

Board Policy Committee Meeting and Special SMUD Board of Directors Meeting

Date: Wednesday, September 9, 2026

Time: Scheduled to begin at 6:00 p.m.

Location: SMUD Headquarters Building, Auditorium
6201 S Street, Sacramento, CA

Powering forward. Together.



AGENDA BOARD POLICY COMMITTEE MEETING AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

**Wednesday, September 9, 2026
SMUD Headquarters Building, Auditorium
6201 S Street, Sacramento, California
scheduled to begin at 6:00 p.m.**

This Committee meeting is noticed as a joint meeting with the Board of Directors for the purpose of compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Policy Committee will review, discuss and provide the Policy Committee's recommendation on the below agendized item(s):

Virtual Viewing or Attendance:

Live video streams (view-only) and indexed archives of meetings are available at:
<https://www.smud.org/Corporate/About-us/Company-Information/Board-Meetings/Watch-or-Listen-online>

Zoom Webinar Link: [Join Board Policy Committee Meeting Here](#)
Webinar/Meeting ID: 165 536 5662

Passcode: 677441

Phone Dial-in Number: 1-669-254-5252 or 1-833-568-8864 (Toll Free)

Verbal Public Comment:

Members of the public may provide verbal public comment by:

- Completing a sign-up form at the table outside of the meeting room and giving it to SMUD Security.
- Using the "Raise Hand" feature in Zoom (or pressing *9 while dialed into the telephone/toll-free number) during the meeting at the time public comment is called. Microphones will be enabled for virtual or telephonic attendees when the commenter's name is announced.

Written Public Comment:

Members of the public may provide written public comment on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via email to PublicComment@smud.org or by mailing or bringing physical copies to the meeting. Email is not monitored during the meeting. Comments will not be read into the record but will be provided to the Board and placed into the record of the meeting if received within two hours after the meeting ends.

DISCUSSION ITEMS

1. Emily Bacchini
 - a. Discuss the monitoring report for **Strategic Direction SD-7, Environmental Leadership.**
 - b. Discuss, with possible amendment, **Strategic Direction SD-7, Environmental Leadership.**Presentation: 20 minutes
Discussion: 20 minutes
2. Bryan Swann
Discuss the monitoring report for **Strategic Direction SD-9, Resource Planning.**
Presentation: 20 minutes
Discussion: 10 minutes
3. Joe Schofield
Discuss contract award for Civil Annual Construction Services.
Presentation: 10 minutes
Discussion: 15 minutes
4. Rosanna Herber
Board Monitoring: **Board-Staff Linkage BL-12, Delegation to the CEO with Respect to Transactions Involving Transmission and Wholesale Energy, Fuel, and Environmental Attributes; Board-Staff Linkage BL-13, Delegation to the CEO with Respect to Grants; and Board-Staff Linkage BL-14, Delegation to the CEO with Respect to Products, Services and Programs.**
Presentation: 2 minutes
Discussion: 3 minutes

INFORMATIONAL ITEMS

5. Dave Tamayo
Board Work Plan.
Discussion: 1 minute
6. Public Comment
7. Rosanna Herber
Summary of Committee Direction.
Discussion: 1 minute

Members of the public shall have up to three (3) minutes to provide public comment on items on the agenda or items not on the agenda, but within the jurisdiction of SMUD. The total time allotted to any individual speaker shall not exceed nine (9) minutes.

Members of the public wishing to inspect public documents related to agenda items may click on the Information Packet link for this meeting on the smud.org website or may call 1-916-732-6155 to arrange for inspection of the documents at the SMUD Headquarters Building, 6201 S Street, Sacramento, California.

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email Nicole.Looney@smud.org, or contact by phone at 1-916-732-6055, no later than 48 hours before this meeting.

SSS No. SERES 26-06

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date Policy – 09/09/26
Board Meeting Date September 17, 2026

TO					TO										
1.	Josh Langdon				6.	Scott Martin									
2.	Jon Olson				7.	Suresh Kotha									
3.	Linda Wong				8.	Brandy Bolden									
4.	Joel Ledesma				9.	Cara Chatfield									
5.	Jose Bodipo-Memba				10.	Legal									
6.	Frankie McDermott				11.	CEO & General Manager									
Consent Calendar		X	Yes		No <i>If no, schedule a dry run presentation.</i>		Budgeted		X	Yes		No <i>(If no, explain in Cost/Budgeted section.)</i>			
FROM (IPR) Emily Bacchini					DEPARTMENT Environmental Services					MAIL STOP B209		EXT. 6334		DATE SENT 08/12/26	

NARRATIVE:

Requested Action: a. Accept the monitoring report for **Strategic Direction SD-7, Environmental Leadership.**
b. Discuss, with possible amendment, **Strategic Direction SD-7, Environmental Leadership.**

Summary: The purpose of this meeting is to facilitate a discussion with the SMUD Board of Directors on Strategic Direction SD-7, Environmental Leadership (SD-7). The presentation will briefly summarize SMUD's internal and external environmental programs and initiatives that promote environmental leadership. Additionally, an overview of recent work by the SMUD Board Ad Hoc Committee, SMUD staff and local environmental non-governmental organization (ENGO) representatives on the SMUD Principles for Renewable Energy Procurement and Development (PREPD), Environmental Screening process, and Power Purchase Agreement (PPA) Procurement process will be provided.

Board Policy: Strategic Direction SD-7, Environmental Leadership
(Number & Title)

Benefits: Clarification of environmental leadership, as defined in SD-7, to better guide SMUD staff's interpretation and actions to fulfill this Direction. Awareness of the community engagement and cross-department effort that resulted in the proposed policy language and process changes.

Cost/Budgeted: There is no budgetary impact for this presentation.

Alternatives: Receive information via written report through the Chief Executive Officer & General Manager; schedule presentation for another date.

Affected Parties: Power Generation, Environmental Services, Energy Trading & Contracts, Zero Carbon Energy Solutions, Legal, Government Affairs. SMUD customers and employees

Coordination: Power Generation, Environmental Services, Energy Trading & Contracts; Zero Carbon Energy Solutions; Legal, Government Affairs & Contracts; and Sustainable Communities & DEIB Partnerships

Presenter: Emily Bacchini, Director, Safety, Environmental and Real Estate Services

Additional Links:

SUBJECT	Strategic Direction SD -7, Environmental Leadership Monitoring Report and Proposed Policy Revisions	ITEM NO. <i>(FOR LEGAL USE ONLY)</i>
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SACRAMENTO MUNICIPAL UTILITY DISTRICT

OFFICE MEMORANDUM

TO: Board of Directors

DATE: August 26, 2026

FROM: Linda Wong *LW 8/26/26*

**SUBJECT: Audit Report No. 28008032
Board Monitoring Report; SD-7: Environmental Leadership**

Internal Audit Services (IAS) received the SD-7 *Environmental Leadership* 2025 Annual Board Monitoring Report and performed the following:

- Selected a sample of statements and assertions in the report for review.
- Compared sample to the corresponding supporting documentation to identify potential discrepancies.

All items sampled within the SD Report aligns with the supporting documentation provided at the time of review.

CC:

Lora Anguay

Board Monitoring Report 2025

SD-7 Environmental Leadership



1. Background

Strategic Direction 7 ([SD-7](#)), Environmental Leadership states that:

Environmental leadership is a core value of SMUD. In achieving this directive, SMUD will:

- a. Conduct its business affairs and operations in a sustainable manner by continuously improving pollution prevention, minimizing environmental impacts, including Tribal and other cultural impacts, conserving resources, enhancing regional biodiversity and promoting equity within SMUD's diverse communities.
- b. Provide leadership and innovation to improve air quality and reduce greenhouse gas emissions.
- c. Promote the efficient use of energy by our customers.
- d. Advance the electrification of vehicles, buildings, and equipment.
- e. Attract and build partnerships with customers, communities, policy makers, the private sector and other stakeholders.

2. Executive Summary

SMUD demonstrates our commitment to environmental leadership in our 2030 Clean Energy Vision and Zero Carbon Plan along with the transparent reporting of greenhouse gas (GHG) emissions, natural resource stewardship and our concerted efforts to make all of our communities more sustainable. This report highlights some of the accomplishments SMUD achieved in 2025 that showcases our commitment to environmental leadership.

We are compliant with the five tenets of SD-7. Our efforts are highlighted in the supporting information below and Appendices: Appendix A (2015-2025 SMUD GHG Emissions Trends), Appendix B (Sustainable Communities Deliverables and Accomplishments To-Date), and Appendix C (List of Acronyms).

3. Supporting Information

2030 Clean Energy Vision and Zero Carbon Plan

SMUD is making strong, measurable progress toward its 2030 carbon-free power goal through a balanced strategy that includes both direct project development and Power Purchase Agreements (PPAs) that expand our access to clean, reliable energy. On the development side, major local and regional projects are advancing through permitting, design, and construction, including Country Acres in Placer County, where construction is underway on a 344 megawatt (MW) solar and 172 MW battery storage project expected online in 2027; Oveja Ranch in Sacramento County, where environmental review was completed for a 75 MW solar and 37.5 MW four-hour battery storage project; and two projects currently in the environmental review process including Curry Creek, which will add 156 MW of solar and 156 MW of four-hour battery storage and Solano 5, a wind repowering effort in Solano County that will modernize existing infrastructure and increase annual energy production by approximately 80%.

At the same time, SMUD is expanding its carbon-free portfolio through strategic PPAs that bring in new renewable generation from across California and the West, including the 50 MW Sloughhouse solar project, a local solar installation that became operational in June 2025; 70 MW Grace solar project in Riverside County; 101.2 MW of wind energy from Hatchet Ridge in Shasta County; 150 MW of wind energy from the Sunzia project in New Mexico; and 46 MW of solar energy from the Terra-Gen project in Kern County. Together, these efforts represent significant additions of solar, wind, and

battery storage capacity and greenhouse gas (GHG) reductions. This mix of renewable resources demonstrates SMUD's momentum in building a more diverse, reliable, and carbon-free energy portfolio to serve customers and meet its 2030 goal.

