

Board Strategic Development Committee Meeting and Special SMUD Board of Directors Meeting

Date: Tuesday, February 10, 2026

Time: Scheduled to begin at 6:00 p.m.

Location: SMUD Headquarters Building, Auditorium

6201 S Street, Sacramento, CA



Powering forward. Together.



AGENDA

BOARD STRATEGIC DEVELOPMENT COMMITTEE MEETING AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

**Tuesday, February 10, 2026
SMUD Headquarters Building, Auditorium
6201 S Street, Sacramento, California
scheduled to begin at 6:00 p.m.**

Remote Telephonic Location:
**2481 Kaanapali Pkwy
Lahaina, HI 96761**

This Committee meeting is noticed as a joint meeting with the Board of Directors for the purpose of compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Strategic Development Committee will review, discuss and provide the Strategic Development Committee's recommendation on the below agenda item(s):

Virtual Viewing or Attendance:

Live video streams (view-only) and indexed archives of meetings are available at:
<https://www.smud.org/Corporate/About-us/Company-Information/Board-Meetings/Watch-or-Listen-online>

Zoom Webinar Link: [Join Board Strategic Development Committee Meeting Here](#)

Webinar/Meeting ID: 160 182 5059

Passcode: 840548

Phone Dial-in Number: 1-669-254-5252 or 1-833-568-8864 (Toll Free)

Verbal Public Comment:

Members of the public may provide verbal public comment by:

- Completing a sign-up form at the table outside of the meeting room and giving it to SMUD Security.
- Using the "Raise Hand" feature in Zoom (or pressing *9 while dialed into the telephone/toll-free number) during the meeting at the time public comment is called. Microphones will be enabled for virtual or telephonic attendees when the commenter's name is announced.

Written Public Comment:

Members of the public may provide written public comment on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via email to PublicComment@smud.org or by mailing or bringing physical copies to the meeting. Email is not monitored during the meeting. Comments will not be read into the record but will be provided to the Board and placed into the record of the meeting if received within two hours after the meeting ends.

INFORMATIONAL ITEMS

1. James H. Frasher
Ilya Chernyakhovskiy
SENIOR RESEARCHER AND
GROUP MANAGER, GRID
PLANNING AND ANALYSIS
CENTER, NATIONAL
LABORATORY OF THE ROCKIES
(NLR)
Provide the Board with internal and external presentations on **Large Load Grid Integration and Artificial Intelligence (AI)**.
Presentation: 40 minutes
Discussion: 35 minutes
2. Public Comment
3. Heidi Sanborn
Summary of Committee Direction.
Discussion: 1 minute

ANNOUNCEMENT OF CLOSED SESSION AGENDA

1. **Public Employment.**

Pursuant to Section 54957(b)(1) of the Government Code:

Employment of CEO and General Manager.

Members of the public shall have up to three (3) minutes to provide public comment on items on the agenda or items not on the agenda, but within the jurisdiction of SMUD. The total time allotted to any individual speaker shall not exceed nine (9) minutes.

Members of the public wishing to inspect public documents related to agenda items may click on the Information Packet link for this meeting on the smud.org website or may call 1-916-732-7143 to arrange for inspection of the documents at the SMUD Headquarters Building, 6201 S Street, Sacramento, California.

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email Toni.Stelling@smud.org, or contact by phone at 1-916-732-7143, no later than 48 hours before this meeting.

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
Strategic Development – 02/10/26
Board Meeting Date
N/A

