;35:6;
rerbal (1)	walk (2)	45:11	4:9,13;10:11;35:6;	61:19;66:4;69:15,2
41:4	13:13,14	words (6)	36:2;61:13,17,17,19;	70:5;84:10
erbally (1)	wants (1)	19:10,13,16;24:9,	84:13	2,800 (1)
40:22	47:18	13;53:22	1,100 (1)	22:11
ersion (3)	watch (1)	work (13)	23:1	2.5 (1)
21:16,16;60:12	79:11	25:7;29:12,13,16;	1.5 (1)	56:11
retting (1)	watching (1)	34:15,19;50:17;	44:2	2.75 (1)
34:4	81:24	56:18;57:8,11;64:7,	10 (3)	47:6
VICE (2)	wave (1)	10;82:25	52:24;56:3;78:2	20 (8)
57:20,23	62:19	working (6)	100 (9)	4:13;42:9;43:17;
ideo (1)	way (14)	32:16;33:25;34:13;	14:25;16:3;28:24;	55:21;56:3;57:14;
35:17		70:20;74:24;83:25		70:9;77:25
	5:23;11:10,23;	, ,	42:11;43:11,24;44:9;	*
rideos (4)	13:17;18:17,20;	workshop (1)	61:13,17	20- (1)
37:9;38:5;50:14,18	27:14;54:9;61:5,23;	6:20	11 (2)	50:15
iew (2)	64:2;70:17;76:8;	workshops (2)	50:20;84:13	20.77 (1)
37:3,24	78:10	7:8;42:13	118 (1)	43:14
incent (10)	ways (6)	world (2)	80:9	200 (1)
46:23,24;48:16,21,	21:1;23:3;55:16;	27:8;83:5	12 (1)	15:6
25;49:3,12;72:8,22;	58:11;83:21;84:4	wrapped (1)	52:25	200-amp (1)
73:1	web (1)	79:1	125 (3)	48:1
iolating (4)	21:18	writing (1)	8:6;16:24;33:2	2014 (1)
36:19;38:9,10;	Weber (4)	60:4	125-amp (1)	50:15
40:14	42:4,5,5;44:18	writings (1)	47:23	2016 (1)
iolation (5)	W-E-B-E-R (1)	39:5	125-amps (1)	17:19
	W-E-B-E-R (1) 42:6	written (11)		2017 (1)
37:9;38:3,3;39:2,8			54:12	
irtual (4)	website (2)	38:4,13,13,24;39:8,	13 (1)	17:19
20:20;21:17;25:16;	25:20;50:10	14;40:20;41:3,10;	7:8	2021 (6)
57:18	week (1)	42:1;50:9	14403.5b (2)	12:3,5,22;26:21;
	60:11		36:11;38:13	75:12,13
		T 7	144025 (1)	2022 (1)
rirtually (1) 21:19	weeks (2)	Y	144035 (1)	2022 (1)
	weeks (2) 35:12;79:10	Y	39:11	75:14

Special Board of Directo	ors Meeting		June 4, 2025
10.8 11 21.12.12.	40 (1)	9,030 (1)	
10:8,11,21;12:12; 55:21	22:20	45:14	
	22:20	43:14	
2025 (3) 4:10,13;12:5	5		
2026 (3)	3		
7:24;15:3;34:14	5 (3)		
2027 (7)	11:11;35:4;44:8		
7:25;11:11;12:3,15,	5:00 (2)		
22;14:2;26:21	44:12;76:18		
2030 (1)	50 (9)		
11:10	11:1,14;14:24,24;		
20th (2)	24:22;31:8;61:19;		
4:10;7:3	72:16;84:2		
21 (2)	500 (2)		
12:12,15	43:19;45:10		
24 (1)	53 (1)		
47:6	22:17		
24/7/365 (1)	57.8 (1)		
58:18	80:8		
25 (2)			
12:13,20	6		
26 (4)			
9:1;12:6,13,21	6 (2)		
26.20 (1)	18:22;67:22		
16:15	6:00 (3)		
27 (6)	25:16;44:6;78:3		
9:1;11:9;12:7,13, 21;43:13	6:02 (1) 4:1		
270-kilowatt (1)	6:07 (1)		
17:1	4:4		
271,000 (1)	600,000 (3)		
22:7	48:15;54:22;62:25		
	65 (1)		
3	22:19		
		-	
3 (25)	7		
7:23,25;11:12;		-	
13:25;14:5;15:3,12;	7.4 (1)		
27:3,22;29:2;34:25;	43:9		
35:4;40:8;42:14,20;	7.5 (1)		
47:9;48:11,11;56:1,4,	43:8		
16,17;71:2;83:4,5	7:53 (1)		
3.4 (1)	84:10		
16:19	70 (1)		
3.6 (1)	22:6		
12:8 3.72 (1)	700 (1) 13:22		
47:7	750 (2)		
3.8 (1)	13:22,23		
12:15	750-kilowatt (1)		
3.92 (1)	13:21		
47:7	76 (2)		
30th (1)	7:5;20:11		
7:8	7-kW (1)		
35 (1)	67:22		
43:15		-	
	8		
4		1	
	8:00 (3)		
4 (2)	44:6,13;76:18		
12:22;26:20	0]	
4.3- (1)	9]	
47:8			

EXHIBIT 1

Exhibit to Agenda Item #2

PUBLIC RATE HEARING

Chief Executive Officer and General Manager's Report and Recommendation on Rates and Services (Volumes 1 & 2) dated March 20, 2025, and Chief Executive Officer and General Manager's Report and Recommendation on Open Access Transmission Tariff (Volume 1) dated March 20, 2025, together the "CEO & GM Reports."

Special Board of Directors Meeting

Wednesday, June 4, 2025, scheduled to begin at 6:00 p.m.

SMUD Headquarters Building, Auditorium



2025 rate process timeline



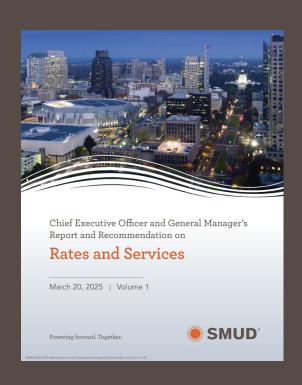
Three public notices were published on Mar 27, Apr 2 and Apr 8

Extensive public education and outreach



2

Here's what's in the rate proposal





3.0% rate increases on Jan. 1, 2026 and Jan. 1, 2027 for all customers.



Optional residential rate for low usage customer with electrical panels ≤125 Amps.



Updates to Open Access Transmission Tariff for third parties who wheel power through the transmission system.



Miscellaneous tariff language updates for clarification and consistency.



Rate increase drivers



Increasing commodity costs for reliability and to meet new state Renewables Portfolio Standard Requirements.



Capital spending to support world class reliability:

- New generation and storage project costs to meet California clean energy compliance requirements
- Substation and line capacity projects to maintain a reliable grid
- New Folsom Administrative Operations Building to support reliability



Wildfire prevention and the cost of inflation to prevent and mitigate wildfires and address increased cost of material and services.

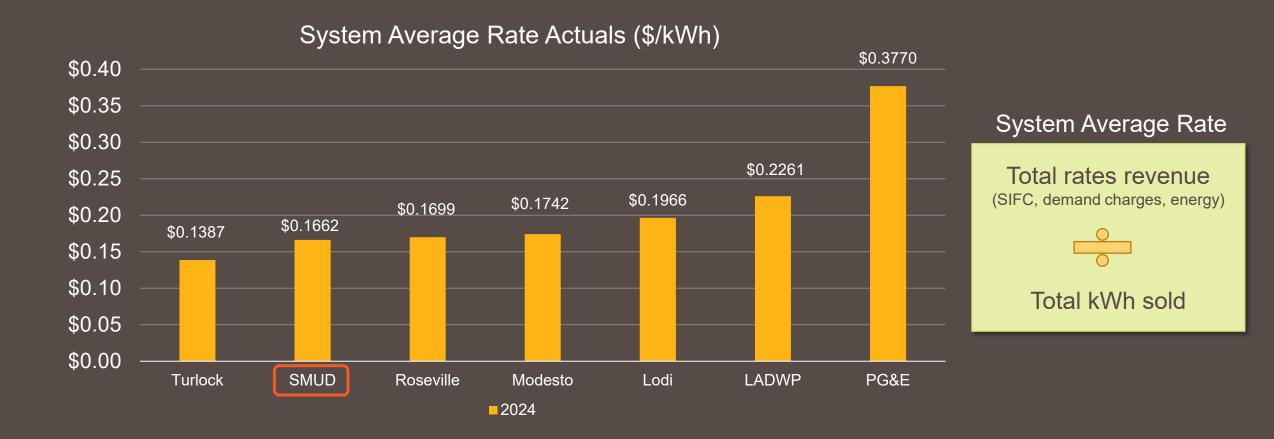
SMUD is committed to keeping rate increases within inflation.

Continued internal focus on cost savings and efficiencies to minimize rate increases

For more details, please see the Rate Increase Drivers section in the GM Report.



System average rate comparison (\$/kWh)

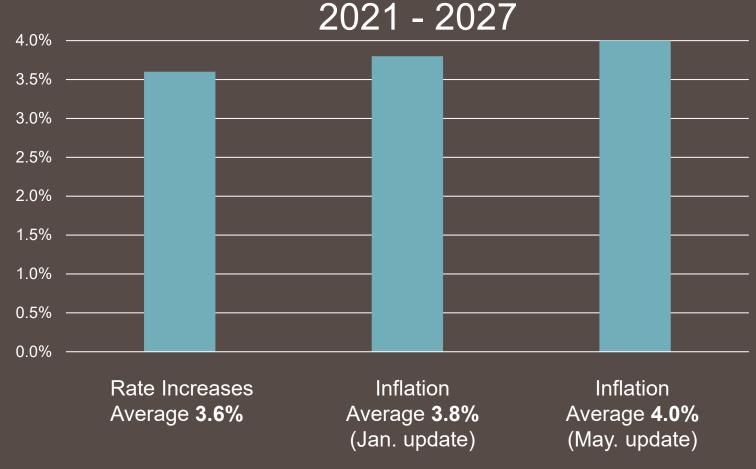






Source: 2024: US Energy Information Administration (EIA-861 monthly) and self reported data

Average rate increases vs. average inflation



- Our rate increases since 2021 have been below inflation.
- Based on conservative inflation estimates for 2025-27, our proposed rate increases will still have us below inflation.