Greenhouse Gas Emissions

For 2025, GHG emissions were approximately 1.477 million metric tons carbon dioxide equivalent (CO₂e)¹. This is a decrease of 215 thousand metric tons from 2024 emissions; a graph presenting the trend going back to 2015 (which was an especially severe drought year) can be found in Appendix A. Fluctuations in total emissions year-to-year are primarily attributable to hydroelectricity production, increases and decreases to customer demand, and the availability of ACS (Asset Controlling Supplier) low carbon power. As we continue to purchase greater quantities of zero and lower emissions-intensity power, we expect emissions to meet customer demand to decrease. A breakdown of emissions by thermal power plant, and power purchases, with comparisons between 2024 and 2025 can be found in Appendix A.

TCR Climate Registered Platinum Status

For the sixth year in a row, SMUD was recognized by The Climate Registry (TCR), a non-profit organization which designs and operates voluntary and compliance GHG reporting programs. This past year, SMUD was recognized as a Climate Registered Accelerator™ Hero.

Invasive Mussel Monitoring and Mitigation

In early 2025, golden mussels were found in the lower San Joaquin River and upper Sacramento–San Joaquin Delta region greatly increasing the threat of introduction of invasive freshwater mussels into SMUD-owned or contracted reservoirs and water supplies. We promptly began implementing a robust mussel monitoring and inspection program at Rancho Seco Lake and increased monitoring efforts in the Upper American River Project. We received a grant for \$91,161 from California Department of Fish & Wildlife to enhance preparedness and response efforts against invasive golden mussels and their growing threat in lakes, reservoirs and waterways in the region. The funds allowed SMUD to purchase a solar and battery-powered boat cleaning system to clean and prevent introduction of golden mussels at Rancho Seco Lake.

Promote Efficient Use of Energy by Our Customers

Our building electrification and energy efficiency programs proactively support residential and commercial customers across the region by leading outreach to achieve carbon savings. Made possible by hundreds of homeowners attending our quarterly energy education courses and hundreds of trusted contractors in the SMUD Contractor Network joining weekly office hours and monthly webinars, our Advanced Home Solutions (AHS) program has supported over 25,000 heat pump installations for space and water heating since 2018, including 4,994 in 2025. These trainings and meetings help customers and contractors learn the benefits of all-electric heat pumps, electrification, and energy efficiency.

Last year, we increased participation even more with targeted email campaigns, bill inserts, and digital advertising as part of our Go Electric campaign. These efforts helped us reach more customers with the benefits of energy-efficient upgrades. We also launched Xerohome, an easy online tool that lets customers clearly see how electrification can save energy and lower bills. In an effort to leave no business behind in our clean energy future, commercial teams outreached five property business improvement districts in the underserved parts of Sacramento. Outreach was performed in the Arden/Howe district, River district, Mack Road district, Franklin Boulevard district, and the Gardenland/Northgate Neighborhood Association district. These efforts brought equitable outcomes for reaching diverse communities of cultural varieties where SMUD was able to assess more than 200 small to mid-sized businesses as part of these efforts.

¹ The 2025 GHG emissions value represents emissions associated with meeting our SMUD customers' energy demand and does not include emissions associated with wholesale energy sales into the market. The 2025 emissions from the net wholesale power are approximately 0.934 million metric tons of carbon dioxide (CO₂). The net wholesale power is the difference between the unspecified power purchased and the power sold into the market.

Partnering with the Gardenland/Northgate Neighborhood Association brought support from the Hispanic Chamber of Commerce who had received federal American Rescue Plan Act funds to support business effected by the pandemic. SMUD developed Spanish materials and agreements to engage 100% of the members of the Hispanic Chamber to utilize the funding available to them. In total SMUD will be reimbursed \$1,374,912 dollars for commercial customers in this district to receive energy efficiency and electrification upgrades that achieve economic and environmental benefits.

The SD-9 report provides an update on progress towards our energy efficiency and building electrification goals in 2025.

Transportation Electrification

SMUD's transportation electrification portfolio includes residential electric vehicle (EV) charger incentives, residential outreach, and commercial charger incentives. Our goal is to have our vehicle electrification programs reduce transportation GHG emissions by 1,000,000 MT CO₂e in 2030, the equivalent of electrifying 288,000 vehicles. In 2025, our residential and commercial transportation electrification programs continued to support the adoption of transportation electrification throughout our service territory, with particular attention to under-resourced communities.

We continued to support the Clean Cars for All (CC4A) program in partnership with Sacramento Metropolitan Air Quality Management District (SMAQMD). SMAQMD's program provides up to \$12,000 toward a new or used plug-in hybrid electric vehicle (PHEV) for income-qualified residents living in areas impacted by higher levels of pollution. We provided additional support for customers participating in CC4A and installed 86 EV chargers. Additionally, we installed 180 EV chargers and 344 EV circuits for income-qualified customers to equip their homes for charging a future EV.

Building Resilient Communities Through Partnership

In 2025, SMUD invested \$4,631,189 in our Sustainable Communities community-based partnerships and programs, supporting an inclusive clean energy future for all customers in our service territory. By aligning our Sustainable Communities efforts with the 2030 Zero Carbon Plan, we're ensuring that all communities in Sacramento share the benefits of the clean energy transition, including health benefits from improved air quality, new jobs and resilience to climate change (Appendix B). Notable 2025 partnerships include:

- **Helping our Community Shine** – The Shine Awards program invests in local collaborations and partnerships supporting our historically under-resourced nonprofit partners that execute inclusive and equitable projects through communities. In 2025, 98 organizations submitted applications and 22 projects totaling \$534,728.62 were awarded.
- **Securing Infrastructure while Supporting our Community** – SMUD partnered with Volunteers of America (VOA) to provide services to the unhoused population around our infrastructure sites. Often, crews will find unhoused campers in unsafe situations. Now, instead of calling security, the partnership, that was renewed for an additional year in 2025, resulted in a VOA social worker connecting with 200 individuals experiencing homelessness and connected them to general services, clothing, and hygiene supplies. The VOA response team also educates the individuals about safety.
- **Electrifying Meadowview** – In 2025, SMUD continued a partnership with Congresswoman Doris Matsui and local community organizations to expand neighborhood electrification in Meadowview. The project improved indoor air quality, lowered utility bills, reduced financial burden of aging appliances, and increased access to clean energy technologies while creating workforce development opportunities and engaging customers on the benefits of electrification. Building SMUD's longstanding work in residential energy efficiency, the Meadowview Neighborhood Electrification Project exceeded its original goal of 300 by retrofitting 372 homes. Partnerships with community leaders, school districts, faith-based organizations, neighborhood associations, and other local organizations were instrumental to the project's success. The Congressionally Directed Spend (CDS) grant concluded on September 30, 2025.

Partnering with our Local Tribes

SMUD continues to partner with American River College's Native American Resource Center (NARC) to support Native students and strengthen relationships with local Tribes. As a major sponsor of the American Indian Summer Institute (AISI), SMUD provides funding and employee engagement opportunities, including hands on demonstrations for the students at the East Campus Operations Center led by staff from Distribution System Operations, Warehouse Operations, Network, Substations, and Line Division. SMUD also helped establish the Elder-in-Residence program which provides opportunities for Tribal elders to share traditional cultural practices and ecological knowledge with students. These partnerships, which grew from AB52 Tribal consultation for the Station H project, reflect SMUD's ongoing commitment to meaningful collaboration with Tribal communities. In 2025, staff consulted with at least one Tribe on every California Environmental Quality Act (CEQA) project including Station J Substation, Solano 5 Wind Repower, Oveja Ranch Solar, Curry Creek Solar, and the Folsom Administrative Office Building.

Sacramento Tree Foundation Sacramento Shade Program

In 2025, the Sacramento Tree Foundation distributed 11,203 shade trees as part of its Sacramento Shade program serving 2,695 customers with an average of 5 trees delivered per customer. A total of 4,164 trees (37.2%) were planted in under-resourced communities. The total carbon (stored in biomass and avoided) for these trees is estimated at 34,044.10 metric tons. In the Fall of 2025, we began a pilot to add native shrubs to the Shade Tree Program. The native shrubs are an opportunity to engage residents in multi-family units with limited space and renters who cannot plant trees. Sourcing from a local vendor, Cornflower Farms, the program successfully provided 50 shrubs at the end of 2025.

Environmental Review and Habitat Conservation Plan Initiatives

In 2025, the Environmental Services team reviewed a total of 389 projects located in areas with potential sensitive biological resources, naturally occurring asbestos, or soil management considerations. Avoidance and minimization measures or mitigation was prescribed for 47% of projects with potential to impact sensitive biological resources. All projects with potential for naturally occurring asbestos or contaminated soil were evaluated and best management practices were implemented to ensure the safety of field staff and contractors. Additionally, 2025 marked the inaugural year of SMUD's Habitat Conservation Plan (HCP). SMUD performed 35 projects using the streamlined permit program that prioritized species protection. Throughout this process, project impacts were minimized and mitigated in accordance with the conditions of the HCP, reinforcing our commitment to responsible environmental stewardship.

Biodiversity & Habitat Conservation Working Group Initiatives

SMUD's internal Biodiversity & Habitat Conservation working group remained active throughout 2025 with members coordinating on initiatives to support enhanced regional biodiversity. Our Pine Hill Preserve restoration project, a partnership with state and federal agencies, Sacramento State, and multiple SMUD departments, won the 2025 North American Pollinator Protection Campaign's Electric Power Award for its right of way management practices supporting rare and endemic plant species in addition to pollinators and wildlife. We tripled the volume of locally native seed packets purchased for distribution at SMUD community events held in the spring and fall. We launched a first-of-its-kind Nature-Based Carbon Solutions & Biodiversity feasibility study to understand the potential for land-based carbon storage with co-benefits to local ecosystems associated with land that SMUD owns or manages. SMUD joined the regional Power in Nature initiative, a collaborative effort to support the state's 30x30 program.

Avian Protection

In 2025, as part of SMUD's Avian Protection Program, upgrades were made on 53 poles aimed at making overhead facilities safer for birds and more reliable for our customers. Avian mitigation projects included installation of avian protection guards, flight diverters, and pole reframing. Additionally, three nest platforms were installed on wood poles along Garden Highway to facilitate the relocation of osprey nests to protect the birds, increase system reliability, and support local osprey populations.

Equipment Electrification

SMUD has been replacing its gas/diesel-powered equipment with equivalent electric/battery powered tools where they are available from the market, such as chain saws, trimmers, blowers, and generators. By researching market availability and capitalizing on technological improvements, we achieved 98% hand tool electrification in 2025.

