Board Finance & Audit Committee Meeting and Special SMUD Board of Directors Meeting

Date: Tuesday, November 16, 2021

Time: 5:30 p.m.

Location: Virtual Meeting (online)





AGENDA BOARD FINANCE & AUDIT COMMITTEE MEETING AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

Tuesday, November 16, 2021 Scheduled to begin at 5:30 p.m.

Zoom Webinar Link: Join SMUD Board Finance & Audit Committee Meeting Here

Webinar/Meeting ID: 160 854 9908

Passcode: 446767

Phone Dial-in Number: 1-669-254-5252 or 1-833-568-8864 (Toll Free)

Pursuant to Government Code section 54953(e) and the Emergency Board Meeting Procedures adopted by the SMUD Board of Directors, the regular Board meeting and other public meetings are currently conducted solely via virtual (online/teleconference) meeting to align with state, local, and federal guidelines for the containment of the coronavirus.

Live video streams and indexed archives of meetings are available at: http://smud.granicus.com/ViewPublisher.php?view_id=16

Members of the public may register to provide verbal comments at an upcoming Board or Committee meeting by emailing a request to speak to PublicComment@smud.org. Please include the date of the meeting, name, and topic or agenda item the requestor wishes to speak on. The request may also be submitted while the meeting is in progress during the standard time for the agenda item or topic. Pre-registration is strongly encouraged by no later than 3:00 p.m. on the day of the meeting.

Members of the public may provide written public comments on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via e-mail. Comments may be submitted to PublicComment@smud.org and will be placed into the record of the meeting.

Members of the public that are listening to or watching the live stream of a Committee meeting and wish to submit written comments on a specific agenda item as it is being heard may submit their comments, limited to 250 words or less, to PublicComment@smud.org, noting the agenda item number in the subject line. The Committee Chair may read comments for items on the agenda into the record, in her discretion, based upon such factors as the length of the agenda or the number of e-mail comments received. General public comment for items not on the agenda will not be read into the record but will be provided to the Board and placed into the record of the Board meeting if it is received within two hours after the meeting ends.

This Committee meeting is noticed as a joint meeting with the Board of Directors for the purpose of compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Finance and Audit Committee will review, discuss and provide the Committee's recommendation on the following:

DISCUSSION ITEMS

1. Nancy Bui-Thompson Approve Contract Change No. 6 to Contract No.

4500057661 with **Leading Resources**, **Inc.** to extend the contract expiration date from December 31, 2021, to December 31, 2024, to allow for continuity of

consulting support for the SMUD Board.

Discussion: 5 minutes

2. Joe Schofield Select a preferred redistricting map adjusting SMUD's

political ward boundaries for presentation at the

December 15, 2021, Public Workshop.

Presentation: 10 minutes Discussion: 5 minutes

INFORMATIONAL ITEMS

3. Jennifer Davidson SMUD 2022 Proposed Budget presentation follow up

questions.

Discussion: 5 minutes

4. Casey Fallon Quarterly Procurement Report for Third Quarter 2021.

Presentation: 10 minutes Discussion: 3 minutes

5. Lisa Limcaco Provide the Board with the financial results from the

nine-month period ended September 30, 2021.

Presentation: 3 minutes Discussion: 2 minutes

6. Jennifer Davidson Provide the Board with the summary of SMUD's

current Power Supply Costs. Presentation: 3 minutes Discussion: 3 minutes

7. Public Comment

8. Rosanna Herber Summary of Committee Direction.

Discussion: 1 minute

Pursuant to Resolution No. 20-06-08 adopted on June 18, 2020, Emergency Board Meeting Procedures are in effect:

Members of the public may make either a general public comment or comment on a specific agenda item by submitting comments via email. Comments may be submitted to PublicComment@smud.org. Comments will be provided to the Board and placed into the record of the Committee meeting if it is received within two hours after the meeting ends.