Source: SMUD's historical adopted rate increases from 2021 through 2025 and proposed rate increases for 2026 to 2027. Historical inflation data from Bureau of Labor Statistics. Forecasted inflation data for 2025 to 2027 from IHS Markit



6

Bill impacts with proposed rates

Average Monthly Bill Impacts						
Size	Average Monthly Bill	3.0% Rate Impact Jan. 1, 2026	3.0% Rate Impact Jan. 1, 2027	Total Bill Impact		
Average residential at 750kWh usage	\$144.92	\$4.35	\$4.48	\$8.83		
Small Commercial (<20 kW)	\$202	\$6	\$6	\$12		
Small Commercial (20 – 299 kW)	\$3,425	\$103	\$106	\$209		
Medium Commercial (500 – 999 kW)	\$32,736	\$982	\$1,012	\$1,994		
Large Commercial (>1,000 kW)	\$101,901	\$3,057	\$3,149	\$6,206		
Agriculture (Ag & Pumping)	\$445	\$13	\$14	\$27		

Customers on our low-income Energy Assistance Program Rate (EAPR) & Medical Equipment Discount rate will see slightly different bill impacts than standard rate customers.

Amounts may reflect minor rounding differences



Energy Assistance Program Rate (EAPR) bill impacts

Average Monthly Bill Impacts					
Federal Poverty Level (FPL)	Average Monthly Usage	Average Monthly Bill	3.0% Rate Impact Jan. 1, 2026	3.0% Rate Impact Jan. 1, 2027	Total Bill Impact*
0% - 50%	737 kWh	\$59.64	\$3.45	\$3.59	\$7.03
50% - 100%	628 kWh	\$84.47	\$3.67	\$3.78	\$7.46
100% - 150%	672 kWh	\$112.55	\$4.00	\$4.12	\$8.12
150% - 200%	708 kWh	\$129.02	\$4.18	\$4.31	\$8.49



8

^{*} Average monthly bills impacts are estimated and include EAPR credits by Federal Poverty Level. Monthly kWh usage represents the average of that Federal Poverty Level.

Proposed Optional Time-of-Day (Low Use) Rate

Lower System Infrastructure Fixed Charge (SIFC)



Connecting customers to the distribution system, including the local transformer



Metering costs

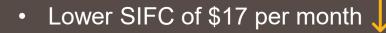
9



Costs for customer service, billing & support



How it works







Who qualifies • Customers with small panels (≤125 amps)



Who benefits • Customers with low usage (≤270 kWh per month)

This optional rate was designed to be revenue neutral.



Other proposed rate changes



Open Access Transmission Tariff (OATT)

- Pricing update to eight schedules to reflect current cost.
- Applies to transmission service.
- It does not impact retail customers.



Distribution Wheeling Service (DWS)

- Updated prices by service voltage to reflect current cost.
- No customers enrolled on this rate.



Miscellaneous tariff language updates

- ✓ Making consistent standby language across all tariffs.
- ✓ Clarifying Rule 6 language to make it consistent with current policy.
- ✓ Clarifying Rule 16 language on ownership and maintenance of certain equipment.
- ✓ Removing outdated language on service to annexation customers from Rule 16.



Extensive outreach and communications

Our Rate Action outreach delivered transparent, clear outreach to the widest possible range of partners and customers. We provided our external partners with many options of resources to support communication with their diverse constituents.

Extensive proactive outreach

Reached out to 1,500+ groups with a menu of options to share the proposed rate changes. Included email and personalized phone outreach to targeted groups.

11

Many options to support partners

Offered external partners an opportunity for SMUD to speak at virtual or in-person meeting, newsletter article, slide decks, informational collateral, frequently asked questions, etc.

Tailored presentations

For groups
requesting a
meeting, we
tailored
presentations
based on
audience type and
time allotted and
identified the most
appropriate
presenter(s).

Maximize outreach across service area

Emphasized on balanced outreach across SMUD territory to reach customers. Will prioritized groups who have expressed interest in the past to make sure they received rate change information.



Multi-pronged communications and outreach

Optional low use residential rate outreach

 Multi-channel direct outreach to customers who will benefit from this rate option.



Internal Communications

- Daily updates
- Internal news articles
- Employee training & engagement
- CEO video blog & company-wide meeting

Content for partners

Public Relations News release

- Media communications
- Key message development



Public outreach process: direct engagement

Community & business leaders received emails, letters and/or phone calls to offer meetings & information.



Total emails to customers, local organizations and to our Listserv subscribers.

271,000+

2,800+

Local elected officials were mailed info packets and offered to meet.



Community & business partners were provided information, fact sheets, and recorded presentations to share with their constituents, members and networks.

1,100+

Outreach at community events with a total of nearly 185,000 attendees.



65+



Community organizations, neighborhood associations, and key businesses received presentations and roundtable workshops.



What we've heard from customers and stakeholders

Customers understand the proposal, find it straightforward and have been appreciative of our outreach. Below is some of the feedback received:

We're always happy to have SMUD come present to our association. It is always professional and informative.

14

Compared to the competition,
I feel lucky to have SMUD.
I trust SMUD to do what is
right for Sacramento.

We Love SMUD! The rate information presented was clear and easy to understand. I feel better knowing SMUD is willing to answer my questions.



What happens next?

Public review and comment period on draft rates resolutions.

Final decision at the SMUD Board meeting on June 19, 2025 at 6:00 p.m.

via Zoom and at SMUD Headquarters - 6201 S Street, Sacramento

Need more information?

- Read the CEO & GM's Reports on smud.org/RateInfo.
- Email questions or comments to <u>ContactUs@smud.org</u> or call 855-736-7655.
- For tips on energy management, visit <u>smud.org/EnergyTips</u>.
- To join the charge and be a Clean PowerCity Champion, visit CleanPowerCity.org.
- For <u>commercial</u> customer service, call 1-877-622-7683.
- For <u>residential</u> customer service, call **1-888-742-7683.**





Questions?



16

EXHIBIT 2

Steve Uhler's report and recommendations

Path to equitable rates

June 4, 2025 Rate Hearing

Brown Act and PUC 14403.5(b)

- This written recommendation has been submitted pursuant to PUC 14403.5(b)
- The SMUD Board is required to consider this recommendation at a hearing pursuant to PUC 14403.5
- Board quorum is four members
- The special meeting agenda does not list this recommendation as a item for discussion
- Brown Act GOV 54956 prohibits consideration of business not listed on the agenda
- Action will be taken at this special meeting

Do any board members object to proceeding?

- Provide informed consent to proceed, Ask SMUD General Counsel about:
- Risks of a board quorum discussing business not listed on a special board meeting agenda (GOV 54956)
- Risks of depriving the public of information to which the member knows or has reason to know the public is entitled (GOV 54859)
- Pause slide for more time to respond

Are the videos available to all?

- Did each board member watch all videos? answer for the record
- Did the public have access to all videos? answer for the record
- Pause slide for more time to respond

Path to equitable rates

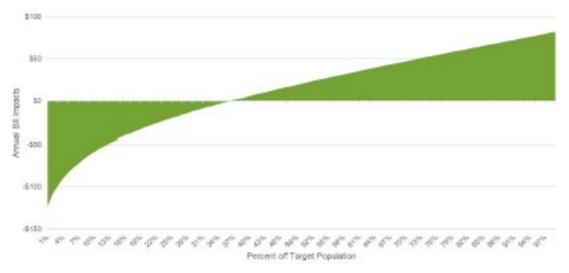
- Better metering (Power Factor)
- Improved efficiency (Loading Order)
- Less cost shifting (Equitable Rates)
- Better Material Resource Planning (MRP)
- The Deming Prize (Quality Award)
- Create a standing committee for process improvement (Take Action)

Better metering (Power Factor)

- Electricity becomes a product "in the stream of commerce" at the utility meter
- Fong v. Pacific Gas & Electric Co. (1988) set in to law where electricity becomes a product
- Charging only for kilowatts overlooks power factor (PF) losses, requiring cost shifting in rates
- SMUD is installing 200,000 Itron Gen5 Riva meters for residential customer owners that measure PF by early 2026

Improved efficiency (Loading Order)

- Loading order places efficiency above adding any new generation to the grid
- Rates that cost shift hide efficiency losses
- SMUD's low use rate design is unstable with large differences within the customer type



Less cost shifting (Equitable Rates)

- Charging for power factor (PF) losses will reduce cost shifting
- PF of 1 (unity) is best
- Customers inductive loads cause PF losses
- Appliances such as refrigerators, washing machines, swimming pool pumps are some of the higher PF losses
- Cost for part of these PF losses are shifted to customers who chose appliances with PF that are closer to unity

Better Material Resource Planning (MRP)

- Replace SMUD costly resource planning system
- It should not cost \$408 to find out how many residential customers have meters that record power factor (PF)
- SMUD staff appear unable to answer questions from the public on customer types directly related to the general manager's (GM) rate report
- Detailed customer type data should appear in GM report for each customer type [PUC 14403.3(b), 739.13(c)(2), and 740.16(d)]

The Deming Prize (Quality Award)

