

Board Strategic Development Committee Meeting and Special SMUD Board of Directors Meeting

Date: Tuesday, September 8, 2026

Time: Scheduled to begin at 6:00 p.m.

Location: SMUD Headquarters Building, Auditorium
6201 S Street, Sacramento, CA

Powering forward. Together.



AGENDA

BOARD STRATEGIC DEVELOPMENT COMMITTEE MEETING AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

**Tuesday, September 8, 2026
SMUD Headquarters Building, Auditorium
6201 S Street, Sacramento, California
scheduled to begin at 6:00 p.m.**

This Committee meeting is noticed as a joint meeting with the Board of Directors for the purpose of compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Strategic Development Committee will review, discuss and provide the Strategic Development Committee's recommendation on the below agendized item(s):

Virtual Viewing or Attendance:

Live video streams (view-only) and indexed archives of meetings are available at:
<https://www.smud.org/Corporate/About-us/Company-Information/Board-Meetings/Watch-or-Listen-online>

Zoom Webinar Link: [Join Board Strategic Development Committee Meeting Here](#)
Webinar/Meeting ID: 165 343 3960

Passcode: 923202

Phone Dial-in Number: 1-669-254-5252 or 1-833-568-8864 (Toll Free)

Verbal Public Comment:

Members of the public may provide verbal public comment by:

- Completing a sign-up form at the table outside of the meeting room and giving it to SMUD Security.
- Using the "Raise Hand" feature in Zoom (or pressing *9 while dialed into the telephone/toll-free number) during the meeting at the time public comment is called. Microphones will be enabled for virtual or telephonic attendees when the commenter's name is announced.

Written Public Comment:

Members of the public may provide written public comment on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via email to PublicComment@smud.org or by mailing or bringing physical copies to the meeting. Email is not monitored during the meeting. Comments will not be read into the record but will be provided to the Board and placed into the record of the meeting if received within two hours after the meeting ends.

INFORMATIONAL ITEMS

1. Joyce Hribar

Dr. Alberto Ayala
EXECUTIVE DIRECTOR & AIR
POLLUTION CONTROL
OFFICER, SACRAMENTO
METROPOLITAN AIR QUALITY
MANAGEMENT DISTRICT
(SMAQMD)

Dr. Liz Gill
BRANCH MANAGER,
RELIABILITY ANALYSIS
BRANCH, ENERGY
ASSESSMENTS DIVISION,
CALIFORNIA ENERGY
COMMISSION (CEC)

Provide the Board external presentations and discussion on **Local Air Quality** and an update on the California Energy Commission's study of achieving the State's decarbonization goals under **Senate Bill (SB) 100**.
Presentation: 40 minutes
Discussion: 20 minutes

DISCUSSION ITEM

2. James Frasher

Discuss authorizing submission of a SMUD Round 6 grant application for a **California Strategic Growth Council Transformative Climate Communities (TCC) Program Grant (Grant)** and authorize the Chief Executive Officer and General Manager to negotiate and execute in the name of Sacramento Municipal Utility District a **Grant** recipient contract with the State of California as well as other **Grant** documents, including, but not limited to, agreements, amendments, and requests for payment, necessary to facilitate **Grant** participation.
Presentation: 5 minutes
Discussion: 2 minutes

INFORMATIONAL ITEMS (CONT.)

3. Public Comment
4. Heidi Sanborn

Summary of Committee Direction.
Discussion: 1 minute

Members of the public shall have up to three (3) minutes to provide public comment on items on the agenda or items not on the agenda, but within the jurisdiction of SMUD. The total time allotted to any individual speaker shall not exceed nine (9) minutes.

Members of the public wishing to inspect public documents related to agenda items may click on the Information Packet link for this meeting on the smud.org website or may call 1-916-732-6155 to arrange for inspection of the documents at the SMUD Headquarters Building, 6201 S Street, Sacramento, California.

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email Nicole.Looney@smud.org, or contact by phone at 1-916-732-6055, no later than 48 hours before this meeting.

SSS No. CZCO 26-008	BOARD AGENDA ITEM STAFFING SUMMARY SHEET	Committee Meeting & Date Strategic Development - 09/08/26
		Board Meeting Date N/A

TO					TO				
1.	Bryan Swann	6.							
2.	Joel Ledesma	7.							
3.	Jose Bodipo-Memba	8.							
4.	Frankie McDermott	9.	Legal						
5.	Scott Martin	10.	CEO & General Manager						
Consent Calendar	Yes	X	No <i>If no, schedule a dry run presentation.</i>		Budgeted				
Yes	X	No <i>(If no, explain in Cost/Budgeted section.)</i>		Yes	X				
FROM (IPR) Joyce Hribar		DEPARTMENT Zero Carbon Energy Solutions			MAIL STOP EA405				
					EXT. 5055				
					DATE SENT 08/25/26				

NARRATIVE:

Requested Action: Provide the Board external presentations and discussion on **Local Air Quality** and an update on the California Energy Commission's study of achieving the State's decarbonization goals under **Senate Bill (SB) 100**.