SMUD is also focused on reducing emissions generated by our fleet. This is being accomplished through alternative fuel usage, idle reduction and vehicle electrification where the technology is available. Since 2016, SMUD has measured:

- GHG emissions reduction through transportation electrification, increasing from 1.0 MTCO_{2e} in 2016 to a reduction of 99.0 MTCO_{2e} in 2025.
- Electric vehicle miles driven have increased from 2,462 in 2016 to 358,635 in 2025.
- Total emissions generated from combustion of fossil fuels by the Fleet have also been reduced from 5,553 MTCO_{2e} in 2016 to 3,677 MTCO_{2e} in 2025.
- Fuel Economy increased from 7.48 miles per gallon (MPG) in 2016 to 8.76 MPG in 2025.

Investment Recovery and Sustainable Solutions

The Warehouse team had a remarkable year with the Investment Recovery and Sustainable Solutions (IR&SS) program resulting in extra income, cost savings and less waste sent to landfills. In 2025 the IR&SS program generated \$1.1 million from recycled metals and diverted 957 tons from the landfill. This effort also helped avoid approximately 5,200 MTCO_{2e} by recycling instead of producing metals from raw materials. Warehouse Material Specialists saved over \$2 million by implementing a circular economy model (redeploy, reuse, repurpose, recycle). We reused 388 wood reels and respooled 74 of those with wire. Additionally, 2,245 wood pallets were recycled or reused instead of going to the landfill.

SMUD contracted with Transformer Technologies, a company that specializes in the decommissioning, dismantling, and recycling of electrical equipment for utilities. This recycling effort not only reduces waste but also supports SMUD's sustainability initiatives by efficiently recycling materials such as copper, aluminum, and oil. In the current market, SMUD receives credit for metal recycling. In 2025, we removed and recycled eight transformers from substations, totaling \$372,730 in credit, and diverted a total of 780,410 pounds of metal from landfills.

4. Challenges

In 2025, The primary challenges to achieving the SD-7 goals centered on advancing SMUD's Zero Carbon initiatives while balancing costs, reliability, and environmental stewardship. As SMUD continued to develop renewable energy projects, procure clean energy resources, and modernize the electric grid to support building electrification, electric vehicles, and regional growth, projects encountered increasingly complex regulatory requirements, land use constraints, sensitive biological and cultural resources, permitting challenges, and rising development costs. Addressing these challenges required innovative planning, early coordination with Tribes, agencies, landowners, and local communities, and thoughtful project design to minimize environmental impacts while delivering power and the infrastructure needed to support SMUD's clean energy vision.

5. Recommendation

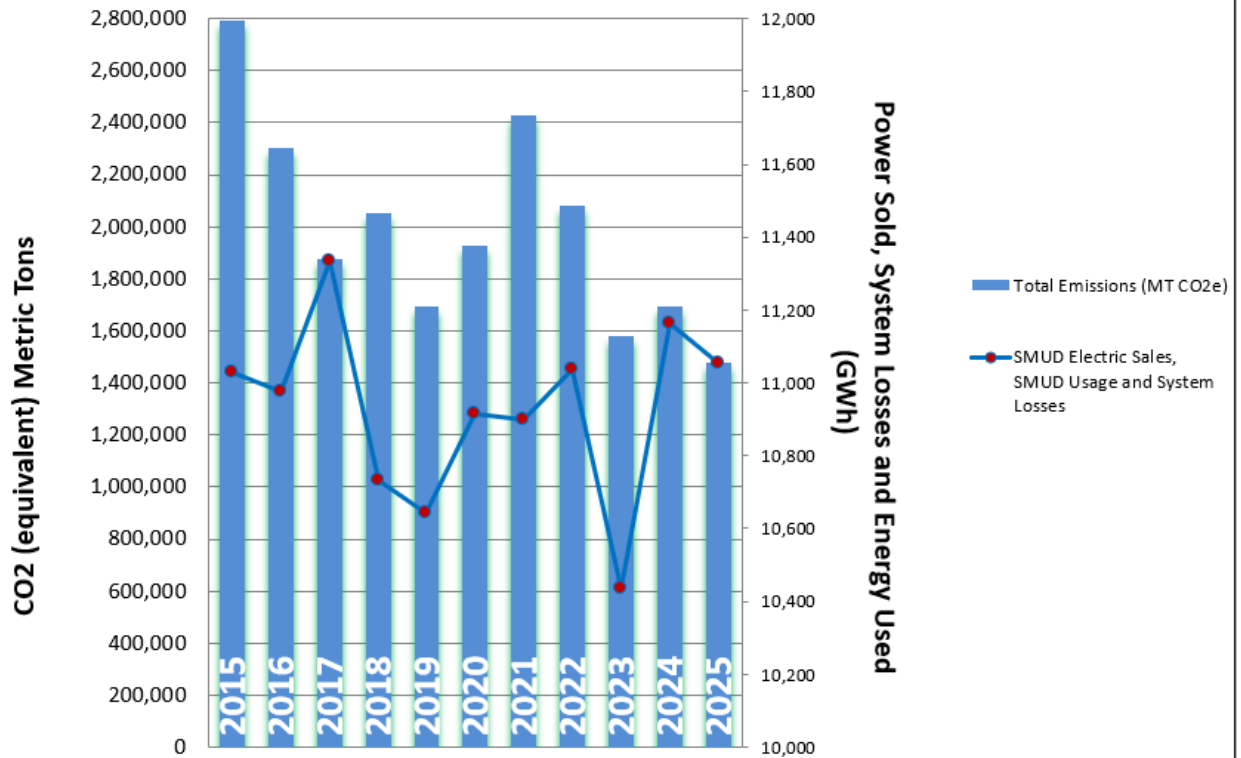
It is recommended that the Board accept the Monitoring Report for SD-7, Environmental Leadership.

6. Appendices

- A. 2015-2025 SMUD Greenhouse Gas Emissions Trends
- B. Sustainable Communities Deliverables and Accomplishments To-Date
- C. List of Acronyms

Appendix A²

2015-2025 SMUD Greenhouse Gas Emissions Trends



Total emissions and SMUD electric sales are net of wholesale emissions and wholesale power sales, respectively.

* Starting with the 2024 emissions data, SMUD changed from an annual emissions accounting method to an hourly emissions accounting method that aligns with the requirements under Senate Bill 1158.

Thermal Power Plant Greenhouse Gas Emissions

Source	2024 MMT CO ₂ e	2025 MMT CO ₂ e	Percent Change
Thermal Emissions less any Cogen Sales			
Cosumnes	1,466	1,345	-8%
Proctor & Gamble	267	231	-13%
Campbell	301	253	-16%
Carson	48	44	-9%
McClellan	2.3	0.8	-64%
Specified Power Purchases	490	537	10%
Net Wholesale Adjustment	(882)	(934)	-6%
Total	1,692	1,477	-13%

² SD7 reports emissions to meet customer demand net of wholesale market transactions, while SD9 provides an explanation of events that materially increased or decreased our emissions from what was forecast.

Appendix B

Sustainable Communities Deliverables and Accomplishments To-Date

Strengthening our neighborhoods. Together.



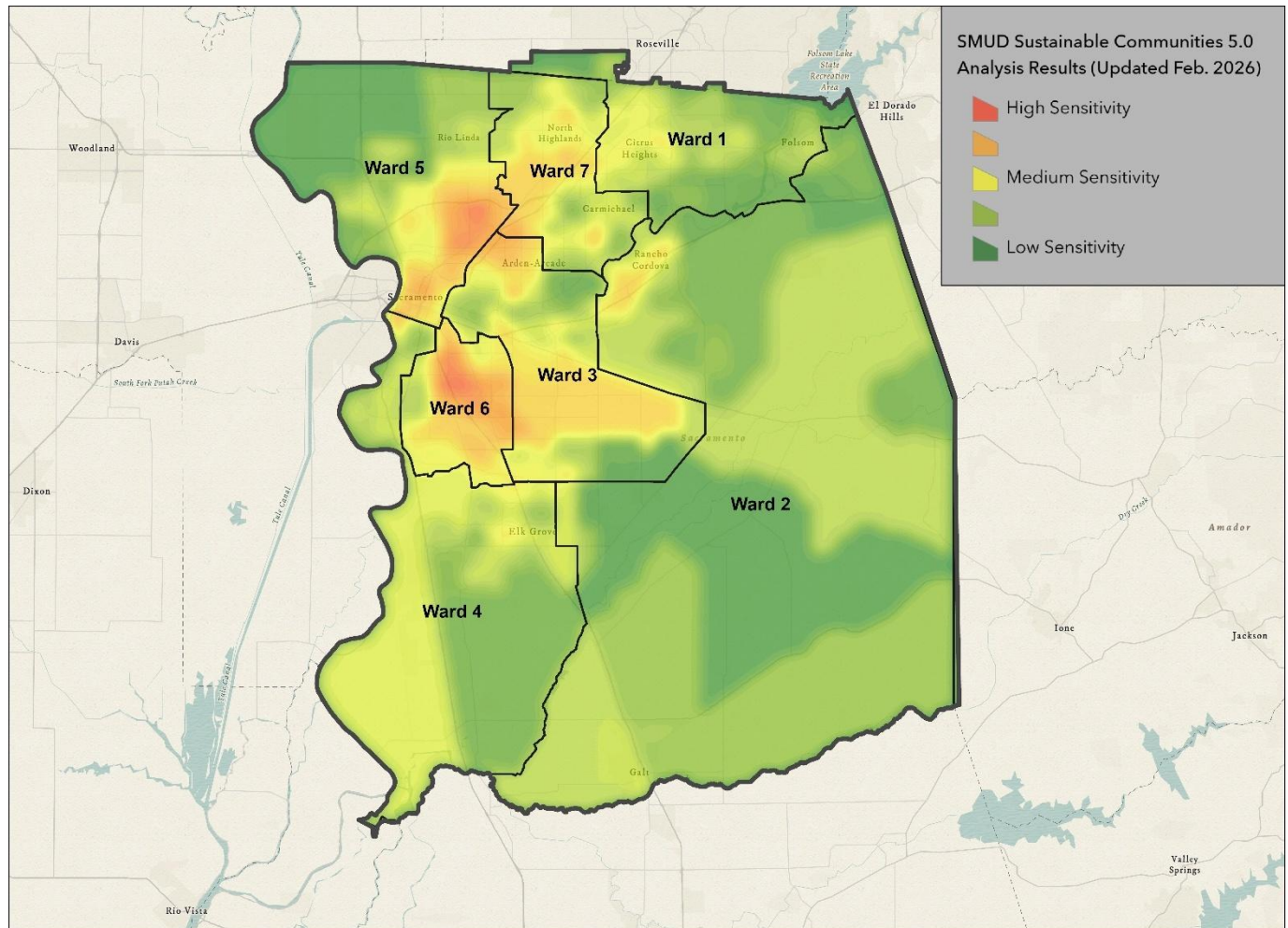
smud.org/SustainableCommunities



Through our Sustainable Communities program, SMUD partners with our community to deliver innovative energy solutions that strengthen the local Sacramento economy and improve quality of life for our customers. Through targeted investments in community-based organizations, we work to keep energy affordable, enhance community resiliency, and ensure neighborhoods are prepared to adapt to changing energy needs and environmental conditions.