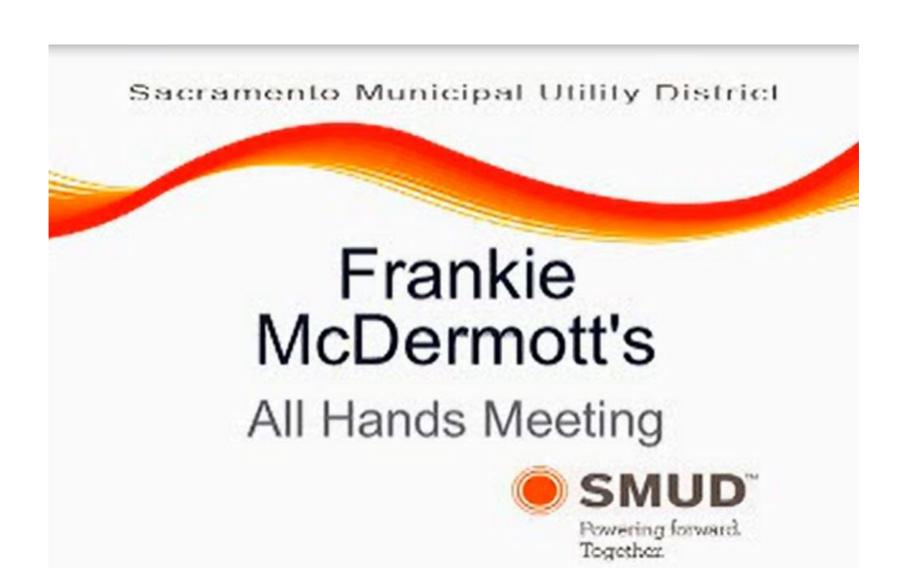
- The Deming Prize is the longest running national quality award and one of the highest awards in the world
- It was established in 1951 to honor W. Edwards Deming who contributed greatly to Japan's proliferation of statistical quality control after World War II
- Back in 1989 Florida Power & Light became the first non-Japanese winner of the award

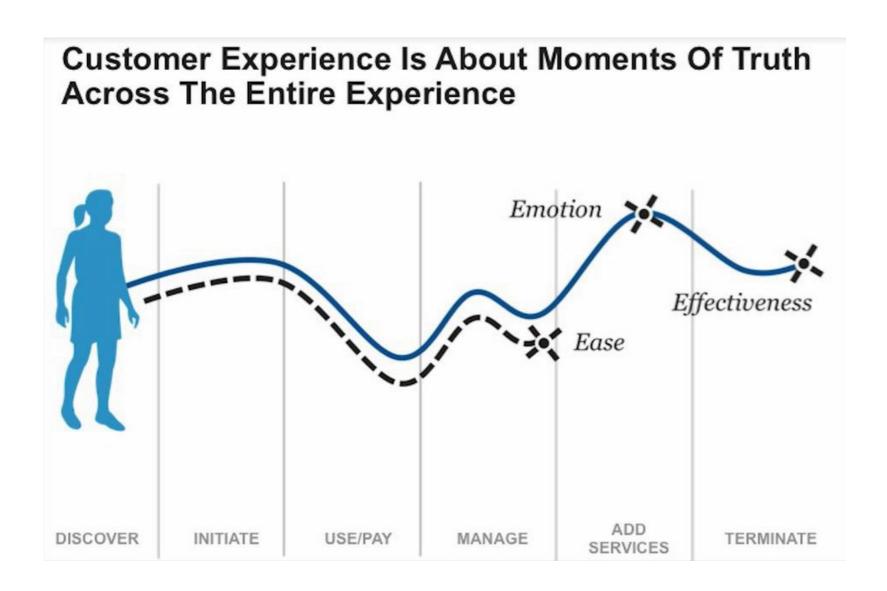
Create a standing committee for process improvement (Take Action)

- I request the SMUD Board take action to create a standing committee to endeavor to receive a Deming Prize Award as Florida Power and Light achieved
- The SMUD Board has been provided with URLs taken from the SMUD Board's Video Library
- These videos tell a story pointing to the need to change culture at SMUD to stay competitive, and continue to be trusted by SMUD customer owners









Thank you for considering my recommendations

June 4, 2025 Rate Hearing Presentation

Steve Uhler

sau @ wwmpd.com

EXHIBIT 3

From: <u>Steve Uhler</u>

To: <u>Gregg Fishman</u>; <u>Public Comment</u>

Cc: <u>Laura Lewis</u>; <u>PRA</u>

Subject: [EXTERNAL] Re: Please describe how the matter of considering my rate proposal will be called if it is not listed as

a item of business on the agenda.

Date: Tuesday, June 3, 2025 8:12:36 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hello SMUD Board President Gregg Fishman,

Thanks for explaining the process for the hearing.

Please consider this and all my other emails and SMUD staff replies for the rate hearing, written comment submitted for the record pursuant to the agenda written public comment procedure for the June 4, 2025 special Board meeting for agenda item 2.

I trust you have watched the SMUD Board's Video Library videos and notified the other board members that I have incorporated the videos in my proposal by reference:

https://smud.granicus.com/player/clip/1086

https://smud.granicus.com/player/clip/1146

https://smud.granicus.com/player/clip/1153

https://smud.granicus.com/player/clip/1480

Video 1146 has been removed from the library since I notified the Board of including the videos in my proposal. I believe there is another copy of video 1146 under a different name still in the library.

Will all of the videos be made available by the SMUD Board to the public at some point pursuant to 54957.5 GOV-CHAPTER 9. Meetings 54950-54963?

If not, does the SMUD Board object to me uploading the videos I have referenced in my email submissions for the rate hearing, to the internet for public access?

If I am unavailable to participate in the June 4, 2025 meeting. You can consider my written proposal without me at the hearing, as the Board shall do pursuant to 14403.5.(b) PUC-CHAPTER 11.5. Hearings 14401-14403.5wish to utilize my 10 minutes under 14403.5.(a) PUC-CHAPTER 11.5. Hearings 14401-14403.5 for the June 4, 2025 meeting for my proposal presentation. The presentation is set to auto advance, ~6 minutes, feel free to advance slides when fully read at the hearing.

Your staff should be able to answer questions about my presentation, such as why it costs over \$400 to know how many residential customer's have meters that measure and store the result of their reactive power, how the low use customer type affects EV customer types, why these two de facto customer types are not considered customer types, and other questions the Board may have about things that were said in the videos that could cause inequitable rates.

Also you can do web searches for other things like Deming Prize, Florida Power and Light, Fong v. PG&E(1988) I believe Fong will have a big effect on SMUD and its renewable credit claims, power factor, loading order, and others in my presentation. All of which affect and will affect SMUD's rates.

Please see that other members of the public see my proposal presentation and hear the Board's consideration, prior to their making comment on item 2 of the agenda for the June 4, 2025 meeting.

I will be waiting to read the transcript as to the Board's actions I have requested in the attached presentation, and why the videos were not made available to the public.

Steve Uhler sau@wwmpd.com

On 6/3/2025 3:11 PM, Gregg Fishman wrote:

Mr. Uhler,

Our agenda has a slot for public comment on items on the agenda. We usually give people 3 minutes. You asked for 10, and we granted that. I will call you to the podium at that time and your ten minutes will begin.

Our Board will not take final action on Wednesday. We will consider our staff proposal and yours, and any other alternatives that may be offered. We may, after the presentations and due consideration, decide to place a rate proposal on the agenda for the June 19 regular Board meeting.

If we do that, it would be with the goal of giving final approval to that proposal at the June 19 meeting.

Gregg Fishman SMUD Board President Ward 3

On Tue, Jun 3, 2025 at 2:40 PM Steve Uhler < sau@wwmpd.com > wrote:

Hello Laura Lewis.

Please describe how the matter of considering my rate proposal will be called if it is not listed as a item of business on the agenda.

How will the public know my proposal is a separate matter for consideration?

Will the public be allowed to address the board the matter of considering my rate proposal and SMUD staff's proposal separately?

My proposal requests the board take action, how will debate be closed and action taken?

Steve Uhler sau@wwmpd.com

Steve Uhler's report and recommendations

Path to equitable rates

June 4, 2025 Rate Hearing

Path to equitable rates

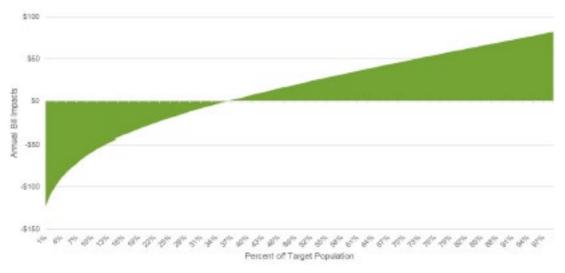
- Better metering (Power Factor)
- Improved efficiency (Loading Order)
- Less cost shifting (Equitable Rates)
- Better Material Resource Planning (MRP)
- The Deming Prize (Quality Award)
- Create a standing committee for process improvement (Take Action)

Better metering (Power Factor)

- Electricity becomes a product "in the stream of commerce" at the utility meter
- Fong v. Pacific Gas & Electric Co. (1988) set in to law where electricity becomes a product
- Charging only for kilowatts overlooks power factor (PF) losses, requiring cost shifting in rates
- SMUD is installing 200,000 Itron Gen5 Riva meters for residential customer owners that measure PF by early 2026

Improved efficiency (Loading Order)

- Loading order places efficiency above adding any new generation to the grid
- Rates that cost shift hide efficiency losses
- SMUD's low use rate design is unstable with large differences within the customer type



Less cost shifting (Equitable Rates)

- Charging for power factor (PF) losses will reduce cost shifting
- PF of 1 (unity) is best
- Customers inductive loads cause PF losses
- Appliances such as refrigerators, washing machines, swimming pool pumps are some of the higher PF losses
- Cost for part of these PF losses are shifted to customers who chose appliances with PF that are closer to unity

Better Material Resource Planning (MRP)

