Exhibit to Agenda Item #2

Discuss the monitoring report for **Strategic Direction SD-5**, **Customer Relations**.

Board Energy Resources & Customer Services Committee and Special SMUD Board of Directors Meeting

Wednesday, August 20, 2025, scheduled to begin at 6:00 p.m.

Auditorium, SMUD Headquarters Building



Agenda

- Strategic Direction 5
- 2024 Results
 - Customer Satisfaction
 - Value for What you Pay (VFP)
 - Accomplishment Highlights
- Request the Board accept the 2024 monitoring report



2024 Customer Relations SD-5

Policy:

"Maintaining a high level of customer relations is a core value of SMUD. Therefore, the Board establishes an overall customer satisfaction target of 95 percent with no individual component measured falling below 85 percent.

In addition, the Board establishes an overall customer experience "value for what you pay" target of 70 percent by the end of 2025 and 80 percent by the end of 2030, with neither the average commercial customer score falling below 69 percent nor the average residential customer score falling below 65 percent in any year.

As part of this policy:

- (a) SMUD customers shall be treated in a respectful, dignified and civil manner.
- (b) SMUD shall communicate a procedure for customers who believe they have not received fair treatment from SMUD to be heard.



Customer satisfaction scores

Policy:

"Therefore, the Board establishes an overall customer satisfaction target of 95 percent with no individual component measured falling below 85 percent."

Overall Satisfaction
Tree trimming
New connects
Bill inquiries
Outage
IVR payment
IVR payment arrangement

2022
97%
95%
98%
96%
96%
98%
95%

2023
97%
96%
98%
94%
94%
97%
95%

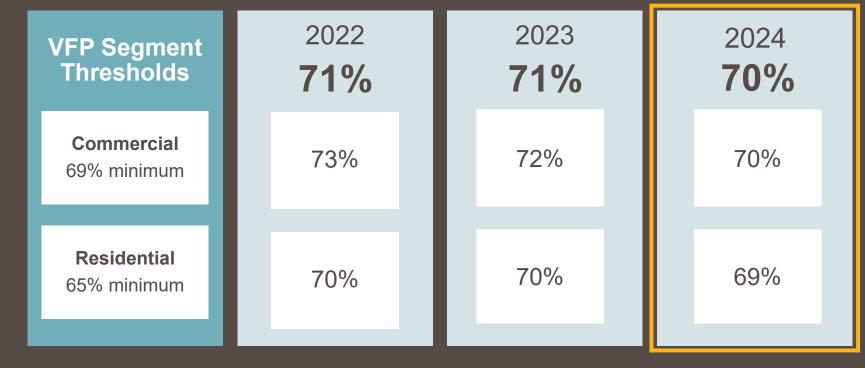
2024 97%
95%
99%
94%
97%
97%
95%
95%



Value for what you pay (VFP)

Policy:

"The Board establishes an overall customer experience "value for what you pay" target of 70 percent by the end of 2025 and 80 percent by 2030, with neither the average commercial customer score falling below 69 percent nor the average residential customer score falling below 65 percent in any year."