Our Sustainable Communities efforts focus on building a skilled zero carbon workforce, expanding access to energy and Science, Technology, Engineering, and Mathematics (STEM) education, and supporting economic development across the region. By aligning resources with community priorities, we help create opportunities for innovation, job growth, and long-term stability for the customers and communities we serve.

Sustainable Communities Resource Priorities Map



SMUD's Sustainable Communities Resource Priorities Map analyzes current data to identify the local areas most likely to be under-resourced or in distress due to lack of community development, income, housing, employment opportunities, transportation, medical treatment, nutrition, education, and clean environment. The map and underlying source data support a data driven approach to identifying and targeting communities with greater sensitivity to social, economic, and environmental vulnerabilities. SMUD is continuing to assess how various energy programs and projects can be enhanced or expanded to improve equity, incorporating what community members themselves feel is needed to achieve a more equitable energy future.

Appendix C

List of Acronyms

AHS	Advanced Home Solutions
AISI	American Indian Summer Institute
ACS	Asset Controlling Supplier
CEQA	California Environmental Quality Act
CO₂	Carbon Dioxide
CO₂e	Carbon Dioxide Equivalent
CC4A	Clean Cars for All
CDS	Congressionally Directed Spend
EPRI	Electric Power Research Institute
EV	Electric Vehicle
GHG	Greenhouse Gas
HCP	Habitat Conservation Plan
IR&SS	Investment Recovery and Sustainable Solutions
MW	Megawatt
MMT	Million Metric Tons
NARC	Native American Resource Center
PHEV	plug-in hybrid electric vehicle
PCB	Polychlorinated Biphenyls
PPAs	Power Purchase Agreements
SD	Strategic Direction
SMAQMD	Sacramento Metropolitan Air Quality Management District
SMUD	Sacramento Municipal Utility District
STEM	Science, Technology, Engineering, and Mathematics
TCR	The Climate Registry
VOA	Volunteers of America
ZCP	Zero Carbon Plan

SSS No. SERES 26-06

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STAFFING SUMMARY SHEET

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FROM (IPR) Emily Bacchini					DEPARTMENT Environmental Services					MAIL STOP B209		EXT. 6334		DATE SENT 08/12/26	

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(Number & Title)

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Presenter: Emily Bacchini, Director, Safety, Environmental and Real Estate Services

Additional Links:

SUBJECT	Strategic Direction SD -7, Environmental Leadership Monitoring Report and Proposed Policy Revisions	ITEM NO. <i>(FOR LEGAL USE ONLY)</i>
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SMUD BOARD POLICY



Category: Strategic Direction
Policy No.: SD-7
Title: Environmental Leadership

Environmental leadership is a core value of SMUD. In achieving this directive, SMUD will:

- a) Conduct its business affairs and operations in a sustainable manner by continuously improving pollution prevention, minimizing environmental impacts, including Tribal and other cultural impacts, conserving resources, enhancing regional biodiversity and promoting equity within SMUD's diverse communities.
- b) Provide leadership and innovation to improve air quality and reduce greenhouse gas emissions.
- c) Promote the efficient use of energy by our customers.
- d) Advance the electrification of vehicles, buildings and equipment.
- e) Attract and build partnerships with customers, communities, policy makers, the private sector and other stakeholders.
- f) Address SMUD's Principles for Renewable Energy Procurement and Development (PREPD).

Monitoring Method: CEO Report

Frequency: Annual

Versioning:

August 21, 2003	Resolution No. 03-08-13	Date of Adoption.
October 16, 2003	Resolution No. 03-10-14	Date of Revision.
July 21, 2005	Resolution No. 05-07-10	Date of Revision.
December 18, 2008	Resolution No. 08-12-14	Date of Revision.
April 15, 2021	Resolution No. 21-04-04	Date of Revision.
September 21, 2023	Resolution No. 23-09-02	Date of Revision.
November 16, 2023	Resolution No. 23-11-07	Date of Revision.
October 17, 2024	Resolution No. 24-10-02	Date of Revision. [Current Policy]
<u>September 17, 2026</u>	<u>Resolution No. 26-09-XX</u>	<u>Date of Revision. [Current Policy]</u>

SMUD BOARD POLICY



Category: Strategic Direction
Policy No.: SD-7
Title: Environmental Leadership

Environmental leadership is a core value of SMUD. In achieving this directive, SMUD will:

- a) Conduct its business affairs and operations in a sustainable manner by continuously improving pollution prevention, minimizing environmental impacts, including Tribal and other cultural impacts, conserving resources, enhancing regional biodiversity and promoting equity within SMUD's diverse communities.
- b) Provide leadership and innovation to improve air quality and reduce greenhouse gas emissions.
- c) Promote the efficient use of energy by our customers.
- d) Advance the electrification of vehicles, buildings and equipment.
- e) Attract and build partnerships with customers, communities, policy makers, the private sector and other stakeholders.
- f) Address SMUD's Principles for Renewable Energy Procurement and Development (PREPD).

Monitoring Method: CEO Report

Frequency: Annual

Versioning:

August 21, 2003	Resolution No. 03-08-13	Date of Adoption.
October 16, 2003	Resolution No. 03-10-14	Date of Revision.
July 21, 2005	Resolution No. 05-07-10	Date of Revision.
December 18, 2008	Resolution No. 08-12-14	Date of Revision.
April 15, 2021	Resolution No. 21-04-04	Date of Revision.
September 21, 2023	Resolution No. 23-09-02	Date of Revision.
November 16, 2023	Resolution No. 23-11-07	Date of Revision.
October 17, 2024	Resolution No. 24-10-02	Date of Revision.
September 17, 2026	Resolution No. 26-09-XX	Date of Revision. [Current Policy]

SSS No.
RS 26-001

BOARD AGENDA ITEM STAFFING SUMMARY SHEET

Committee Meeting & Date Policy - 09/09/26
Board Meeting Date September 17, 2026

TO				TO						
1.	Linda Wong			6.	Cara Chatfield					
2.	Bryan Swann			7.						
3.	Joel Ledesma			8.						
4.	Suresh Kotha			9.	Legal					
5.	Brandy Bolden			10.	CEO & General Manager					
Consent Calendar		☒	Yes	No <i>If no, schedule a dry run presentation.</i>		Budgeted	☒	Yes	No <i>(If no, explain in Cost/Budgeted section.)</i>	
FROM (IPR) Sara Elsevier				DEPARTMENT Resource Planning				MAIL STOP B205	EXT. 5056	DATE SENT 8/12/2026

NARRATIVE:

Requested Action: Accept the monitoring report for Strategic Direction SD-9, Resource Planning.

Summary: Annual SD-9 Resource Planning Monitoring Report for achievements in 2025.

Board Policy: *(Number & Title)* Meets annual monitoring requirement for Strategic Direction SD-9, Resource Planning (SD-9), providing SMUD's progress towards key resource planning objectives including progress towards our greenhouse gas reduction goals, renewables portfolio standard (RPS), energy efficiency, building and transportation electrification, equitable offerings for under resourced communities, and support of clean distributed energy resources through programs and incentives.

Benefits: Provide a progress report of 2025 achievements to SMUD Board members and public on meeting our core resource planning objectives contained in SD-9.

Cost/Budgeted: Contained in budget for internal labor.

Alternatives: Provide via written report through the Chief Executive Officer and General Manager.

Affected Parties: Resource Planning and Settlements, Enterprise Strategy, Customer and Grid Strategy, Customer and Community Services, Communication, Marketing and Community Relations, Legal, Government Affairs & Contracts, Energy Delivery and Operations, Learning & Sustainable Communities, Environmental & Real Estate Services, Research & Development, Grants & Partnership

Coordination: Executive Office, Resource Planning, Internal Audit Services

Presenter: Bryan Swann, Director, Resource Planning and Settlements

Additional Links:

SUBJECT	Annual SD-9 Resource Planning Monitoring Report	ITEM NO. <i>(FOR LEGAL USE ONLY)</i>
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SACRAMENTO MUNICIPAL UTILITY DISTRICT

OFFICE MEMORANDUM

TO: Board of Directors

DATE: August 26, 2026

FROM: Linda Wong *LW 8/26/26*

**SUBJECT: Audit Report No. 28008033
Board Monitoring Report; SD-9: Resource Planning**

Internal Audit Services (IAS) received the SD-9 *Resource Planning* 2025 Annual Board Monitoring Report and performed the following:

- Selected a sample of statements and assertions in the report for review.
- Compared sample to the corresponding supporting documentation to identify potential discrepancies.

All items sampled within the SD Report aligns with the supporting documentation provided at the time of review.

CC:

Lora Anguay

Board Monitoring Report 2025

SD-9, Resource Planning



1. Background

It is a core value of SMUD to provide its customers and community with a sustainable power supply using an integrated resource planning process.

A sustainable power supply is one that reduces SMUD's greenhouse gas (GHG) emissions to serve retail customer load to zero by 2030. Zero GHG emissions will be achieved through investments in energy efficiency, clean distributed energy resources, renewables portfolio standard (RPS) eligible renewables, energy storage, large hydroelectric generation, clean and emissions free fuels, and new technologies and business models. Additionally, SMUD will continue pursuing GHG savings through vehicle, building and equipment electrification.

SMUD shall assure reliability of the system, minimize environmental impacts on land, habitat, water and air quality, including Tribal and other cultural impacts, and maintain competitive rates relative to other California electricity providers.