- Replace SMUD costly resource planning system
- It should not cost \$408 to find out how many residential customers have meters that record power factor (PF)
- SMUD staff are appear unable to answer questions from the public on customer types directly related to the general manager's rate plan
- Detailed product structure data should appear in the plan for each customer type [PUC 14403.3(b), 739.13(c)(2), and 740.16(d)]

The Deming Prize (Quality Award)

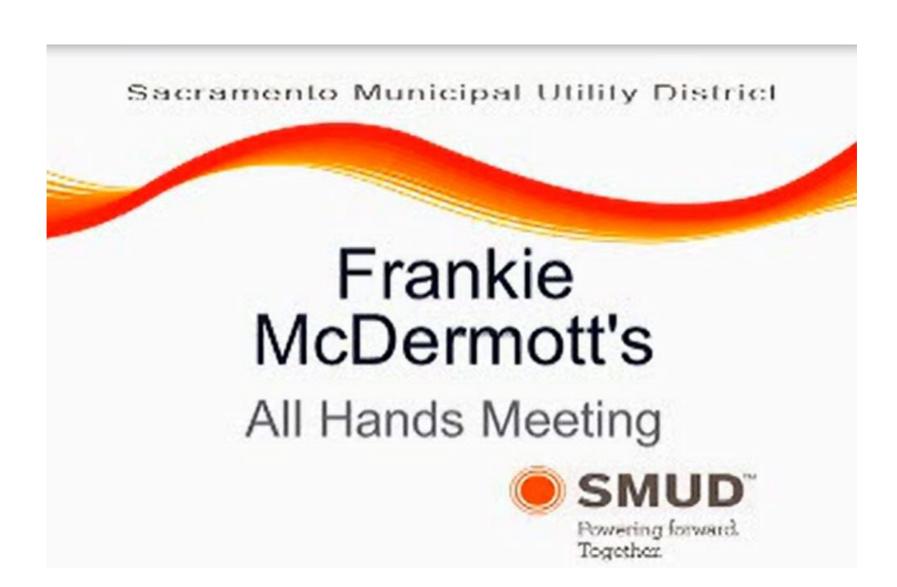
- The Deming Prize is the longest running national quality award and one of the highest awards in the world
- It was established in 1951 to honor W. Edwards Deming who contributed greatly to Japan's proliferation of statistical quality control after World War II
- Back in 1989 Florida Power & Light became the first non-Japanese winner of the award

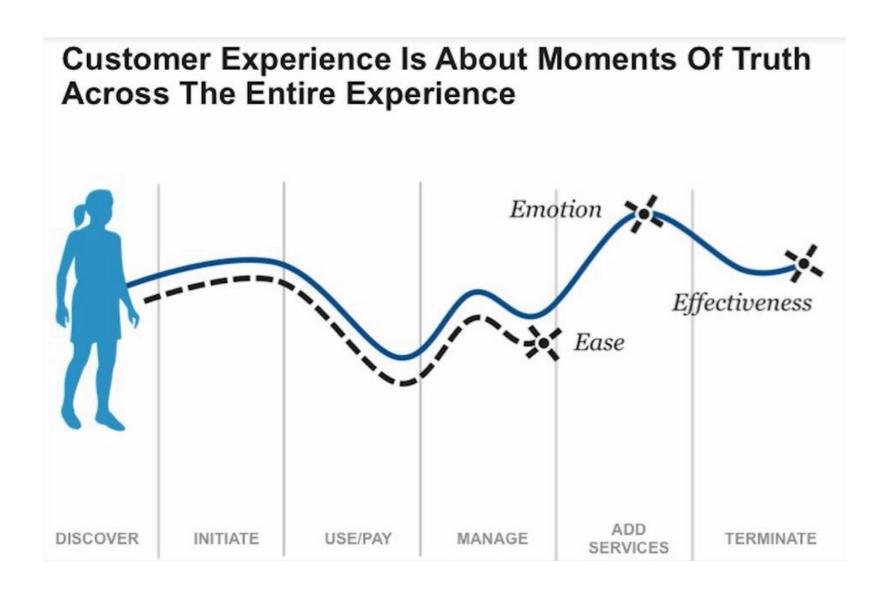
Create a standing committee for process improvement (Take Action)

- I request the SMUD Board take action to create a standing committee to endeavor to receive a Deming Prize Award as Florida Power and Light achieved
- The SMUD Board has been provided with URLs taken from the SMUD Board's video website
- These videos tell a story pointing to the need to change culture at SMUD to stay competitive, and continue to be trusted by SMUD customer owners









Thank you for considering my recommendations

June 4, 2025 Rate Hearing Presentation

Steve Uhler

sau @ wwmpd.com

NOTICE OF SPECIAL MEETING AND AGENDA

SACRAMENTO MUNICIPAL UTILITY DISTRICT BOARD OF DIRECTORS MEETING SMUD HEADQUARTERS BUILDING AUDITORIUM – 6201 S STREET SACRAMENTO, CALIFORNIA

Remote Telephonic Location:

Ritz Carlton Lake Tahoe 13031 Ritz-Carlton Highlands Ct. Truckee, CA 96161

June 4, 2025 - 6:00 p.m.

Virtual Viewing or Attendance:

Live video streams (view-only) and indexed archives of meetings are available at: https://www.smud.org/Corporate/About-us/Company-Information/Board-Meetings/Watch-or-Listen-online

Zoom Webinar Link: <u>Join SMUD Special Board of Directors Meeting Here</u>

Webinar/Meeting ID: 161 328 2560

Passcode: 355640

Phone Dial-in Number: 1-669-254-5252 or 1-833-568-8864 (Toll Free)

Verbal Public Comment:

Members of the public may provide verbal public comment by:

- Completing a sign-up form at the table outside of the meeting room and giving it to SMUD Security.
- Using the "Raise Hand" feature in Zoom (or pressing *9 while dialed into the telephone/toll-free number) during the meeting at the time public comment is called. Microphones will be enabled for virtual or telephonic attendees when the commenter's name is announced.

Written Public Comment:

Members of the public may provide written public comment on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via email to PublicComment@smud.org or by mailing or bringing physical copies to the meeting. Email is not monitored during the meeting. Comments will not be read into the record but will be provided to the Board and placed into the record of the meeting if received within two hours after the meeting ends.

Call to Order.

- a. Roll Call.
- 1. Approval of the Agenda.

PUBLIC RATE HEARING:

2. Chief Executive Officer and General Manager's Report and Recommendation on Rates and Services (Volumes 1 & 2) dated March 20, 2025, and Chief Executive Officer and General Manager's Report and Recommendation on Open Access Transmission Tariff (Volume 1) dated March 20, 2025, together the "CEO & GM Reports."

* * * * * * *

Comments from the public are welcome when these agenda items are called.

Discussion Calendar:

3. Introduce draft rate resolutions to make changes to SMUD's Rates, Rules and Regulations and Open Access Transmission Tariff (OATT) proposed by the Chief Executive Officer and General Manager's Report and Recommendation on Rates and Services (Volumes 1 & 2) dated March 20, 2025, and the Chief Executive Officer and General Manager's Report and Recommendation on OATT (Volume 1) dated March 20, 2025, together the "CEO & GM Reports."

Presenter: Alcides Hernandez

* * * * * * *

Public Comment:

4. Items not on the agenda.

* * * * * * *

Dated: May 28, 2025

Gregg Fishman, President Board of Directors Sacramento Municipal Utility District

Board Committee Meetings and Special Meetings of the Board of Directors are held at the SMUD Headquarters Building, 6201 S Street, Sacramento

June 10, 2025	Strategic Development Committee and Special SMUD Board of Directors Meeting	Auditorium*	6:00 p.m.
June 11, 2025	Policy Committee and Special SMUD Board of Directors Meeting	Auditorium	6:00 p.m.
June 17, 2025	Finance and Audit Committee and Special SMUD Board of Directors Meeting	Auditorium	6:00 p.m.

* * * * * * *

Regular Meetings of the Board of Directors are held at the SMUD Headquarters Building, 6201 S Street, Sacramento

June 19, 2025 Auditorium* 6:00 p.m.

Members of the public shall have up to three (3) minutes to provide public comment on items on the agenda or items not on the agenda, but within the jurisdiction of SMUD. The total time allotted to any individual speaker shall not exceed nine (9) minutes.

Members of the public wishing to inspect public documents related to agenda items may click on the Information Packet link for this meeting on the <u>smud.org</u> website or may call 1-916-732-7143 to arrange for inspection of the documents at the SMUD Headquarters Building, 6201 S Street, Sacramento, California.

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email Toni.Stelling@smud.org, or contact by phone at 1-916-732-7143, no later than 48 hours before this meeting.

^{*}The Auditorium is located in the lobby of the SMUD Headquarters Building, 6201 S Street, Sacramento, California.

State of California

GOVERNMENT CODE

Section 54956

54956. (a) A special meeting may be called at any time by the presiding officer of the legislative body of a local agency, or by a majority of the members of the legislative body, by delivering written notice to each member of the legislative body and to each local newspaper of general circulation and radio or television station requesting notice in writing and posting a notice on the local agency's Internet Web site, if the local agency has one. The notice shall be delivered personally or by any other means and shall be received at least 24 hours before the time of the meeting as specified in the notice. The call and notice shall specify the time and place of the special meeting and the business to be transacted or discussed. No other business shall be considered at these meetings by the legislative body. The written notice may be dispensed with as to any member who at or prior to the time the meeting convenes files with the clerk or secretary of the legislative body a written waiver of notice. The waiver may be given by telegram. The written notice may also be dispensed with as to any member who is actually present at the meeting at the time it convenes.

The call and notice shall be posted at least 24 hours prior to the special meeting in a location that is freely accessible to members of the public.

