

Board Strategic Development Committee Meeting and Special SMUD Board of Directors Meeting

Date: Tuesday, October 6, 2026

Time: Scheduled to begin at 6:00 p.m.

Location: SMUD Headquarters Building, Auditorium
6201 S Street, Sacramento, CA

Powering forward. Together.



AGENDA

BOARD STRATEGIC DEVELOPMENT COMMITTEE MEETING AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

**Tuesday, October 6, 2026
SMUD Headquarters Building, Auditorium
6201 S Street, Sacramento, California
scheduled to begin at 6:00 p.m.**

This Committee meeting is noticed as a joint meeting with the Board of Directors for the purpose of compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Strategic Development Committee will review, discuss and provide the Strategic Development Committee's recommendation on the below agendized item(s):

Virtual Viewing or Attendance:

Live video streams (view-only) and indexed archives of meetings are available at:
<https://www.smud.org/Corporate/About-us/Company-Information/Board-Meetings/Watch-or-Listen-online>

Zoom Webinar Link: [Join Board Strategic Development Committee Meeting Here](#)
Webinar/Meeting ID: 165 752 2080
Passcode: 054621
Phone Dial-in Number: 1-669-254-5252 or 1-833-568-8864 (Toll Free)

Verbal Public Comment:

Members of the public may provide verbal public comment by:

- Completing a sign-up form at the table outside of the meeting room and giving it to SMUD Security.
- Using the "Raise Hand" feature in Zoom (or pressing *9 while dialed into the telephone/toll-free number) during the meeting at the time public comment is called. Microphones will be enabled for virtual or telephonic attendees when the commenter's name is announced.

Written Public Comment:

Members of the public may provide written public comment on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via email to PublicComment@smud.org or by mailing or bringing physical copies to the meeting. Email is not monitored during the meeting. Comments will not be read into the record but will be provided to the Board and placed into the record of the meeting if received within two hours after the meeting ends.

INFORMATIONAL ITEMS

1. Rachel Huang Brief the Board on SMUD's recently completed
 Integrated Distribution Resources Plan.
 Presentation: 50 minutes
 Discussion: 30 minutes

 MICHAELA LEVINE
 SENIOR MANAGING
 CONSULTANT, ENERGY +
 ENVIRONMENTAL
 ECONOMICS (E3)

 Amandeep Singh
2. Public Comment
3. Gregg Fishman Summary of Committee Direction.
 Discussion: 1 minute

Members of the public shall have up to three (3) minutes to provide public comment on items on the agenda or items not on the agenda, but within the jurisdiction of SMUD. The total time allotted to any individual speaker shall not exceed nine (9) minutes.

Members of the public wishing to inspect public documents related to agenda items may click on the Information Packet link for this meeting on the smud.org website or may call 1-916-732-6155 to arrange for inspection of the documents at the SMUD Headquarters Building, 6201 S Street, Sacramento, California.

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email Nicole.Looney@smud.org, or contact by phone at 1-916-732-6055, no later than 48 hours before this meeting.

SSS No. DES 26-007

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
Strategic Development - 10/06/26
Board Meeting Date
N/A

TO				TO						
1.	Jennifer Restivo			6.						
2.	Frankie McDermott			7.						
3.	Joel Ledesma			8.						
4.	Jose Bodipo-Memba			9.	Legal					
5.				10.	CEO & General Manager					
Consent Calendar		Yes	X	No If no, schedule a dry run presentation.		Budgeted	X	Yes	No (If no, explain in Cost/Budgeted section.)	
FROM (IPR) Rachel Huang				DEPARTMENT Distributed Energy Solutions				MAIL STOP B305	EXT. 6930	DATE SENT 09/11/26

NARRATIVE:

Requested Action: Brief the Board on SMUD's recently completed Integrated Distribution Resources Plan.