To guide SMUD in its resource evaluation and investment, the Board sets the following energy supply goal:

Year	Greenhouse Gas Emissions (metric tons)
2020	2,318,000
2030 - beyond	0

In keeping with this policy, SMUD shall also achieve the following:

- Pursue energy efficiency and electrification to reduce carbon emissions by 365,000 metric tons from buildings and 1,000,000 metric tons from transportation in 2030 (the equivalent of 112,000 single family homes and 288,000 passenger vehicles electrified).
- Procure renewable resources to meet or exceed the state's mandate of 33% of SMUD's retail sales by 2020, 44% by 2024, 52% by 2027, and 60% of its retail sales by 2030 and thereafter, excluding additional renewable energy acquired for certain customer programs.
- In meeting GHG reduction goals, SMUD shall:
 - Emphasize local and regional benefits.
 - Improve equity for under-served communities.
- Explore, develop, and demonstrate emerging GHG-free technologies and business models.
- Promote cost effective, clean distributed generation through SMUD programs.

2. Executive Summary

SMUD made progress towards each Strategic Direction 9 (SD-9) goal in 2025. We added 151 MW of solar and wind to our energy supply, supported a 23% increase in all-electric buildings and a 23% increase in electric vehicles (EVs), and stayed on track to meet the state's renewable resources mandate for the 2025-2027 compliance period. We implemented programs focused on local benefits and under-served communities, pursued GHG-free technologies including carbon capture and storage, and supported the addition of 53 MW of customer solar and storage. Our GHG emissions to meet customer electricity needs **were 1,477 thousand metric tons (MT) of greenhouse gas (GHG)** in 2025. This emissions result reflects several factors that SMUD cannot control for, including divergence between planned and actual wind and hydro generation and

customer load during the year. Adjusting for these factors, SMUD's emissions would have been about 1,340 thousand MT GHG.

3. Additional Supporting Information

SD-9 sets various sustainable power supply goals for our integrated resource plan (IRP) as well as for our customer programs. Our IRP process informs long-term strategic development of programs and generation resources, balancing reliability, sustainability, environmental, financial, and customer benefits while achieving SD-9 goals. In 2021, the Board adopted the 2030 Zero Carbon Plan (ZCP) and revised our SD-9 targets in line with the plan. Subsequently in 2022, the Board formally adopted the ZCP as our IRP and filed it with the CEC. For a detailed history of SD-9, see Appendix A. The ZCP is our roadmap to eliminate GHG emissions from our electricity supply by 2030. Our progress related to SD-9 goals and implementation of our ZCP is detailed in this report.

A. Greenhouse Gas Emissions

GHG emissions associated with meeting customer electricity needs were 1,477 thousand MT GHG (Table 1). GHG emissions adjusted for the divergence between planned and actual wind, hydro, and customer load conditions were 1,340 thousand MT GHG. See Appendix B for more details on SMUD's adjusted emissions and how they are calculated.

Table 1: SD-9 GHG Emissions & Near-term Targets

Source	Net Power (GWh)	GHG Emissions (Thousand MT GHG)
Net generation and specified power purchases	13,476	2,411
Net wholesale market transactions (un-specified purchases less sales)	-2,423	-934
GHG emissions to meet customer load (SD-7 emissions)	11,053	1,477
Load variability adjustment		-2
Hydro variability adjustment		-53
Wind variability adjustment		-82
Adjusted emissions (SD-9 emissions)		1,340
2030 Target		0

B. Energy Efficiency and Electrification

SMUD's energy efficiency and building electrification goals are supported by rebates and retailer incentives for residential and commercial customers for new construction and retrofit programs. Meanwhile, SMUD's transportation electrification programs provide broad support to both residential and business customers interested in adopting electric vehicles and charging. SMUD's transportation electrification portfolio includes residential and commercial electric vehicle (EV) charger incentives and residential outreach. Table 2 shows the progress made by these programs in 2025.

Table 2: Energy Efficiency and Electrification Progress in SMUD Territory

SMUD Portfolio	2025 Additions	Cumulative Total	2025 Emission Reduction from Cumulative Total (MT GHG)
Building Electrification & Energy Efficiency	5,152 all-electric homes equivalent ¹	27,114 all-electric homes equivalent	153,318
Transportation Electrification	14,543 EVs registered	76,521 EVs registered	244,867 ²

C. Renewable and Zero Carbon Energy Resources

We continue advancing our renewable resource portfolio to meet state RPS requirements and ZCP objectives. See below for the status on these efforts.

California Renewables Portfolio Standard (RPS)

Although our goals are more ambitious than already aggressive state mandates, we continued to implement a renewable energy strategy that meets state RPS requirements. Leveraging existing and new RPS eligible renewable generation, we acquired sufficient resources to achieve our RPS compliance obligation for the 2021-2024 compliance period and have sufficient resources under contract to meet the 2025-2027 compliance period requirements. For a detailed discussion of our RPS compliance obligation, see Appendix B.

Zero Carbon Resource Progress and Development

To meet our environmental goals, we continued to pursue zero carbon technologies such as wind, geothermal, solar, energy storage, and clean emerging technologies such as carbon capture and sequestration, and long duration energy storage. In 2025, we added 151 MW of wind and solar to our portfolio and completed a retooling project on our Cosumnes thermal power plant, resulting in an approximate annual portfolio emission reduction of 261 thousand MT GHG. Since adopting the ZCP in 2021 and through 2025, we have added 441 MW of zero carbon resources to our portfolio. We have an additional 992 MW of zero carbon resource under power purchase agreements due online between 2026-2030, and another 2,000 MW of clean resources under various stages of evaluation. See Table 4 in Appendix C for more details. Beyond the projects identified in this report, we are continuously reviewing and pursuing additional zero carbon resource opportunities.

Voluntary Renewable Energy Programs

In alignment with the ZCP, SMUD continued to expand our customer options for voluntary renewable programs through the Greenenergy and SolarShares programs. In 2025, these programs delivered a total of 807 GWh of renewable energy to participating customers, representing 8% of gross retail sales. Greenenergy accounted for 478 GWh, or 59% of total Green Pricing sales, and has resumed growth following a period of stabilization, driven by increased customer interest and new project offerings.

¹ All-electric homes equivalent is defined as the sum of all fully electrified homes, as well as the all-electric home contribution of individually electrified HVAC systems, heat pump water heaters, and stoves across different homes in SMUD's service territory.

² One EV is equivalent to 3.2 MT of GHG reduction, assuming 13k miles/year, 15-year life vehicle via Argonne National Laboratory AFLEET CFI Tool.

SolarShares contributed 329 GWh, or 41% of Green Pricing sales, supported by increased participation in Neighborhood SolarShares and Residential SolarShares. Combined, these programs grew year over year by more than 300%, to over 11 GWh. The Residential SolarShares program, designed for low to moderate income customers, serves over 2,000 participants and continues to grow. By 2025 year end, 11% of all residential accounts were enrolled in either Greenergy, Residential SolarShares, or Neighborhood SolarShares, while 3% of eligible commercial customers participated in Greenergy or SolarShares.

D. Exploring Emerging Clean Technologies

To fully decarbonize our energy supply by 2030 as part of our ZCP, we must explore emerging clean technologies. Emerging clean technologies have the potential to keep our power reliable during the days, weeks, or even months when established but intermittent clean technologies, like solar, storage, and wind, may not generate electricity, such as cloudy or low wind periods. In 2025, SMUD continued to track progress on the 550 MW Sutter Energy Center in Sutter County, which would store up to 1.7 million MT GHG annually if successful. SMUD plans to discuss a potential power purchase agreement with the Board in 2027. Although the US DOE cancelled a grant award for this project in 2025, Calpine continues to develop the project, leveraging federal carbon tax credits that significantly reduce cost. Staff also continued to evaluate promising energy storage technologies, clean fuel opportunities and other emerging technologies such as advanced geothermal. While most of these technologies have a long way to mature, we continued to keep a pulse on the next-gen clean technologies being explored by industry.

E. Local and Regional Benefits and Under-resourced Communities

SMUD's tailored approach to engaging and investing in our under-resourced communities and helping to support their transition to zero carbon is strategically driven by the Community Impact Plan (CIP). In the plan's fourth year of implementation, SMUD expanded its engagement efforts to include additional neighborhoods, increased outreach in a wider range of languages, forged new community-based partnerships, and enhanced the installation of electrification measures in both commercial and residential buildings. Several highlights of this work in 2025 are included below, with additional detail and key projects included in Appendix C.

Electrification in Under-resourced Communities

In 2025, CIP funds supported:

- Residential Neighborhood Electrification – 2,720 energy efficiency and electrification measures installed for 319 income-qualified customers in the Meadowview neighborhood.
- Business District Electrification – 159 energy efficiency and electrification measures installed at 39 commercial sites in the greater Sacramento region.

Local Workforce Development

Through a collaborative and community-based approach, we partnered with community organizations and educational institutions to support training programs that advanced jobs and skills related to emerging zero carbon energy and electrification. As a result of these programs, participants from under-resourced communities will be well-positioned to fill the workforce needs to support the clean energy transition. In 2025, the Regional Workforce Development team partnered with 44 community organizations to reach 4,012 youth and adults with career education and training and help 834 trainees find meaningful employment.

F. Distributed Generation and Storage

SD-9 requires that SMUD develop programs to promote cost effective, clean distributed generation. The following describes progress on these programs in 2025.

Flexible Demand Programs

Our flexible demand programs seek to partner with our customers and their connected devices and distributed energy resources, benefiting both the customer and the grid. The following programs made notable contributions to our load flexibility goals in 2025:

- My Energy Optimizer Partner+ program for battery storage (a residential virtual power plant program) enrolled 1,361 new customer batteries in 2025, resulting in 1,674 total batteries enrolled for a total of 8.8 MW of flexible load capability.³
- My Energy Optimizer Partner program for smart thermostats enrolled 7,653 new devices in 2025, totaling 38,080 devices installed in the homes of 30,840 customers, including 665 on the Critical Peak Pricing rate,⁴ with total potential flexible load capacity of almost 30 MW.
- Peak Conserve program for AC load control switches installed 53 new devices, totaling 1,749 devices for 1.4 MW of potential flexible load capacity.
- PowerDirect®, an automated demand response (ADR) program for commercial customers, had 42 customers across 383 sites enrolled and achieved a flexible load potential of 29.1 MW by the end of 2025.