- (b) Notwithstanding any other law, a legislative body shall not call a special meeting regarding the salaries, salary schedules, or compensation paid in the form of fringe benefits, of a local agency executive, as defined in subdivision (d) of Section 3511.1. However, this subdivision does not apply to a local agency calling a special meeting to discuss the local agency's budget.
- (c) For purposes of subdivision (a), the requirement that the agenda be posted on the local agency's Internet Web site, if the local agency has one, shall only apply to a legislative body that meets either of the following standards:
 - (1) A legislative body as that term is defined by subdivision (a) of Section 54952.
- (2) A legislative body as that term is defined by subdivision (b) of Section 54952, if the members of the legislative body are compensated for their appearance, and if one or more of the members of the legislative body are also members of a legislative body as that term is defined by subdivision (a) of Section 54952.

(Amended by Stats. 2011, Ch. 692, Sec. 9. (AB 1344) Effective January 1, 2012.)

State of California

GOVERNMENT CODE

Section 54957.5

- 54957.5. (a) Agendas of public meetings are disclosable public records under the California Public Records Act (Division 10 (commencing with Section 7920.000) of Title 1), and shall be made available upon request without delay and in compliance with Section 54954.2 or Section 54956, as applicable. However, this section shall not apply to a writing, or portion thereof, that is exempt from public disclosure.
- (b) (1) If a writing is a public record related to an agenda item for an open session of a regular meeting of the legislative body of a local agency and is distributed to all, or a majority of all, of the members of a legislative body of a local agency by a person in connection with a matter subject to discussion or consideration at an open meeting of the body less than 72 hours before that meeting, the writing shall be made available for public inspection pursuant to paragraph (2) at the time the writing is distributed to all, or a majority of all, of the members of the body.
- (2) (A) Except as provided in subparagraph (B), a local agency shall comply with both of the following requirements:
- (i) A local agency shall make any writing described in paragraph (1) available for public inspection at a public office or location that the agency shall designate for this purpose.
- (ii) A local agency shall list the address of the office or location designated pursuant to clause (i) on the agendas for all meetings of the legislative body of that agency.
- (B) A local agency shall not be required to comply with the requirements of subparagraph (A) if all of the following requirements are met:
- (i) An initial staff report or similar document containing an executive summary and the staff recommendation, if any, relating to that agenda item is made available for public inspection at the office or location designated pursuant to clause (i) of subparagraph (A) at least 72 hours before the meeting.
- (ii) The local agency immediately posts any writing described in paragraph (1) on the local agency's internet website in a position and manner that makes it clear that the writing relates to an agenda item for an upcoming meeting.
- (iii) The local agency lists the web address of the local agency's internet website on the agendas for all meetings of the legislative body of that agency.
- (iv) (I) Subject to subclause (II), the local agency makes physical copies available for public inspection, beginning the next regular business hours for the local agency, at the office or location designated pursuant to clause (i) of subparagraph (A).
- (II) This clause is satisfied only if the next regular business hours of the local agency commence at least 24 hours before that meeting.

- (c) Writings that are public records described in subdivision (b) and distributed during a public meeting shall be made available for public inspection at the meeting if prepared by the local agency or a member of its legislative body, or after the meeting if prepared by some other person. These writings shall be made available in appropriate alternative formats upon request by a person with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof.
- (d) This chapter shall not be construed to prevent the legislative body of a local agency from charging a fee or deposit for a copy of a public record pursuant to Section 7922.530, except that a surcharge shall not be imposed on persons with disabilities in violation of Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof.
- (e) This section shall not be construed to limit or delay the public's right to inspect or obtain a copy of any record required to be disclosed under the requirements of the California Public Records Act (Division 10 (commencing with Section 7920.000) of Title 1), including, but not limited to, the ability of the public to inspect public records pursuant to Section 7922.525 and obtain copies of public records pursuant to either subdivision (b) of Section 7922.530 or Section 7922.535. This chapter shall not be construed to require a legislative body of a local agency to place any paid advertisement or any other paid notice in any publication.

(Amended (as amended by Stats. 2021, Ch. 615, Sec. 208) by Stats. 2022, Ch. 971, Sec. 1. (AB 2647) Effective January 1, 2023.)

State of California

PUBLIC UTILITIES CODE

Section 14403

14403. Before the board adopts any change in rates and charges for commodities or services furnished by an electricity district intended to increase or decrease revenues, the general manager shall file with the board a report and recommendation on the proposed changes in writing. Within 90 days, but not less than 30 days after the report is filed, except when unanticipated events cause a sudden and significant change in the electricity district's financial condition requiring an immediate response, the board shall hold a hearing on the report and recommendation. Notice of the time and place of the hearing shall be published within the district pursuant to Section 6063 of the Government Code, except that, in the case of an unanticipated event requiring an immediate response, notice may be given pursuant to Section 6063a of the Government Code.

(Added by Stats. 1986, Ch. 1396, Sec. 4.)

State of California

PUBLIC UTILITIES CODE

Section 14403.5

- 14403.5. At the hearing held pursuant to Section 14403, the board shall do both of the following:
- (a) Permit any member of the public who has given 10 days advance written notice to present nonduplicative testimony on the proposed rate change or on any alternatives.
- (b) Consider any report and recommendations submitted in writing by any member of the public on alternatives to the rate changes proposed by the general manager.

(Added by Stats. 1986, Ch. 1396, Sec. 6.)

EXHIBIT 4

From: <u>Steve Uhler</u>

To: <u>Gregg Fishman</u>; <u>Public Comment</u>

Cc: <u>Laura Lewis</u>; <u>PRA</u>

Subject: [EXTERNAL] Steve Uhler amended June 4, 2025 SMUD Rate Hearing presentation

Date: Wednesday, June 4, 2025 8:20:42 AM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hello,

Please replace my June 4, 2025 SMUD Rate Hearing presentation with the attached "Steve Uhler's Alternate Rates and Recommendations-amended.ppt".

Steve Uhler sau@wwmpd.com

Steve Uhler's report and recommendations

Path to equitable rates

June 4, 2025 Rate Hearing

Brown Act and PUC 14403.5(b)

- This written recommendation has been submitted pursuant to PUC 14403.5(b)
- The SMUD Board is required to consider this recommendation at a hearing pursuant to PUC 14403.5
- Board quorum is four members
- The special meeting agenda does not list this recommendation as a item for discussion
- Brown Act GOV 54956 prohibits consideration of business not listed on the agenda
- Action will be taken at this special meeting

Do any board members object to proceeding?

- Provide informed consent to proceed, Ask SMUD General Counsel about:
- Risks of a board quorum discussing business not listed on a special board meeting agenda (GOV 54956)
- Risks of depriving the public of information to which the member knows or has reason to know the public is entitled (GOV 54859)
- Pause slide for more time to respond

Are the videos available to all?

- Did each board member watch all videos? answer for the record
- Did the public have access to all videos? answer for the record
- Pause slide for more time to respond

Path to equitable rates

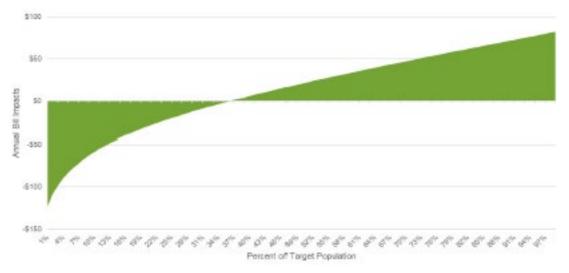
- Better metering (Power Factor)
- Improved efficiency (Loading Order)
- Less cost shifting (Equitable Rates)
- Better Material Resource Planning (MRP)
- The Deming Prize (Quality Award)
- Create a standing committee for process improvement (Take Action)

Better metering (Power Factor)

- Electricity becomes a product "in the stream of commerce" at the utility meter
- Fong v. Pacific Gas & Electric Co. (1988) set in to law where electricity becomes a product
- Charging only for kilowatts overlooks power factor (PF) losses, requiring cost shifting in rates
- SMUD is installing 200,000 Itron Gen5 Riva meters for residential customer owners that measure PF by early 2026

Improved efficiency (Loading Order)

- Loading order places efficiency above adding any new generation to the grid
- Rates that cost shift hide efficiency losses
- SMUD's low use rate design is unstable with large differences within the customer type



Less cost shifting (Equitable Rates)

- Charging for power factor (PF) losses will reduce cost shifting
- PF of 1 (unity) is best
- Customers inductive loads cause PF losses
- Appliances such as refrigerators, washing machines, swimming pool pumps are some of the higher PF losses
- Cost for part of these PF losses are shifted to customers who chose appliances with PF that are closer to unity

Better Material Resource Planning (MRP)

- Replace SMUD costly resource planning system
- It should not cost \$408 to find out how many residential customers have meters that record power factor (PF)
- SMUD staff appear unable to answer questions from the public on customer types directly related to the general manager's (GM) rate report
- Detailed customer type data should appear in GM report for each customer type [PUC 14403.3(b), 739.13(c)(2), and 740.16(d)]

The Deming Prize (Quality Award)