Summary: This update will provide the Board with an overview of work done with a consultant, Energy + Environmental Economics (E3), to study how growth in electrification and Distributed Energy Resources (DERs) may impact our distribution substation capacity and need for upgrades. The study also assesses the extent to which these upgrades can be mitigated or deferred through influencing electric vehicle charging patterns and strategic deployment of DERs such as battery storage.

Board Policy: Strategic Direction SD-7, Environmental Leadership: Promote the efficient use of energy by our customers; advance the electrification of vehicles, buildings, and equipment. Strategic Direction SD-9, Resource Planning: Pursue energy efficiency and electrification from buildings and vehicles. Strategic Direction SD-2, Competitive Rates: Encourage cost effective and environmentally beneficial DERs.

Benefits: Evaluating future long-term scenarios of potential electrification and DER implications on the distribution system can help SMUD ensure we are prepared to meet any acceleration in system expansion with the right staffing and capital plans as well as tools such as DERs that can be deployed in a targeted fashion to address localized constraints.

Cost/Budgeted: There is no budgetary impact for this informational presentation.

Alternatives: Provide a written update through the Chief Executive Officer and General Manager; schedule update for another time.

Affected Parties: Residential and Commercial Customers

Coordination: Zero Carbon Energy Solutions

Presenter: Rachel Huang, Director, Distributed Energy Solutions
Michaela Levine, Senior Managing Consultant, Energy + Environmental Economics (E3)
Amandeep Singh, Director, Distribution Planning and Operations

Additional Links:

SUBJECT

Integrated Distribution Resources Plan

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.



Michaela Levine
Energy + Environmental Economics (E3)
Senior Managing Consultant

Michaela Levine is a Senior Managing Consultant at E3 where her work focuses on analyzing opportunities to leverage distributed energy resources (DER) to support the clean energy transition and supporting clients' transportation and building electrification efforts. She specializes in analysis of electrification and flexible loads, modeling building electrification and transportation electrification at scale. She is also an experienced modeler in Forecasting Anywhere, a tool to support LoadSEER users in the development of distribution load growth scenarios to study the impacts of electrification and DER adoption. Ms. Levine joined E3 in 2020 after completing her master's degree in Civil and Environmental Engineering in the Atmosphere/Energy program at Stanford University. In addition to her M.S., Ms. Levine has a B.A. in Geoscience with a concentration in Environmental Studies from Williams College.

SSS No. BOD 2026-006

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
STRATEGIC DEVELOPMENT
- 2026Board Meeting Date
N/A

TO				TO								
1.	Frankie McDermott			6.								
2.	Jose Bodipo-Memba			7.								
3.	Joel Ledesma			8.								
4.	Jennifer Restivo			9.	Legal							
5.				10.	CEO & General Manager							
Consent Calendar		☐	Yes	☒	No <i>If no, schedule a dry run presentation.</i>		Budgeted	☒	Yes	No <i>(If no, explain in Cost/Budgeted section.)</i>		
FROM (IPR) Bryanna Schaefer / Crystal Henderson				DEPARTMENT Board Office				MAIL STOP B304	EXT. 5424	DATE SENT 12/18/25		

NARRATIVE:

Requested Action: A summary of directives is provided to staff during the committee meeting.

Summary: The Board requested an ongoing opportunity to do a wrap up period at the end of each committee meeting to summarize various Board member suggestions and requests that were made at the meeting to make clear the will of the Board. The Strategic Development Committee Chair will summarize Board member requests that come out of the committee presentations for this meeting.

Board Policy: *(Number & Title)* Governance Process GP-4, Board/Committee Work Plan and Agenda Planning, states the Board will focus on the results the Board wants the organization to achieve.

Benefits: Having an agenized opportunity to summarize the Board's requests and suggestions that arise during the committee meeting will help clarify what the will of the Board.

Cost/Budgeted: Included in budget.

Alternatives: Not to summarize the Board's requests at this meeting.

Affected Parties: Board of Directors and Executive Office

Coordination: Board Office

Presenter: Heidi Sanborn, Strategic Development Committee Chair

Additional Links:

SUBJECT

Summary of Committee Direction – Strategic Development Committee

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.