Customer-side Solar and Storage

Customer-sited distributed generation and storage continued to expand in 2025, with 35.6 MW of new solar and 17.7 MW of new storage added during the year. By the end of 2025, SMUD had over 450 MW of cumulative customer solar and over 35 MW of cumulative customer storage.⁵ For more detailed information, see Appendix C.

4. Challenges

SMUD continues to make progress towards SD-9 goals, but challenges remain. In 2025, these included delays in project development timelines, project cancellations, reduced federal funding for carbon reduction projects, and significant resource cost increases. Despite these challenges, SMUD remains committed to developing and identifying new clean energy projects that advance us closer towards our goals, while staying within our financial and reliability guardrails.

5. Recommendation

It is recommended that the Board accept the Monitoring Report for SD-9.

³ These numbers do not directly correlate with the battery system installations in Table 5 below, as those systems can have multiple batteries included in each project.

⁴ Critical Peak Pricing (CPP) is an optional time-based rate. This rate is in addition to the Time-of-Day Rate (5-8 p.m.) and gives customers a discount throughout non-Peak-Event hours in exchange for higher prices during Peak Events.

⁵ Cumulative customer storage reported here is in addition to the battery storage installed through the My Energy Optimizer Partner+ program.

Appendix A – SD-9 History

SD-9 was established by our Board in 2004 to guide our ongoing environmental leadership and our IRP process, balancing financial and customer rate impacts, reliability requirements, and equity considerations. Since then, our strategic directions have evolved in response to changes in markets, policies, and laws. In December 2008, the Board added sustainable power supply as a core objective of the IRP process and set a GHG emissions target.

In 2018, the Board updated our GHG reduction goals to include a 2040 Net Zero GHG goal. Subsequently, in 2020, our Board adopted a Climate Emergency Resolution, committing to work towards carbon neutrality by 2030. Also in 2020, the Board adopted carbon-based targets for energy efficiency and building electrification, making SMUD the first major utility to use carbon as a tracking metric for efficiency.

In April 2021, the Board adopted Resolution No. 21-04-04, updating SD-9 to align with our ZCP goal of zero GHG emissions in our energy supply by 2030, along with specific goals for GHG reductions related to electrification.

To achieve our goal of zero carbon by 2030, we are focusing on:

- Procuring new zero carbon and renewable energy resources.
- Expanding customer programs for energy efficiency and building and transportation electrification.
- Developing new customer programs and investigating emerging zero carbon technologies.
- Continuing our efforts to improve equity for our under-resourced communities and enhancing the health of our ecosystems.

Under SD-9, our goal is more ambitious than California's planned trajectory, which requires utilities to source at least 60% of retail sales with eligible renewable resources by 2030 and aims for economy-wide carbon neutrality by 2045. However, we recognize the utmost importance of maintaining affordable rates and reliable service while we aim to achieve our SD-9 goals.

Appendix B – Methodology

GHG Emissions Adjustments

SMUD's reported emissions for SD-9 are based on SD-7 emissions with adjustments to help explain the main components driving changes in our emissions result for the year. These key drivers include customer load, hydro generation, and wind generation; variables that we plan for but diverge to some extent from our plans each year. At the start of each year, we establish an estimated forecast for load, hydro, and wind generation based on expected weather patterns and customer growth. Unexpected and extreme weather events can significantly impact actual emissions, which is why these adjustments are necessary. For example, severe drought can reduce hydro generation, resulting in a greater reliance on nonrenewable resources and requiring corresponding reduction to SD-9 emissions. Therefore, these adjusted emissions represent what our emissions would have been if our forecasts were realized. The adjustments to actual GHG emissions in 2025 include:

- A *decrease* to account for higher-than-expected customer load.
- A *decrease* to account for lower-than-expected hydro production.
- A *decrease* to account for lower-than-expected wind production.

Appendix C – Detailed Project Descriptions

Energy Efficiency and Building Electrification

Our goal is to have building electrification and energy efficiency programs reduce GHG emissions by 365,000 MT in our community by 2030, the equivalent of electrifying 112,000 single family homes (see Table 2 for progress on this goal). Our building electrification and energy efficiency programs proactively support residential and commercial customers across the region by providing tailored solutions that facilitate total energy cost savings. The following programs have made notable contributions to our carbon reduction progress in 2025:

- **Advanced Home Solutions:** Supported by the quality and integrity of the hundreds of participating contractors in the SMUD Contractor Network, our Advanced Home Solutions (AHS) program achieved significant milestones in 2025. Between the program's inception and the end of 2025, AHS supported over 25,000 heat pump installations, making homes more energy-efficient and comfortable, which equates to a total of over 11,000 all-electric equivalent homes. Additionally, the AHS team launched Xerohome, an online home energy modeling tool that provides customers visibility into energy and bill savings through electrification, empowering informed decision-making.
- **Commercial Electrification:** In 2025, we completed 416 commercial electrification and energy efficiency projects, a 34% increase from 2024. Of those projects, commercial electrification was the primary project type, marking a shift as these measures outpaced traditional energy efficiency efforts for the first time. This growth reflects how these programs, which offer incentives, technical support, and planning tools like the new Grid Capacity Evaluation tool, are helping commercial customers and contractors plan for and advance electrification in the region.

Table 3 provides a detailed summary of our 2025 energy efficiency and building electrification accomplishments by the numbers, including offerings for our income-qualified customers.

Table 3: Energy Efficiency and Building Electrification Accomplishments

Measures & Projects Highlights	Install Count
Commercial Retrofit Projects Completed	403
New Efficient Commercial Buildings Projects Completed	13
Multifamily Units Retrofitted	384
Efficient Induction Cooktops (Electric to Electric)	185
Efficient Induction Cooktops (Gas to Electric)	382
Residential Heat Pump Water Heaters Installed (Electric to Electric)	52
Residential Heat Pump Water Heaters Installed (Gas to Electric)	789
Residential HVAC Installations (Electric to Electric)	356
Residential HVAC Installations (Gas to Electric)	3,797
Residential Seal and Insulate Installations	275
All Electric New Homes and Multifamily units Constructed	2,208

Income-Qualified Measures & Projects Highlights	Install Count
Panel Upgrades	84
Heat Pump Space Heating (Gas to Electric)	378
Heat Pump Water Heaters (Gas to Electric)	149
Induction Stoves (Gas to Electric)	44
Induction Hot Plates for Renters	97
Total energy efficiency bundles and electrification measures ⁶	3,330

Transportation Electrification

Our goal is to have our vehicle electrification programs reduce transportation GHG emissions by 1,000,000 MT in our community in 2030, the equivalent of electrifying 288,000 vehicles (see Table 2 for progress on this goal). In 2025, we expanded our residential and commercial transportation electrification programs to support the adoption of electric vehicles throughout our service territory, with particular attention to under-resourced communities.

SMUD's **residential** Drive Electric program continued to promote the adoption of plug-in EV's through a variety of program offerings. Below are some metrics related to the residential Drive Electric program in 2025:

- EV Rate Credit: 6,439 new enrollments were added in 2025. Approximately 47% of residential EV households, equivalent to 36,028 customers, participate in the EV rate credit (midnight to 6 AM EV charging discount).⁷
- Ride & Drive: Seven EV Ride & Drive events were held across our territory, attracting 2,127 unique participants.
- Charge@Home: The program issued a total of 2,623 rebates to residential customers, including 1,281 for EV chargers, 1,035 for EV circuit installations, and 307 for circuit sharing devices.
- EV Advisor: This program offered personalized one-on-one EV advice and support to 6,849 customers. Over 80% of inquiries were related to incentive information, with the rest being questions about charging, billing, and vehicles.
- Clean Cars for All: We continued integral support of the Clean Cars for All program in partnership with Sacramento Metropolitan Air Quality Management District (SMAQMD). This program provides up to \$12,000 toward a new or used PHEV for income-qualified residents living in areas affected by higher levels of pollution. We installed 86 EV chargers for income-qualified residents through this program.
- Additional Income-Qualified Installations: In addition to the support provided through the Clean Cars for All program, we installed 180 EV supply equipment (EVSE) and 344 EV circuits, for income-qualified customers to prepare these homes for the future addition of an EV.

SMUD's **commercial** EV Programs support EV charging projects at businesses and multi-family sites. The updates for 2025 include:

⁶ This includes all measures implemented for income-qualified customers throughout the year, including the electrification work for income-qualified customers highlighted in the previous rows (panel upgrades, heat pumps, induction stoves and hot plates), as well as installation of weatherization, LED light bulbs, bug screens, attic insulations, EV circuits, EVSE equipment, etc. This total also includes all neighborhood and business district electrification measures reported in Section 3E.

⁷ SAP Installation Fact 5090 Rates report, and EPRI Vehicles in Operation report.

- **Commercial Installations:** Total Commercial EV program incentives in 2025 included the installation of 621 Level 2 EV chargers and 59 DC fast chargers. Level 2 chargers comprised of 593 installed through the Commercial EV program and 28 from the California Electric Vehicle Infrastructure Project (CALeVIP). A total of 122 of the Level 2 handles installed were installed at equity projects serving under resourced communities. Nearly half of the program incentives in 2025 helped fund projects at multi-family sites, expanding access to EV charging to renters in these communities.
- **eFuel Services:** The eFuel Solutions program completed four projects in 2025. Three sites belonging to County of Sacramento now have 35 Level 2 and four DCFC handles and were prepped for an additional 30 Level 2 and two DCFC handles. The fourth was for two Level 2 handles at the Sacramento International Airport.
- **FAST Grant:** Construction planning and design work continued at two strategic locations in Sacramento including the Sacramento International Airport and California State University Sacramento for the California Energy Commission’s FAST (Fast and Available Charging for All Californians) grant. This effort to deploy DC fast chargers will increase access to EV charging for ride-share drivers, food delivery drivers, rental car fleets, shared mobility services, nearby residents, long-distance travelers and the public. The grant also funds the development of a new EV App initiative aimed at increasing charging affordability for ride share drivers and income-qualified multifamily residents.

Renewables Portfolio Standard

State law requires that SMUD procure renewable generation for at least 60% of retail sales by 2030 as well as achieve interim targets over several compliance periods.⁸ The State determines compliance with RPS obligations over multi-year compliance periods, rather than strictly within individual years, in acknowledgment of the “lumpiness” of new resource additions and to provide some flexibility to utilities.