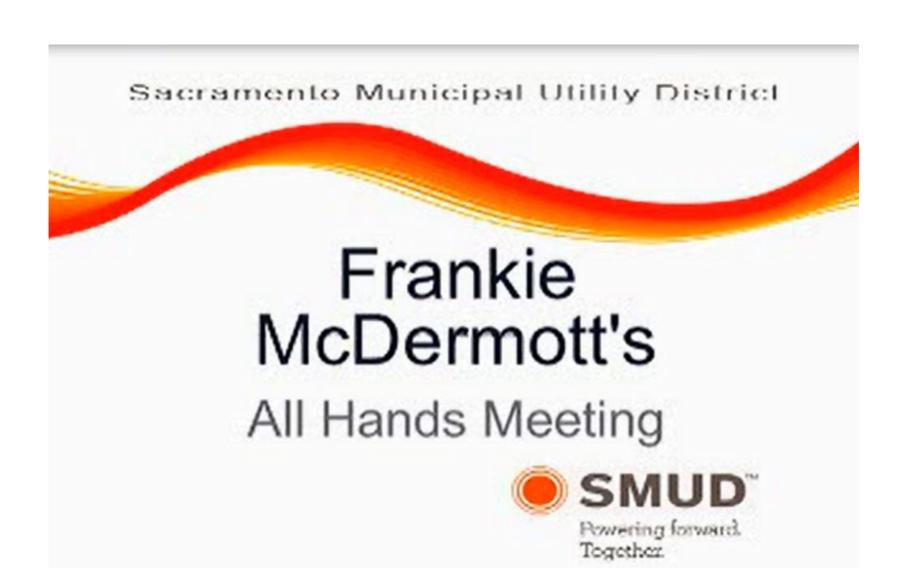
- The Deming Prize is the longest running national quality award and one of the highest awards in the world
- It was established in 1951 to honor W. Edwards Deming who contributed greatly to Japan's proliferation of statistical quality control after World War II
- Back in 1989 Florida Power & Light became the first non-Japanese winner of the award

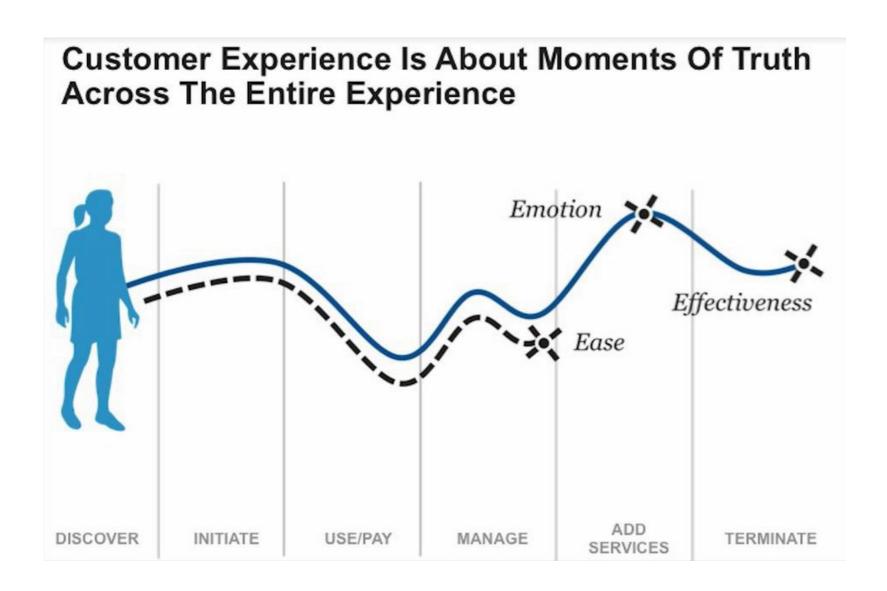
Create a standing committee for process improvement (Take Action)

- I request the SMUD Board take action to create a standing committee to endeavor to receive a Deming Prize Award as Florida Power and Light achieved
- The SMUD Board has been provided with URLs taken from the SMUD Board's Video Library
- These videos tell a story pointing to the need to change culture at SMUD to stay competitive, and continue to be trusted by SMUD customer owners









Thank you for considering my recommendations

June 4, 2025 Rate Hearing Presentation

Steve Uhler

sau @ wwmpd.com

EXHIBIT 5

From: Steve Uhler
To: Public Comment

Cc: Laura Lewis; PRA; Toni Stelling

Subject: [EXTERNAL] Re: Steve Uhler amended June 4, 2025 SMUD Rate Hearing presentation

Date: Wednesday, June 4, 2025 3:19:00 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hello,

I was just on the board meeting website.

My presentation does not identify that it was amended.

How will the public be noticed of the change in my presentation?

Steve Uhler sau@wwmpd.com

On 6/4/2025 11:22 AM, Public Comment wrote:

```
> Thank you for your submission. Your submission has been provided to the Board and posted on <a href="http://smud.org">http://smud.org</a> .
```

> Thank you,

> Toni Stelling

> Executive Assistant - Paralegal, Executive Office

> w.916-732-7143 | f.916-732-6581 | toni.stelling@smud.org

>

> We're committed to 100% zero carbon by 2030 | Join the charge at

https://urldefense.com/v3/_http://CleanPowerCity.org__;!!B5ObAA!Dw8yiRLfr0RS0cIXUqXrRscxj8mo-II10i5k1a4m8T-cxSO-DWceS4R8FkvVO_JrJMplWUgbaNhAYg\$

>

> SMUD | Powering forward. Together.

> 6201 S Street, Mail Stop B308, Sacramento, CA 95817

> P.O. Box 15830, Mail Stop B308, Sacramento, CA 95852-0830

>

> Confidentiality Notice: The information in this email is for the intended recipient(s) alone. It may have confidential information or information protected by the attorney-client privilege, attorney work product doctrine, or other privilege. If you are not an intended recipient, do not copy, distribute or take any action that relies on it. Instead, notify me immediately by reply email, and then destroy this email.

>

> -----Original Message-----

> From: Steve Uhler < sau@wwmpd.com>

> Sent: Wednesday, June 4, 2025 8:16 AM

> To: Gregg Fishman <gbfishman@gmail.com>; Public Comment <PublicComment@smud.org>

> Cc: Laura Lewis < Laura.Lewis@smud.org>; PRA < pra@smud.org>

> Subject: [EXTERNAL] Steve Uhler amended June 4, 2025 SMUD Rate Hearing presentation

>

> CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

>

> Hello,

>

> Please replace my June 4, 2025 SMUD Rate Hearing presentation with the attached "Steve Uhler's Alternate Rates and Recommendations-amended.ppt".

> Steve Uhler

> sau@wwmpd.com

From: <u>Steve Uhler</u>

To: <u>Gregg Fishman</u>; <u>Public Comment</u>

Cc: <u>Laura Lewis</u>; <u>PRA</u>

Subject: [EXTERNAL] Re: Please describe how the matter of considering my rate proposal will be called if it is not listed as

a item of business on the agenda.

Date: Wednesday, June 4, 2025 4:04:48 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Comment for agenda item 2

Hello President Fishman,

When you said "We will consider our staff proposal and yours", who is the "We"? Is it the Board?

Also you said "Our agenda has a slot for public comment on items on the agenda.". Are you saying, at a special meeting, The Board can discuss a PUC 14403.5(b) written matter from the public unrelated to the agenda item 2 for the rate changes proposed by the general manager?

If so I am looking forward to the Board resolving the issue of me not being listing separately on the agenda, re my agenda request, the issue of the public's access to the videos in the Board's Video Library by blocking access to previously disclosed video records. These are primary matters on my alternatives to the rate changes proposed by the general manager, the rest could be done by a motion to committee.

Steve Uhler sau@wwmpd.com

On 6/3/2025 3:11 PM, Gregg Fishman wrote:

Mr. Uhler.

Our agenda has a slot for public comment on items on the agenda. We usually give people 3 minutes. You asked for 10, and we granted that. I will call you to the podium at that time and your ten minutes will begin.

Our Board will not take final action on Wednesday. We will consider our staff proposal and yours, and any other alternatives that may be offered. We may, after the presentations and due consideration, decide to place a rate proposal on the agenda for the June 19 regular Board meeting.

If we do that, it would be with the goal of giving final approval to that proposal at the June 19 meeting.

Gregg Fishman SMUD Board President Ward 3 On Tue, Jun 3, 2025 at 2:40 PM Steve Uhler < sau@wwmpd.com > wrote:

Hello Laura Lewis,

Please describe how the matter of considering my rate proposal will be called if it is not listed as a item of business on the agenda.

How will the public know my proposal is a separate matter for consideration?

Will the public be allowed to address the board the matter of considering my rate proposal and SMUD staff's proposal separately?

My proposal requests the board take action, how will debate be closed and action taken?

Steve Uhler sau@wwmpd.com

From: <u>Steve Uhler</u>

To: <u>Laura Lewis</u>; <u>Gregg Fishman</u>; <u>Public Comment</u>

Cc: PRA

Subject: [EXTERNAL] Re: Please describe how the matter of considering my rate proposal will be called if it is not listed as

a item of business on the agenda.

Date: Wednesday, June 4, 2025 5:12:43 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Agenda Item 2 comment

Hello Laura Lewis,

I am not required to present my written alternatives to the rate changes proposed by the general manager to the Board.

Perhaps you have overlooked, PUC 14403.5(b) is a separate provision from PUC 14403.5(a), re "both" are provided to the public. As such only the Board is given a requirement, and that is to consider my written alternatives to the rate changes proposed by the general manager pursuant to PUC 14403.5(b).

Yes President Fishman has given me ten minutes, I will use that time for my right under PUC 14403.5(a) per ordinance 15-1.

I look forward to hearing the Board's consideration of my written alternatives to the rate changes proposed by the general manager.

I may then decide to use my ten minutes for my right under PUC 14403.5(a) per ordinance 15-1.

As to the links, they work when not blocked by SMUD.

Steve Uhler sau@wwmpd.com

On 6/4/2025 4:21 PM, Laura Lewis wrote:

Mr. Uhler,

As in past rate proceedings, you will have an opportunity to present your alternative rate proposal for up to 10 minutes after the staff makes its presentation. President Fishman will call you up to the podium. During the public hearing, the Board may discuss your proposal, as well as the Staff proposal. Please note that we will not be stopping the clock during your presentation to answer the questions that you raised. If the Board wishes to respond to your questions, they may do so or they may direct staff to respond.

We received the videos that you sent but the links do not work and we cannot access the content.

We look forward to seeing you tonight.