Summary: The intended purpose is to present to the SMUD's Board of Directors from industry experts about Air Quality in Sacramento and Senate Bill (SB) 100. Joyce Hribar, Manager, Zero Carbon Energy Solutions Project Management Office will introduce the two guest speakers and topics as follows:

- 1) **Speaker:** Dr. Alberto Ayala, Executive Director & Air Pollution Control Officer, Sacramento Metropolitan Air Quality Management District (SMAQMD)

Topic: SMAQMD's mission is to achieve state and federal clean air and climate goals by tracking air quality every day, reducing pollution through programs and incentives, and ensuring local businesses follow clean air rules. As the air quality regulator and expert, Dr. Ayala will: Educate the public on the difference between criteria pollutants that have short and long term health impacts versus greenhouse gas emissions that have long term global impacts; Share that SMUD's thermal power plants are a beneficial energy source in our region, have a good compliance history, help with regional decarbonization, and only make up 1-3% of the criteria pollutant inventory in Sacramento; Highlight that the air quality concerns in Sacramento are cars, trucks, heavy-duty vehicles, off-road equipment, and wood burning stoves; Emphasize the importance of SMUD's electrification programs to emission reductions and improve air quality; Commend SMUD on the progress made and encourage SMUD to continue to partner and collaborate together with SMAQMD and others on the energy transition.
- 2) **Speaker:** Dr. Liz Gill, Branch Manager, Reliability Analysis Branch, Energy Assessments Division, California Energy Commission (CEC)

Topic: Senate Bill (SB) 100 established a landmark policy requiring renewable energy and zero-carbon resources supply 100 percent of electric retail sales by 2045. It requires the CEC, California Public Utilities Commission (CPUC), and the California Air Resources Board (CARB) to submit a report to the Legislature every four years. The SB100 Joint Agency Report includes: Policy review (technical, safety, affordability, reliability); Reliability benefits and impacts; Financial costs and benefits; Barriers and benefits of achieving the policy; and Alternative scenarios and costs/benefits of each. Dr. Liz Gill (CEC) will present the 2025 SB100 Joint Agency Report Draft Results of the latest studies.

Board Policy: Strategic Direction SD-9, Resource Planning; Strategic Direction SD-7, Environmental Leadership; Strategic Direction SD-4, Reliability; Strategic Direction SD-15, Outreach and Communication; Strategic Direction SD-5, Customer Relations; Strategic Direction SD-10, Innovation; Strategic Direction SD-17, Enterprise Risk Management; Strategic Direction SD-2, Competitive Rates

Benefits: This update will inform and communicate the latest scientific findings and trends impacting SMUD's Upper American River Project (UARP) and other operations. Enable improvements in long-term policy, strategy, planning and risk management.

Cost/Budgeted: There is no budgetary impact for this informational presentation.

Alternatives: Receive information via written report through the Chief Executive Officer & General Manager; do not provide an update; schedule presentation for another date.

Affected Parties: Zero Carbon Energy Solutions

Coordination: Board Office, Executive Office, Zero Carbon Energy Solutions, and Legal

Presenter: Joyce Hribar, Manager of Operational Project Management Office
Dr. Alberto Ayala, Executive Director & Air Pollution Control Officer, Sacramento Metropolitan Air Quality Management District (SMAQMD)
Dr. Liz Gill, Branch Manager, Reliability Analysis Branch, Energy Assessments Division, California Energy Commission (CEC)

Additional Links:

SUBJECT

Local Air Quality & Senate Bill (SB) 100

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.



Dr. Alberto Ayala
Sacramento Metropolitan Air Quality Management District
(SMAQMD)
Executive Director

Dr. Alberto Ayala is Executive Director of the Sacramento Metropolitan Air Quality Management District and an internationally recognized expert on air quality, climate science, and policy. He brings more than 30 years of experience spanning industry, government, and academia, including leadership roles as Deputy Executive Officer at the California Air Resources Board, Professor of Engineering at West Virginia University, and Design Engineer at Teledyne Ryan Aeronautical.

A mechanical engineer by training, Dr. Ayala holds BS, MS, and PhD degrees from UC Davis. He serves on numerous boards and academic advisory committees and has published extensively. His books include *Smoke Screen: The Volkswagen Dieselgate Scandal* and a contribution to *Ambient Combustion Ultrafine Particles and Health*.



Liz Gill, PhD
California Energy Commission, Electricity Resources Analysis
Branch
Program Manager

Liz Gill, PhD is the Program Manager for the Electricity Resources Analysis Branch at the California Energy Commission (CEC), where she manages the CEC's reliability, electricity modeling, and DER analysis teams. Previously, she was a Special Advisor and then Chief of Staff to Vice Chair Gunda. She joined the CEC in 2019 to serve as the technical lead on the 2021 SB 100 Joint Agency Report. Prior to the CEC, she was the Grid Policy Director at the Center for Energy Efficiency and Renewable Technologies. She holds a PhD in Chemical Engineering from the University of California, Davis.