In 2025, renewable generation increased relative to 2024 due to new long-term contract generation, and additional short-term renewable procurement needed to meet RPS. Short-term renewable contracts are used to fill shortfalls in renewables needed to meet RPS compliance requirements, usually due to renewable project delays or under-delivery. SMUD continues to plan RPS eligible resources to meet future compliance period requirements.

Clean Resource Progress and Development

Our project development pipeline for utility-scale zero carbon technology projects is shown in Table 4. The table includes completed, under development, and planned procurement activities since adoption of the ZCP in 2021.

⁸ Senate Bill 100 (De León, Chapter 312, Statutes of 2018) increased RPS targets to 44% by the end of 2024, 52% by the end of 2027, 60% by the end of 2030 and set a statewide planning goal to meet 100% of retail electricity sales with RPS eligible and zero-carbon resources by 2045.

Table 4: Project Development Pipeline

Project Name	Resource Type	Projected Online Year	Status September 2026	Size (MW)	Equivalent Homes Powered	GHG Reduction Potential (thousand MT/year)
Completed ZCP Projects - As of End of 2025						
Hedge	Battery (Local)	2022	Online	4	800 (peak)	0
NTUA (Drew)	Solar PV	2022	Online	100	34,600	121
Calpine Geysers	Geothermal	2023	Online	100	97,300	342
Solano 4 (Solano 1 Repower)	Wind	2024	Online	86	25,800	90
Sloughhouse	Solar PV (Local)	2025	Online	50	15,400	54
Hatchet Ridge	Wind	2025	Online	101	30,500	107
CPP Retool (Turndown)	Thermal Retrofit	2025	Online	n/a	n/a	100
Completed Subtotal	Generation			437	204,400	814
	Storage			4		
Planned ZCP Projects – As of End of 2025						
SunZia	Wind	2026	PPA Signed, Online April 2026	150	54,200	190
Country Acres	Solar PV (Local)	2027	PPA Signed, Under Construction	344	70,800	248
	Battery (Local)			172	34,400 (peak)	0
S2PVI (TerraGen)	Solar PV	2027	PPA Signed	46	13,900	49
Dry Creek	Battery (Local)	2027	PPA Signed, Under Construction	160	32,000 (peak)	0
Grace	Solar PV	2027	PPA Signed	70	16,300	57
Calpine Geysers*	Geothermal	2028	PPA Signed	25	23,100	81
		2030		25	23,100	81
Sutter CCS	CCS	TBD	Under Evaluation	TBD	TBD	TBD
Solano 2 Repower	Wind	TBD	Under Evaluation	94	36,400	128
Oveja Ranch	Solar PV (Local)	TBD	Under Evaluation	75	21,100	74
	Battery (Local)			38	7,600 (peak)	0
Curry Creek	Solar PV (Local)	TBD	Under Evaluation	156	23,500	83
	Battery (Local)			up to 156	31,200 (peak)	0
Planned Subtotal	Generation			985	387,600	991
	Storage			526		
Grand Total	Generation			1,422	592,000	1,805
	Storage			530		

*The same contract as the online project, generation increases during the contract period

Looking forward, we continue to explore various options to procure or develop additional renewable and zero carbon resources, including local solar and storage. Potential projects are thoroughly screened based on cost, projected online date, environmental and cultural impacts, and feasibility to ensure projects meet our specific requirements. We are actively discovering and pursuing new project opportunities in support of our 2030 zero carbon goal.

Local and Regional Benefits and Under-resourced Communities

At SMUD, our community is at the heart of all we do. We are working with and listening to our customers to develop programs that support livable and resilient communities. Our Sustainable Communities Resource Priorities Map is a key resource, helping guide resource allocation toward reducing growing economic disparity in Sacramento County and ensuring the benefits of our ZCP are shared equitably among all communities. In 2025, our work included:

- Building Electrification and Energy Efficiency. Continued expansion of efforts to provide no-cost energy retrofit installations to income-qualified residential customers, focusing on both gas-to-electric conversions and electric-to-electric upgrades. Notable income-qualified project highlights are found in Table 3.
- Transportation Electrification. SMUD's EV programs provided low cost or free EV charging infrastructure for income-qualified customers along with expertise in home charging solutions. EV measures implemented for income-qualified customers are reported in the Transportation Electrification section above.
- Distributed Generation and Storage. Participation in SMUD's portfolio of distributed generation and storage can sometimes require costly technologies, such as a smart thermostat, EVs, or solar and battery storage systems. Because of these potential barriers, we continued to explore inclusive approaches for our programs. For instance, SMUD's Peak Conserve Program offers free installation of AC load control devices to ensure all customers can take part in our load flexibility offerings. In 2025, we also supported equitable access to solar and battery storage by installing 54 solar and battery storage systems for income-qualified customers, through our partnerships with Habitat for Humanity and Grid Alternatives, enabling customers to participate in our virtual power plant program.
- Shine Awards. The Shine Awards program invests in local nonprofit partners that execute inclusive and equitable projects through collaborations and partnerships supporting our historically under-resourced communities. In 2025, 98 organizations submitted applications, and 22 projects totaling \$534,728 were awarded. Projects included clean energy education initiatives, STEM learning opportunities for youth and educators, workforce development and career exploration in zero carbon careers, energy-efficient facility and equipment upgrades, and improvements that expand access to food distribution, safety education, and other vital community services.
- SES Renter Bundle. Research-based initiative aimed to support low and low-moderate income renters that typically have less ability to engage in electrification or energy efficiency upgrades to their rented homes. By providing renter-friendly products and services (portable fans, energy efficient light bulbs, power strips, and portable desk lamps), SMUD can help this group of customers feel more comfortable in their homes and save on their energy bills. Bundle recipients can also gain one-on-one energy saving recommendations and tips from Energy Specialists to make their home more energy efficient and improve indoor air quality.
- Land Use & Climate Innovation: Extreme Heat & Climate Resilience Round (EHCR): In partnership with the Sacramento City School District, SMUD began executing a \$750k EHCR planning grant focused on engineering a solar-powered microgrid.
- Workforce Development. Our 2025 Regional Workforce Development programs recruited, trained, and facilitated the placement of individuals from neighborhoods highlighted by our Sustainable Communities Resource Priorities Map to work in areas directly impacting our region's ability to meet our 2030 zero carbon goals. In 2025, we worked with partners to train our community in skills related to solar, battery, EV, and electrification technologies and supported graduates with employment success services such as connecting with employers, resume writing advisory, and career coaching. Key work in 2025 included:
 - Worked to ensure that largescale infrastructure and grant projects have demonstrable community benefits, and realized benefits in several SMUD projects, creating equitable pathways to employment opportunities.

- Continued to support the Electrician Trainee program with NCCT, which trained 104 people and facilitated placement of 37 people in jobs leading to careers. The focus of the program is to help put more diverse apprentices in the IBEW pipeline.
- Partnered with Cosumnes River College to continue to support a Construction Electrification course that provides enrollees with a stipend to complete 36 hours of lecture and 54 hours of hands-on learning. The focus of the course is on understanding the importance of building electrification and how to install heat pumps, EV chargers, and other supporting electrical infrastructure. Upon graduation, students earn industry relevant certifications along with 3 course units that can be applied to a Construction Pre-Apprenticeship or Construction Management Credential. 55 individuals completed the class in 2025.
- Through our ongoing partnership with Grid Alternatives, 64 people received solar and electrification training, with 34 participants being placed into jobs.
- Salvation Army's construction training program incorporated a technology component into its curriculum with the support of SMUD, providing participants with Chromebooks. This access to technology also enhanced the learning experience for students in the Oak Park After School Program. In addition to energy efficiency improvement projects at the Salvation Army's Alhambra campus, the organization established an annual energy education program that aligns with SMUD's zero carbon plan.

Customer-side Solar and Storage

Table 5 summarizes customer solar and storage installations at homes and businesses in 2025.

Table 5: 2025 Customer Solar PV and Storage Installations⁹

	Residential		Commercial		Total	
	Installed Systems	MW	Installed Systems	MW	Installed Systems	MW
Customer Solar PV	5,660	25.5	441	10.1	6,101	35.6
Customer Storage	1,233	17.4	3	0.3	1,236	17.7

⁹ This table includes net-energy metering (NEM), Solar Smart, virtual net-energy metering (VNEM), and Solar and Storage Rate installations.

SSS No. LEG 2026-0094

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date

Policy – 09/09/26

Board Meeting Date

N/A

TO				TO						
1.	Eric Poff			6.						
2.	Frankie McDermott			7.						
3.	Cara Chatfield			8.						
4.	Brandy Bolden			9.	Legal					
5.	Suresh Kotha			10.	CEO & General Manager					
Consent Calendar		Yes	☒	No <i>If no, schedule a dry run presentation.</i>		Budgeted	Yes	☒	No <i>(If no, explain in Cost/Budgeted section.)</i>	
FROM (IPR) Joe Schofield				DEPARTMENT Legal				MAIL STOP B406	EXT. 5446	DATE SENT 08/28/26

NARRATIVE:**Requested Action:** Discuss contract award for Civil Annual Construction Services.

Summary: At the August 20, 2026, regular Board meeting, the Board of Directors, considered a request to award contracts to Sierra National Construction, Inc. and Doug Veerkamp General Engineering, Inc., the two highest evaluated proposers in response to Request for Proposals No. 15735.KM (RFP) for Civil Annual Construction Services, for a three-year period with two optional one-year extensions in an aggregate not-to-exceed amount of \$250 million. The Board postponed action on the item until September 2026.

Staff plans to present the award to the top two proposers for a three-year term without the optional one-year extensions for an aggregate not-to-exceed amount of \$150 million

Board Policy: Board-Staff Linkage BL-8, Delegation to the CEO with Respect to Procurement; Strategic Direction SD-4, Reliability; Strategic Direction SD-6, Safety Leadership; Strategic Direction SD-13, Economic Development

Benefits: The contract will provide SMUD with two qualified contractors to execute civil construction.

Cost/Budgeted: \$150,000,000; Budgeted for 2026 through 2030 by Energy Delivery & Operations.

Alternatives: Award successful proposals for a shorter term or reduced total award; negotiate current contracts with incumbent Contractors for an extended term and risk less competitive pricing.