| TO | | | | TO | | | |
|---|---|-------------------------------------|--|-------------------|--------------|-------------------------------------|---|
| 1. James Frasher | 6. | | | | | | |
| 2. Frankie McDermott | 7. | | | | | | |
| 3. Jose Bodipo-Memba | 8. | | | | | | |
| 4. Lora Anguay | 9. | Legal | | | | | |
| 5. Scott Martin | 10. | CEO & General Manager | | | | | |
| Consent Calendar | Yes | <input checked="" type="checkbox"/> | No <i>If no, schedule a dry run presentation.</i> | Budgeted | Yes | <input checked="" type="checkbox"/> | No <i>(If no, explain in Cost/Budgeted section.)</i> |
| FROM (IPR) Joshua Rasin | DEPARTMENT Research & Development | | | MAIL STOP K221 | EXT. 5594 | DATE SENT 01/07/26 | |
| NARRATIVE: | | | | | | | |
| Requested Action: | Provide the Board with internal and external presentations on Large Load Grid Integration and Artificial Intelligence (AI). | | | | | | |
| Summary: | The intended purpose is to present to SMUD's Board of Directors about the impacts of AI on serving large new loads. This meeting will feature a presentation on the national landscape of data centers and AI, led by James Frasher and Ilya Chernyakhovskiy, from National Laboratory of the Rockies (NLR). The discussion will cover key trends driving the surge in data center developments to support AI, including business opportunities, market uncertainties, project delivery challenges, data center sizing and technology, and site considerations. In addition, SMUD will provide a brief, high-level overview of its own strategic initiatives, including Research & Development (R&D) efforts, preliminary internal use cases for AI, and why Sacramento stands out as a prime location for future sites. | | | | | | |
| Board Policy: <i>(Number & Title)</i> | Strategic Direction SD-10, Innovation | | | | | | |
| Benefits: | This update will provide greater insight and flexibility, equipping the Board with a deeper understanding of the national trends and technological advancements that are shaping the rapidly evolving data center and AI landscape, allowing for more informed and proactive strategic decision-making. By engaging insights from leading external experts, the Board will be better positioned to evaluate emerging opportunities and risks associated with increased data center demand, including market uncertainties and load management challenges. This discussion will also highlight Sacramento's unique advantages as a competitive destination for data center investment while communicating transparency around SMUD's R&D priorities and stakeholder interests. Overall, the presentation will provide valuable context for shaping future policy, infrastructure planning, and innovation efforts to ensure SMUD remains prepared and responsive in this dynamic sector. | | | | | | |
| Cost/Budgeted: | N/A | | | | | | |
| Alternatives: | N/A | | | | | | |
| Affected Parties: | Research & Development | | | | | | |
| Coordination: | Board Office, Executive Office, Grants and New Business Development, and Legal | | | | | | |
| Presenter: | James H. Frasher, Director, Research and Development, Grants & Partnerships Ilya Chernyakhovskiy, Senior Researcher and Group Manager, Grid Planning and Analysis Center, National Laboratory of the Rockies (NLR) | | | | | | |

Additional Links:

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|---|-------------------------------|
| SUBJECT | ITEM NO. (FOR LEGAL USE ONLY) |
| Impacts of Artificial Intelligence (AI) | |

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.



Ilya Chernyakhovskiy
Senior Researcher and Group Manager
Grid Planning and Analysis Center
National Laboratory of the Rockies (NLR)

Ilya Chernyakhovskiy is a Senior Researcher and Group Manager at NLR's Grid Planning and Analysis Center. Ilya leads the team that develops the Regional Energy Deployment System (ReEDS), NLR's flagship national capacity expansion model. He conducts applied research on power system operations and long-term planning, thermal fleet flexibility, grid reliability, energy storage, and policy and regulatory environments for advanced energy technologies. Ilya also oversees technical assistance for power sector stakeholders in the U.S. and across from the globe. He holds an M.Sc. in applied economics from the University of Massachusetts Amherst and has authored numerous technical reports and peer reviewed articles on grid modeling and applied grid analysis.

SSS No. BOD 2026-006

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
STRATEGIC DEVELOPMENT

- 2026

Board Meeting Date
N/A

| TO | | | | | TO | | | | | |
|--|-------------------|------------------------------|---------------------------------------|--|----------|----------------------------------|---|-------------------|---|-----------------------|
| 1. | Frankie McDermott | | | | 6. | | | | | |
| 2. | Jose Bodipo-Memba | | | | 7. | | | | | |
| 3. | Lora Anguay | | | | 8. | | | | | |
| 4. | Scott Martin | | | | 9. | Legal | | | | |
| 5. | | | | | 10. | CEO & General Manager | | | | |
| Consent Calendar | | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> X | No If no, schedule a dry run presentation. | Budgeted | <input type="checkbox"/> X | <input checked="" type="checkbox"/> Yes | | No (If no, explain in Cost/Budgeted section.) | |
| FROM (IPR) Bryanna Schaefer / Crystal Henderson | | | | DEPARTMENT Board Office | | | | MAIL STOP B304 | EXT. 5424 | DATE SENT 12/18/25 |
| NARRATIVE: | | | | | | | | | | |
| <p>Requested Action: A summary of directives is provided to staff during the committee meeting.</p> <p>Summary: The Board requested an ongoing opportunity to do a wrap up period at the end of each committee meeting to summarize various Board member suggestions and requests that were made at the meeting to make clear the will of the Board. The Strategic Development Committee Chair will summarize Board member requests that come out of the committee presentations for this meeting.</p> <p>Board Policy: Governance Process GP-4, Board/Committee Work Plan and Agenda Planning, states the Board will focus on the results the Board wants the organization to achieve.</p> <p>Benefits: Having an agenized opportunity to summarize the Board's requests and suggestions that arise during the committee meeting will help clarify what the will of the Board.</p> <p>Cost/Budgeted: Included in budget.</p> <p>Alternatives: Not to summarize the Board's requests at this meeting.</p> <p>Affected Parties: Board of Directors and Executive Office</p> <p>Coordination: Board Office</p> <p>Presenter: Heidi Sanborn, Strategic Development Committee Chair</p> | | | | | | | | | | |

Additional Links:

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| SUBJECT Summary of Committee Direction – Strategic Development Committee | ITEM NO. (FOR LEGAL USE ONLY) |
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.