From: Steve Uhler sau@wwmpd.com>
Sent: Tuesday, June 3, 2025 8:07 PM

To: Gregg Fishman specifishman@gmail.com; Public Comment

<<u>PublicComment@smud.org</u>>

Cc: Laura Lewis Laura Lewis@smud.org; PRA PRA Pra@smud.org

Subject: [EXTERNAL] Re: Please describe how the matter of considering my rate proposal will be called if it is not listed as a item of business on the agenda.

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hello SMUD Board President Gregg Fishman,

Thanks for explaining the process for the hearing.

Please consider this and all my other emails and SMUD staff replies for the rate hearing, written comment submitted for the record pursuant to the agenda written public comment procedure for the June 4, 2025 special Board meeting for agenda item 2.

I trust you have watched the SMUD Board's Video Library videos and notified the other board members that I have incorporated the videos in my proposal by reference:

https://smud.granicus.com/player/clip/1086

https://smud.granicus.com/player/clip/1146

https://smud.granicus.com/player/clip/1153

https://smud.granicus.com/player/clip/1480

Video 1146 has been removed from the library since I notified the Board of including the videos in my proposal. I believe there is another copy of video 1146

under a different name still in the library.

Will all of the videos be made available by the SMUD Board to the public at some point pursuant to 54957.5 GOV-CHAPTER 9. Meetings 54950-54963?

If not, does the SMUD Board object to me uploading the videos I have referenced in my email submissions for the rate hearing, to the internet for public access?

If I am unavailable to participate in the June 4, 2025 meeting. You can consider my written proposal without me at the hearing, as the Board shall do pursuant to 14403.5.(b) PUC-CHAPTER 11.5. Hearings 14401-14403.5wish to utilize my 10 minutes under 14403.5.(a) PUC-CHAPTER 11.5. Hearings 14401-14403.5 for the June 4, 2025 meeting for my proposal presentation. The presentation is set to auto advance, ~6 minutes, feel free to advance slides when fully read at the hearing.

Your staff should be able to answer questions about my presentation, such as why it costs over \$400 to know how many residential customer's have meters that measure and store the result of their reactive power, how the low use customer type affects EV customer types, why these two de facto customer types are not considered customer types, and other questions the Board may have about things that were said in the videos that could cause inequitable rates.

Also you can do web searches for other things like Deming Prize, Florida Power and Light, Fong v. PG&E(1988) I believe Fong will have a big effect on SMUD and its renewable credit claims, power factor, loading order, and others in my presentation. All of which affect and will affect SMUD's rates.

Please see that other members of the public see my proposal presentation and hear the Board's consideration, prior to their making comment on item 2 of the agenda for the June 4, 2025 meeting.

I will be waiting to read the transcript as to the Board's actions I have requested in the attached presentation, and why the videos were not made available to the public.

Steve Uhler sau@wwmpd.com

On 6/3/2025 3:11 PM, Gregg Fishman wrote:

Mr. Uhler,

Our agenda has a slot for public comment on items on the agenda. We usually give people 3 minutes. You asked for 10, and we granted that.

I will call you to the podium at that time and your ten minutes will begin.

Our Board will not take final action on Wednesday. We will consider our staff proposal and yours, and any other alternatives that may be offered. We may, after the presentations and due consideration, decide to place a rate proposal on the agenda for the June 19 regular Board meeting.

If we do that, it would be with the goal of giving final approval to that proposal at the June 19 meeting.

Gregg Fishman

SMUD Board President

Ward 3

On Tue, Jun 3, 2025 at 2:40 PM Steve Uhler < sau@wwmpd.com > wrote:

Hello Laura Lewis,

Please describe how the matter of considering my rate proposal will be called if it is not listed as a item of business on the agenda.

How will the public know my proposal is a separate matter for consideration?

Will the public be allowed to address the board the matter of considering my rate proposal and SMUD staff's proposal separately?

My proposal requests the board take action, how will debate be closed and action taken?

Steve Uhler sau@wwmpd.com

From: Steve Uhler
To: Gregg Fishman

Cc: <u>Public Comment</u>; <u>Laura Lewis</u>; <u>PRA</u>

Subject: [EXTERNAL] Re: Please describe how the matter of considering my rate proposal will be called if it is not listed as

a item of business on the agenda.

Date: Wednesday, June 4, 2025 5:17:56 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Comment for agenda item 2

President Fishman,

I am not required to present my written alternatives to the rate changes proposed by the general manager to the SMUD Board.

The SMUD Board is required to consider my written alternatives to the rate changes proposed by the general manager.

Steve Uhler sau@wwmpd.com

On 6/4/2025 4:32 PM, Gregg Fishman wrote:

Mr. Uhler.

Yes, I was referring to the Board when I said "we" can discuss various rate proposals.

Regarding the agenda--as I have already explained to you, your presentation is covered under the existing agenda. The Board can discuss your proposal under that item if we choose to do so.

And finally, Mr. Uhler, as our General Counsel has explained, We have given you ten minutes to make your presentation. You may use those minutes as you see fit, but the clock will not stop for discussion about our meeting process, or any other issues you may choose to bring up.

You have ten minutes.

Gregg Fishman President, SMUD Board of Directors, Ward 3

On Wed, Jun 4, 2025 at 4:04 PM Steve Uhler < sau@wwmpd.com > wrote:

Comment for agenda item 2

Hello President Fishman,

When you said "We will consider our staff proposal and yours", who is the "We"? Is it the Board?

Also you said "Our agenda has a slot for public comment on items on the agenda.". Are you saying, at a special meeting, The Board can discuss a PUC 14403.5(b) written matter from the public unrelated to the agenda item 2 for the rate changes proposed by the general manager?

If so I am looking forward to the Board resolving the issue of me not being listing separately on the agenda, re my agenda request, the issue of the public's access to the videos in the Board's Video Library by blocking access to previously disclosed video records. These are primary matters on my alternatives to the rate changes proposed by the general manager, the rest could be done by a motion to committee.

Steve Uhler sau@wwmpd.com

On 6/3/2025 3:11 PM, Gregg Fishman wrote:

Mr. Uhler.

Our agenda has a slot for public comment on items on the agenda. We usually give people 3 minutes. You asked for 10, and we granted that.

I will call you to the podium at that time and your ten minutes will begin.

Our Board will not take final action on Wednesday. We will consider our staff proposal and yours, and any other alternatives that may be offered. We may, after the presentations and due consideration, decide to place a rate proposal on the agenda for the June 19 regular Board meeting.

If we do that, it would be with the goal of giving final approval to that proposal at the June 19 meeting.

Gregg Fishman SMUD Board President Ward 3 On Tue, Jun 3, 2025 at 2:40 PM Steve Uhler < sau@wwmpd.com > wrote:

Hello Laura Lewis,

Please describe how the matter of considering my rate proposal will be called if it is not listed as a item of business on the agenda.

How will the public know my proposal is a separate matter for consideration?

Will the public be allowed to address the board the matter of considering my rate proposal and SMUD staff's proposal separately?

My proposal requests the board take action, how will debate be closed and action taken?

Steve Uhler sau@wwmpd.com

From: <u>Steve Uhler</u>

To: <u>Public Comment; Gregg Fishman</u>

Cc: PRA; Laura Lewis

Subject: [EXTERNAL] For the record for item 2 of SMUD"s June 4, 2025 Rate Hearing I believe SMUD Board President

Gregg Fishman tried to use my right to comment in a unlawful manner

Date: Wednesday, June 4, 2025 7:40:18 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Comment for item 3 of SMUD's June 4, 2025 special board meeting

For the record for item 2 of SMUD's June 4, 2025 Rate Hearing I believe SMUD Board President Gregg Fishman tried to use my right to comment in a unlawful manner to then allow a matter of business to be considered that was not listed on the agenda for the meeting.

None of my verbal testimony was duplicative of my written alternatives to the rate changes proposed by the general manager.

Steve Uhler sau@wwmpd.com

 From:
 Steve Uhler

 To:
 Public Comment

 Cc:
 PRA; Gregg Fishman

Subject: [EXTERNAL] Itron Gen5 Riva meters are very smart, comment for June 4, 2025 SMUD Rate hearing

Date: Wednesday, June 4, 2025 8:55:41 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Itron Gen5 Riva meters are very smart, comment for June 4, 2025 SMUD Rate hearing.

Hello Board,

Did you know that the new Gen5 Riva meters are so much smarter than the Landis meters.

Landis meter never made it beyond the 4th grade as far as math, and is a poor communicator, a bit loud at times.

Gen5 Riva has a masters in business and engineering, and speaks softly in more languages.

It could replace your billing system department, and your Rates department.

No wonder SMUD staff don't promote the Gen5 Riva.

See attached PDF.

Steve Uhler sau@wwmpd.com



Gen™5 Riva Meter

The Gen5 Riva Meter combines robust singlephase electric smart metering functionality with innovative distributed intelligence (DI) edge computing capability on Itron's Gen5 industrial IoT (IIoT) network. This unique feature enables a new approach to AMI, consumer engagement, grid operations, smart city applications and more – from every single meter.

In addition to providing full smart meter functionality, each Gen5 Riva Meter is embedded with robust DI capability that processes and analyzes data in real time at the edge to provide insights to more accurately control and manage the grid. Harness a unified, intelligently connected network platform with DI to unlock new applications in smart energy, water and communities.

Itron's DI platform utilizes an app store model, similar to a smart phone. This ensures rapid, continuous innovation, choice, and new value across a broad ecosystem of apps from multiple vendors. This model offers significant ROI improvements along with the ability to easily add additional smart utility and city use cases as business needs evolve.