Affected Parties: Energy Delivery & Operations, Supply Chain Services, and Contractors

Coordination: Energy Delivery & Operations, Supply Chain Services, and Legal

Presenter: Joe Schofield, Deputy General Counsel

Additional Links:

SUBJECT

Discuss Civil Annual Construction Services Contract Award

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SSS No.
BOD 2026-013

BOARD AGENDA ITEM STAFFING SUMMARY SHEET

Committee Meeting & Date
Policy – 09/09/26
Board Meeting Date
N/A

TO				TO									
1.	Rhonda Staley-Brooks			6.									
2.	Suresh Kotha			7.									
3.	Brandy Bolden			8.									
4.				9.	Legal								
5.				10.	CEO & General Manager								
Consent Calendar		☐	Yes	☒	No <i>If no, schedule a dry run presentation.</i>		Budgeted	☒	Yes	☐	No <i>(If no, explain in Cost/Budgeted section.)</i>		
FROM (IPR) Bryanna Schaefer / Crystal Henderson				DEPARTMENT Board Office				MAIL STOP B304		EXT. 6154		DATE SENT 08/16/23	
NARRATIVE:													
Requested Action: Allow the Board of Directors and Executive staff an opportunity to discuss and evaluate existing policies: Board-Staff Linkage BL-12, Delegation to the CEO with Respect to Transactions Involving Transmission and Wholesale Energy, Fuel, and Environmental Attributes; Board-Staff Linkage BL-13, Delegation to the CEO with Respect to Grants; and Board-Staff Linkage BL-14, Delegation to the CEO with Respect to Products, Services and Programs. Summary: The Board agreed to monitor established policies on a yearly basis to create a framework to better understand the policies and give the Board an opportunity to make improvements, additions, or changes as desired. Board Policy: <i>(Number & Title)</i> This monitoring supports Governance Process GP-2, Governance Focus, which states, in part, that, “[t]he Board will direct, evaluate, and inspire the organization through the establishment of written policies reflecting the Board’s values.” Benefits: Monitoring policies helps ensure the policies are current and in keeping with the current will of the Board. Cost/Budgeted: Included in budget Alternatives: Monitor these policies at a later date. Affected Parties: Board of Directors Coordination: Board Office Presenter: Rosanna Herber, Policy Committee Chair													

Additional Links:

SUBJECT

Board Monitoring of BL-12, BL-13, and BL-14

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SMUD BOARD POLICY



Category: Board-Staff Linkage
Policy No.: BL-12
Title: Delegation to the CEO with Respect to Transactions Involving Transmission and Wholesale Energy, Fuel, and Environmental Attributes

As part of prudently managing energy related risks, providing retail rate stability and serving customers, SMUD is required to enter into: (i) contracts to purchase and sell wholesale electricity, electric capacity and storage, natural gas and clean and emissions-free fuel, and environmental attributes; (ii) contracts for transmission, fuel transportation and fuel storage; and (iii) contracts to financially hedge or mitigate pricing, supply and market risks associated with the transactions above.

Delegation of Authority: The Chief Executive Officer and General Manager (CEO) is delegated decision making authority consistent with the Energy Risk Management and Energy Trading Standards adopted by this Board.

Monitoring Method: CEO Report

Frequency: Annual

Versioning:

February 18, 2010	Resolution No. 10-02-12	Date of Adoption.
August 4, 2011	Resolution No. 11-08-04	Date of Revision.
August 21, 2014	Resolution No. 14-08-03	Date of Revision.
June 17, 2021	Resolution No. 21-06-04	Date of Revision.
September 21, 2023	Resolution No. 23-09-02	Date of Revision. [Current Policy]

SMUD BOARD POLICY



Category: Board-Staff Linkage
Policy No.: BL-13
Title: Delegation to the CEO with Respect to Grants

SMUD's participation in state and federal grants as a prime-recipient or sub-recipient provides a unique opportunity for SMUD to leverage state and federal funds to advance SMUD's policies, conduct research and development projects, and provide benefits to the Sacramento community. SMUD's grant participation shall further SMUD's strategic directives, provide benefits to SMUD's customers and the community, and shall be consistent with the following principles.

- a) **Competitive Advantage:** Because grants are typically competitively awarded, SMUD will select its grant partners or participate on a grant team where the partners provide a competitive advantage in the grant selection process. Time permitting and where practical, SMUD will select qualified grant partners through a formal or informal request for qualifications.
- b) **Viable Grant Partners:** SMUD shall only contract with reputable and financially viable grant partners.
- c) **Local Grant Partners:** All other things being equal, in selecting grant partners SMUD will generally prefer governmental entities, not-for profit organizations, and businesses located in the Sacramento region.
- d) **Delegation of Authority to the CEO:** The Chief Executive Officer and General Manager (CEO) is delegated authority to select and enter into contracts with grant partners and file grant applications where SMUD's commitment of financial and in-kind resources is consistent with delegations under other Board-Staff Linkage policies, or is otherwise brought to the Board for approval as a budgeted project.
- e) **Reporting:** The CEO shall provide advance notice to the Board of grant commitments that create material financial, reputational, or operational risk.

Monitoring Method: CEO Report

Frequency: Annual

Versioning:

November 18, 2010	Resolution No. 10-11-10	Date of Adoption.
August 4, 2011	Resolution No. 11-08-04	Date of Revision.
August 21, 2014	Resolution No. 14-08-03	Date of Revision.
November 19, 2020	Resolution No. 20-11-02	Date of Revision.
September 21, 2023	Resolution No. 23-09-02	Date of Revision.
March 21, 2024	Resolution No. 24-03-05	Date of Revision. [Current Policy]

SMUD BOARD POLICY



Category: Board-Staff Linkage
Policy No.: BL-14
Title: Delegation to the CEO with Respect to Products, Services and Programs

SMUD develops and provides innovative products, services and programs to benefit our customers, community and operations. These products, services and programs provide options to our customers, improve our operations, and further the purpose of Strategic Direction SD-19, Diversified Business.

- a) **Delegation of Authority:** The Chief Executive Officer and General Manager (CEO) is delegated decision making and approval authority for the development and delivery of products, services and programs for SMUD customers.

In addition, the CEO is authorized to enter into strategic partnerships related to the development and delivery of innovative technologies, new business models, programs or services within and outside of the SMUD service area consistent with Strategic Direction SD-19.

The CEO shall seek prior Board approval for strategic partnerships that create a material financial, reputational, or operational risk.

- b) **Reporting:** The CEO shall provide advance notice to the Board prior to entering into new strategic partnerships.

Monitoring Method: CEO Report

Frequency: Annual

Versioning:

March 1, 2012	Resolution No. 12-03-08	Date of Adoption.
December 19, 2013	Resolution No. 13-12-14	Date of Revision.
August 21, 2014	Resolution No. 14-08-03	Date of Revision.
December 21, 2017	Resolution No. 17-12-11	Date of Revision.
September 21, 2023	Resolution No. 23-09-02	Date of Revision. [Current Policy]

SSS No. BOD 2026-004

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
POLICY - 2026Board Meeting Date
N/A

TO					TO							
1.	Brandy Bolden				6.							
2.	Cara Chatfield				7.							
3.	Suresh Kotha				8.							
4.					9.	Legal						
5.					10.	CEO & General Manager						
Consent Calendar			Yes	X	No <i>If no, schedule a dry run presentation.</i>		Budgeted	X	Yes	No <i>(If no, explain in Cost/Budgeted section.)</i>		
FROM (IPR) Bryanna Schaefer / Crystal Henderson					DEPARTMENT Board Office					MAIL STOP B307	EXT. 5424	DATE SENT 12/18/25
NARRATIVE:												
Requested Action:		Enable the Board of Directors and Executive Staff an opportunity to review the Board Work Plan.										
Summary:		The Board President reviews the Board Work Plan at the Policy Committee meeting to ensure agenda items support the work of the Board.										
Board Policy: <i>(Number & Title)</i>		This review of the Work Plan supports Governance Process GP-4, Board/Committee Work Plan and Agenda Planning (GP-4), which states that the Board will develop each year a list of topics and issues that it wishes to explore in the coming years and maintain a work plan that will be regularly reviewed by the Board or a standing committee. GP-4 and Governance Process GP-6, Role of the Board President, states that the [Board] President shall ensure that the Board's agendas meet the goals of the annual work plan.										
Benefits:		Reviewing the Work Plan allows the Board members and Executive staff to make changes to the Work Plan and Parking Lot items as necessary.										
Cost/Budgeted:		Included in budget.										
Alternatives:		Not review the Work Plan at this time.										
Affected Parties:		Board of Directors and Executive Office										
Coordination:		Board Office										
Presenter:		Dave Tamayo, Board President										

Additional Links:

SUBJECT

Board Work Plan

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SSS No. BOD 2026-005

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
POLICY - 2026Board Meeting Date
N/A

TO					TO							
1.	Brandy Bolden				6.							
2.	Cara Chatfield				7.							
3.	Suresh Kotha				8.							
4.					9.	Legal						
5.					10.	CEO & General Manager						
Consent Calendar			Yes	X	No <i>If no, schedule a dry run presentation.</i>		Budgeted	X	Yes	No <i>(If no, explain in Cost/Budgeted section.)</i>		
FROM (IPR) Bryanna Schaefer / Crystal Henderson					DEPARTMENT Board Office					MAIL STOP B304	EXT. 5424	DATE SENT 12/18/25
NARRATIVE:												
Requested Action: A summary of directives is provided to staff during the committee meeting. Summary: The Board requested an ongoing opportunity to do a wrap up period at the end of each committee meeting to summarize various Board member suggestions and requests that were made at the meeting to make clear the will of the Board. The Policy Committee Chair will summarize Board member requests that come out of the committee presentations for this meeting. Board Policy: <i>(Number & Title)</i> Governance Process GP-4, Board/Committee Work Plan and Agenda Planning states the Board will focus on the results the Board wants the organization to achieve. Benefits: Having an agenized opportunity to summarize the Board's requests and suggestions that arise during the committee meeting will help clarify what the will of the Board. Cost/Budgeted: Included in budget. Alternatives: Not to summarize the Board's requests at this meeting. Affected Parties: Board of Directors and Executive Office Coordination: Board Office Presenter: Rosanna Herber, Policy Committee Chair												

Additional Links:

SUBJECT

Summary of Committee Direction – Policy Committee

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.