SSS No.
ZCES 26-005

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
Strategic Development – 09/08/26
Board Meeting Date
September 17, 2026

TO					TO				
1.	Linda Wong				6.	Scott Martin			
2.	James Frasher				7.				
3.	Joel Ledesma				8.				
4.	Frankie McDermott				9.	Legal			
5.	Jose Bodipo-Memba				10.	CEO & General Manager			

Consent Calendar	X	Yes		No If no, schedule a dry run presentation.	Budgeted	X	Yes		No (If no, explain in Cost/Budgeted section.)		
FROM (IPR)				DEPARTMENT					MAIL STOP	EXT.	DATE SENT
James Frasher				Research and Development, Grants, and Partnerships					K221	6082	08/13/26

NARRATIVE:	
Requested Action:	Authorize submission of a SMUD Round 6 grant application for a California Strategic Growth Council Transformative Climate Communities (TCC) Program Grant (Grant) and authorize the Chief Executive Officer and General Manager, or her designee, to negotiate and execute in the name of Sacramento Municipal Utility District a Grant recipient contract with the State of California as well as other Grant documents, including, but not limited to, agreements, amendments, and requests for payment, necessary to facilitate Grant participation.
Summary:	The Transformative Climate Communities (TCC) Program, established by Assembly Bill 2722 (Burke 2016), funds community-led development and infrastructure projects that achieve major environmental, health, and economic benefits in California’s most disadvantaged communities. The newest round of funding under the TCC Program, Round 6, is available in the amount of \$98.4 million from the Safe Drinking Water, Wildfire Prevention, Drought Preparedness, and Clean Air Bond Act of 2024. Applications are due no later than September 30, 2026. SMUD currently has planned and budgeted projects for urban greening and residential electrification for low-income customers, which qualify for the TCC Program Round 6 funding.
Board Policy: (Number & Title)	This report supports the SD-19 Diversified Business by seeking grant funding. Board-Staff Linkage BL-13, Delegation to the CEO with Respect to Grants
Benefits:	If awarded, SMUD will be the beneficiary of a multi-million dollar award that directly offsets planned work across the organization in Building Electrification, Research & Development, and Urban Greening from 2027-2031. This grant will simultaneously provide additional funding for community-based organizations with whom we have partnered to execute robust sustainable, workforce, economic, housing, health, and transportation projects. Collectively, these projects will infuse much needed resources and focus into the selected North Sacramento region defined within the Grant.
Cost/Budgeted:	Projects have been planned and budgeted. The SMUD cost-sharing requirement will not exceed 50% of Grant funding awarded and will be used to offset the costs of planned projects including urban greening and residential electrification for low-income customers and support for partner organization projects.
Alternatives:	Do not approve CEO/GM delegation to proceed with grant application and funding.
Affected Parties:	Board of Directors, Executive Staff
Coordination:	Organization-wide
Presenter:	James Frasher, Director, Research and Development, Grants, and Partnerships

Additional Links:

SUBJECT	Transformative Climate Communities (TCC) Program Grant Application	ITEM NO. (FOR LEGAL USE ONLY)
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SSS No. BOD 2026-006

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
STRATEGIC DEVELOPMENT
- 2026Board Meeting Date
N/A

TO					TO							
1.	Frankie McDermott				6.							
2.	Jose Bodipo-Memba				7.							
3.	Joel Ledesma				8.							
4.	Scott Martin				9.	Legal						
5.					10.	CEO & General Manager						
Consent Calendar			Yes	X	No <i>If no, schedule a dry run presentation.</i>		Budgeted	X	Yes	No <i>(If no, explain in Cost/Budgeted section.)</i>		
FROM (IPR) Bryanna Schaefer / Crystal Henderson					DEPARTMENT Board Office					MAIL STOP B304	EXT. 5424	DATE SENT 12/18/25

NARRATIVE:

Requested Action: A summary of directives is provided to staff during the committee meeting.

Summary: The Board requested an ongoing opportunity to do a wrap up period at the end of each committee meeting to summarize various Board member suggestions and requests that were made at the meeting to make clear the will of the Board. The Strategic Development Committee Chair will summarize Board member requests that come out of the committee presentations for this meeting.

Board Policy: Governance Process GP-4, Board/Committee Work Plan and Agenda Planning, states the Board will focus on the results the Board wants the organization to achieve.
(Number & Title)

Benefits: Having an agenized opportunity to summarize the Board's requests and suggestions that arise during the committee meeting will help clarify what the will of the Board.

Cost/Budgeted: Included in budget.

Alternatives: Not to summarize the Board's requests at this meeting.

Affected Parties: Board of Directors and Executive Office

Coordination: Board Office

Presenter: Heidi Sanborn, Strategic Development Committee Chair

Additional Links:

SUBJECT

Summary of Committee Direction – Strategic Development Committee

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.