FEATURES AND BENEFITS

Flexible Two-Way Communications

- » Execute all supported meter reading, configuration update and firmware download functionality
- » Customize targeted meter firmware updates
- » Support on-demand readings from the meter
- » Bi-directional Distributed Intelligence applications

Upgradable Firmware

- » Customize firmware upgrades with the ability to automatically roll-back if activation fails
- » Create multiple firmware images including primary and pending

Bi-Directional Metering

- » Store received and delivered data metrics in the meter
- » Support customers who own renewable energy facilities or participate in vehicle to grid systems with real-time data being sent back to the utility

FEATURES AND BENEFITS CONTINUED

Energy Quantities

- » Watt hours (Wh): delivered, received, unidirectional, net
- » Volt-ampere hours (VAh): delivered, received, net
- » Volt-ampere reactive (VARh): delivered, received, net, Q1, Q2, Q3, Q4

Automated Meter Reading

- » Receive and transmit meter billing data including interval data, register reads
- » Transmit recorded events and exceptions with each interval to the head-end software, which interprets them and logs appropriate messages (such as time adjustments)

Demand Measurement

- » Max Watts Delivered, Received, Net, and Uni-directional
- » Max VA Delivered, Received
- » Max VAR Delivered, Received, Net, Q1, Q2, Q3, Q4
- » Min Power Factor Delivered, Received

Real-Time Meter Event and Alarm Retrieval

- » Automated alarms received by the head-end system via e-mail to a specific user or group of users
- » Automated data and alarms deliverable from DI applications

Remote Disconnect/Reconnect

- » Support integrated disconnect switch
- » Perform remote disconnects/reconnects through the system

Integration & Installation

- Fully integrated solution under-the-cover allows for plug and play installation in the field
- » Shipped from the factory as one complete unit, ready for field deployment

Technical Data

Meets applicable standards:

- » ANSI C12.1 2008 (American National Standard for Electricity Meters – Code for Electricity Metering)
- » ANSI C12.20 2010 (American National Standard for Electricity Meters – 0.2 and 0.5 Accuracy Classes)
- » ANSI/IEEE C62.45 2002 (Guide to Surge Testing on Low-Voltage AC Power Circuits)
- » ANSI MH 10.8 2005 Specification for Bar Code
- » ANSI ASQZ 1.4 2008 Sampling Procedures and Tables for Inspection by Attributes
- » IEC 61000-4-2 2008
- » IEC 61000-4-4 2012
- » IEEE C37.90.1 2004 SWC Surge Testing
- » IEEE C62.45 Recommended Practice on Surge Testing for Equipment Connected to Low Voltage (1000V or less) AC Power Circuits C62.45 2002
- » NEMA SG-AMI 1 2009 Requirements for AMI Meter Upgradeability
- » UL 2735

Radio Specifications

» Radio Output Power: 1W

Profiles

- » Supports three independent profiles:
 - Load Profile 16 channels and programmable to support 5, 10, 15, 30 or 60-minute intervals
 - Instrumentation Profile 16 channels and programmable to support 5, 10, 15, 30 or 60-minute intervals
 - Voltage Profile 16 channels and programmable to support 5, 10, 15, 30 or 60-minute intervals

Distributed Intelligence Data

- » Voltage and current waveforms
- » Sub-second RMS voltages and currents
- » Per second directional per phase Wh,

VARh

- » Per second directional per phase W, VAR
- » Per second per phase VAh, VA
- » Per second temperature

Time of Use

- » 8 rates plus Total
 - 25-year DST calendar
 - 50 Holidays/Special days

Arc Detection

» Meters support the ability to detect micro-arcing at the meter socket

Power Outage Notification (PON)

- » Standard 25 second hold up (10 second momentary filter + 15 second transmit window). Meter transmits only its own PONs during 15s window.
- » Extended Last Gasp 75 second hold up (60 second momentary filter + 15 second receive/transmit window). Meter transmits its own PON and receives/transmits neighboring PONs during 15s window.

Product Availability

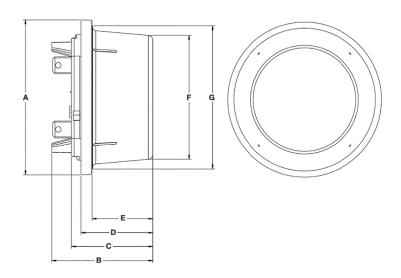
Meter Form	Volt Service	Meter Class	Test Amps	Register Description
1S	120v	200	30	Gen5 RF with or without Disconnect
2S	240v	200	30	Gen5 RF with or without Disconnect
12S	120v	200	30	Gen5 RF with or without Disconnect
25S	120v	200	30	Gen5 RF with or without Disconnect
2S	240v	320	50	Gen5 RF without Disconnect
12S	120v	320	50	Gen5 RF without Disconnect
25S	120v	320	50	Gen5 RF without Disconnect

Specifications

Power Requirements Voltage Rating: 120V, 240V Operating Voltage: ± 20% (60Hz) Frequency: 60Hz (±3Hz) Battery Voltage: 3.6 V nominal Operating Environment Temperature: -40° to +85°C Humidity: 0% to 95% relative humidity Transient/Surge Suppression EC 61000-4-4-2004-07 ANSI C62.45-2002 Accuracy ANSI C12.20 0.5 accuracy class General Energy calculation: Bi-directional (Wh, VAh, VARh and VARh Q1-Q4)) Network sync: Network time Line sync: Power line frequency Crystal sync Eight-digit liquid crystal display Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display duration: 1-15 seconds Two-digit code number height: 6.01 mm Four-segment electronic load emulator Operating System Linux IP Rating Solution Linux Linux	opecinications				
Transient/Surge Suppression EC 61000-4-4-2004-07 ANSI C62.45-2002 Accuracy ANSI C12.20 0.5 accuracy class General Energy calculation: Bi-directional (Wh, VAh, VARh and VARh Q1-Q4)) Network sync: Network time Line sync: Power line frequency Crystal sync Eight-digit liquid crystal display Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display duration: 1-15 seconds Two-digit code number height: 6.01 mm Four-segment electronic load emulator Operating System Linux	Power Requirements	Operating Voltage: ± 20% (60Hz) Frequency: 60Hz (±3Hz)			
ANSI C62.45-2002 Accuracy ANSI C12.20 0.5 accuracy class General Energy calculation: Bi-directional (Wh, VAh, VARh and VARh Q1-Q4)) Network sync: Network time Line sync: Power line frequency Crystal sync Eight-digit liquid crystal display Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display duration: 1-15 seconds Two-digit code number height: 6.01 mm Four-segment electronic load emulator Operating System ANSI C62.45-2002 ANSI C12.20 0.5 accuracy class Eight-2010 (Wh, VAh, VARh and VARh Q1-Q4)) Network sync: Network time Line sync: Power line frequency Crystal display Six-digit data height: 10.16 mm Annunciator height: 6.01 mm Four-segment electronic load emulator	Operating Environment	·			
General Energy calculation: Bi-directional (Wh, VAh, VARh and VARh Q1-Q4)) Network sync: Network time Line sync: Power line frequency Crystal sync Eight-digit liquid crystal display Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display duration: 1-15 seconds Two-digit code number height: 6.01 mm Four-segment electronic load emulator Operating System Linux	Transient/Surge Suppression				
Time Reference When Off Network Line sync: Power line frequency Crystal sync Eight-digit liquid crystal display Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display duration: 1-15 seconds Two-digit code number height: 6.01 mm Four-segment electronic load emulator Operating System Network sync: Network time Line sync: Power line frequency Crystal sync Eight-digit liquid crystal display Six-digit data height: 10.16 mm Annunciator height: 6.01 mm Four-segment electronic load emulator	Accuracy	ANSI C12.20 0.5 accuracy class			
Time Reference When Off Network Line sync: Power line frequency Crystal sync Eight-digit liquid crystal display Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display duration: 1-15 seconds Two-digit code number height: 6.01 mm Four-segment electronic load emulator Operating System Linux	General	Energy calculation: Bi-directional (Wh, VAh, VARh and VARh Q1-Q4))			
Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display Display duration: 1-15 seconds Two-digit code number height: 6.01 mm Four-segment electronic load emulator Operating System Linux	Time Reference When Off Network	Line sync: Power line frequency			
	Display	Six-digit data height: 10.16 mm Annunciator height: 2.24 mm Display duration: 1-15 seconds Two-digit code number height: 6.01 mm			
IP Rating 54	Operating System	Linux			
	IP Rating	54			

Dimensions

Α	В	С	D	Е	F	G
6.95"	5.27"	4.34"	3.97"	3.47"	5.68"	6.30"
17.66 cm	13.39 cm	11.02 cm	10.08 cm	8.82 cm	14.43 cm	16 cm





Join us in creating a more **resourceful world**.

To learn more visit itron.com

While Itron strives to make the content of its marketing materials as timely and accurate as possible, Itron makes no claims, promises, or guarantees about the accuracy, completeness, or adequacy of, and expressly disclaims liability for errors and omissions in, such materials. No warranty of any kind, implied, expressed, or statutory, including but not limited to the warranties of non-infringement of third party rights, title, merchantability, and fitness for a particular purpose, is given with respect to the content of these marketing materials. ITRON is a registered trademark of Itron, Inc. © Copyright 2022 Itron. All rights reserved. 101763SP-03 02/22

CORPORATE HQ

2111 North Molter Road Liberty Lake, WA 99019 USA

Phone: 1.800.635.5461 **Fax:** 1.509.891.3355

From: <u>Steve Uhler</u>

To: <u>Gregg Fishman</u>; <u>Public Comment</u>

Cc: PRA; Laura Lewis

Subject: [EXTERNAL] Did I miss something President Gregg Fishman, I did not hear you call the question on the action I

requested, comment for June 4, 2025 SMUD Rate hearing

Date: Wednesday, June 4, 2025 9:04:10 PM

CAUTION: This email originated from outside of SMUD. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Did I miss something President Gregg Fishman, I did not hear you call the question on the action I requested, comment for June 4, 2025 SMUD Rate hearing.

Hello SMUD Board President Gregg Fishman.

Did you call the question on my alternate rate proposal closing debate?

I guess I'll have to wait for the transcript.

Steve Uhler sau@wwmpd.com