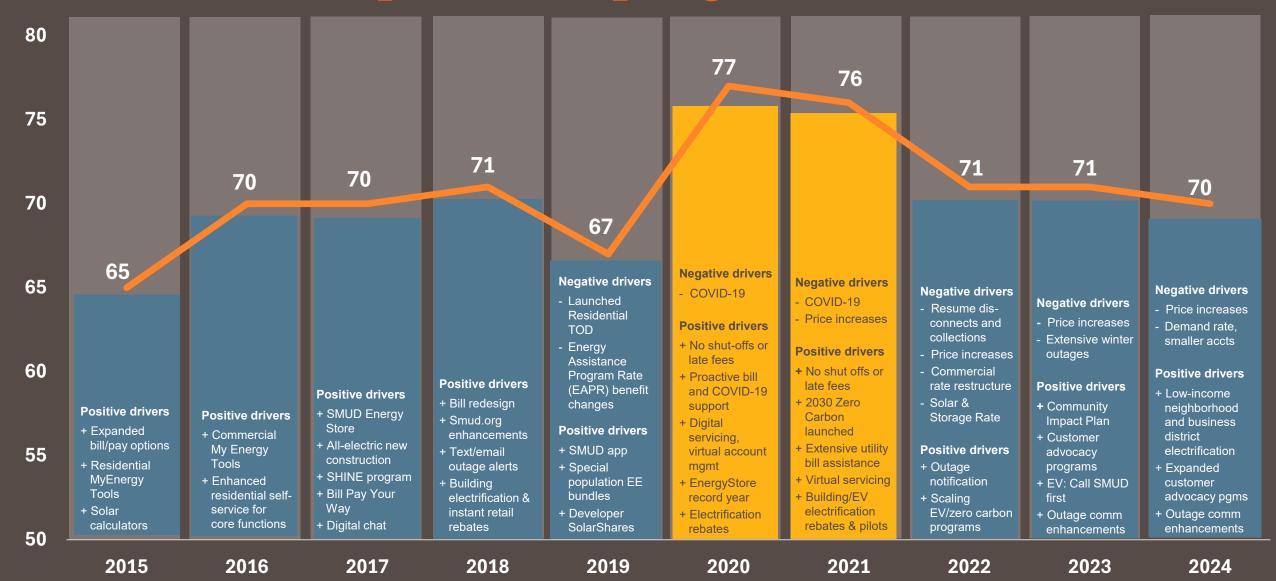




5

Customer experience progress





Value our residential customers & community



6,985 customers

(+52% YOY; 523 Low Income) took steps to electrify their homes (HVAC, cooktop, HPWH)



76,908* downloads

(+60% YOY) of the SMUD app



11,363 shade trees

(+16% YOY)

planted, with 36% in under-resourced communities



800 attendees

at the Connecting our Communities Resource Expos



\$5.6M

in bill assistance provided to our most vulnerable customers



~900,000 alerts

for customer billing/usage, helping to manage costs



54%

eligible EV owners on EV rate



4,402 incentives

for EV chargers issued, including 304 circuits with 216 chargers for low-income residences



400,000+ customers

enrolled in outage text alerts



Value our commercial customers & community

"Our new water heater now keeps up with demand and saves us money" - Laundry Mat



\$7.7M

building electrification incentives



645

commercial chargers installed



\$3.6M

energy efficiency incentives



7,050

Strategic Account Advisor personal touch points (+22% YOY)

Small Business Community Impact



13

SMB/CIP projects



270

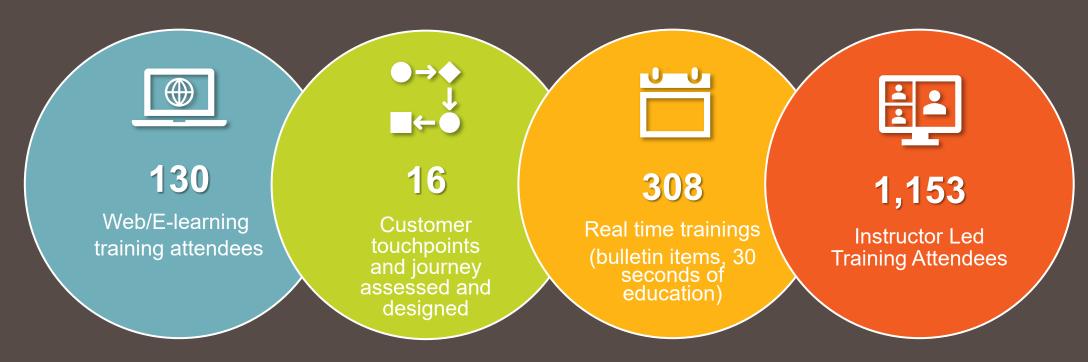
site visits for SMB/CIP projects



Policy: "...(a) SMUD customers shall be treated in a respectful, dignified and civil manner."

2024 Status:

Customer experience supported by internal training and customer-centric experience design





Customer Relations SD-5

Policy:

"...(b) SMUD shall communicate a procedure for customers who believe they have not received fair treatment from SMUD to be heard."

Status:

Hearing and appeal process is found in detail on smud.org

- <u>smud.org/assets/documents/pdf/Board-Meeting-Procedures.pdf</u> Pg. 14 & 15
- The process is described on the back page of every bill



Customer communication process

+ 921,000+ contacts >99% resolved Less than 1% escalated CSR **Customer Service Assistant** Senior CSR Contact Center Supervisor 2024 Manager Director Board



2024 Awards & Recognitions









Safety Award of Excellence in Communications

Equity Power Players Award

Outstanding Energy Project

Influence Award



escalent







Easiest to do business with, Utility Trusted Business Partners

Safety Award

Technology Transfer Award

Technology Transfer Award









Corporate Citizenship Award

Best Utility

Sacramento Environmental Commission Award

Outage Operations Award



Request the Board accept the SD-5 monitoring report.