Members of the public that are listening or watching the live stream of a Board meeting and wish to comment on a specific agenda item as it is being heard, may submit their comments, limited to 250 words or less, to PublicComment@smud.org. The Board Committee Chair may read the comments into the record, in her discretion, based upon such factors as the length of the agenda or the number of email comments received. Comments will be provided to the Board and placed into the record of the Committee meeting if it is received within two hours after the meeting ends.

Members of the public may register to provide verbal comments at an upcoming Board or Committee meeting by emailing a request to speak to PublicComment@smud.org. Please include the date of the meeting, name, and topic or agenda item the requestor wishes to speak on. The request may also be submitted while the meeting is in progress during the standard time for the agenda item or topic. Pre-registration is strongly encouraged by no later than 3:00 p.m. on the day of the meeting.

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this virtual meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email Toni.Stelling@smud.org, or contact by phone at (916) 732-7143, no later than 48 hours before this virtual meeting.

SSS No. SCS 21-249

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
Finance & Audit – 11/16/21
Board Meeting Date
November 18, 2021

		ТО				то			
1.	Robert Adams		6.	Scott N	A artin				
2.	Casey Fallon		7.						
3.	Jennifer Davidson		8.						
4.	Gary King		9.	Legal					
5.	Lora Anguay		10.	CEO &	& Gene	ral Manager			
Cor	nsent Calendar X Yes	No If no, schedule a dry run presentation.	Bud	udgeted X Yes No (If no, explain in Cost/Budgeted section.)					
FRC	DM (IPR)	DEPARTMENT		·		MAIL STOP	EXT.	DATE SENT	
An	drew McDermott	Procurement				B357	5862	11/01/21	
NAI	RRATIVE:						•		

Requested Action:

Approve Contract Change No. 6 to Contract No. 4500057661 with Leading Resources, Inc. to extend the contract expiration date from December 31, 2021, to December 31, 2024, to allow for continuity of consulting support for the SMUD Board.

Summary:

This contract was awarded on a competitive basis to Leading Resources, Inc. in January 2009 pursuant to Board Resolution No. 08-12-19. The original contract was awarded for the period from January 1, 2009, to December 31, 2011, for a not-to-exceed amount of \$200,000. Board Resolution No. 11-12-16 approved Contract Change No. 1 to extend the contract expiration date to December 31, 2012, and increased the contract amount by \$60,000, for a new not-to-exceed amount of \$260,000. Board Resolution No. 12-10-06 approved Contract Change No. 2 to extend the contract expiration date to December 31, 2013. Board Resolution No. 13-11-04 approved Contract Change No. 3 to extend the contract expiration date to December 31, 2015. Board Resolution No. 15-09-02 approved Contract Change No. 4 to extend the contract expiration date to December 31, 2018. Board Resolution No. 18-12-17 approved Contract Change No. 5 to extend the contract expiration date to December 31, 2021, and to increase the contract amount by \$400,00, for a new not-to-exceed amount of \$660,000, to allow for continuity of consulting support for Board Strategic Directives. Contract Change No. 6 is requested to extend the expiration date by three years from December 31, 2021, to December 31, 2024, to provide facilitation and consulting services to the SMUD Board of Directors.

Currently, the contract balance is approximately \$337,000.

Contract Actions	Amount	Cumulative Amount	Description
Original Contract	\$200,000	\$200,000	Original Award
Change No. 01	\$60,000	\$260,000	Extended and increased
Change No. 02	\$0	\$260,000	Extended
Change No. 03	\$0	\$260,000	Extended
Change No. 04	\$0	\$260,000	Extended
Change No. 05	\$400,000	\$660,000	Extended and increased
Pending Change No. 06	\$0	\$660,000	Extends
Total Revised Contract	\$660,000	\$660,000	

Board Policy: (Number & Title)

Benefits: Allows the Board to continue to realize the benefits of Leading Resources, Inc.'s expertise which is also

informed by previous consulting work on SMUD Strategic Directives.

Cost/Budgeted: No increase.

Alternatives: Release a new competitive solicitation; however, there is a risk of lapse in consulting services during the

solicitation process.

Affected Parties: Board President and CEO/GM

Coordination: Board President and CEO/GM

Presenter: President Bui-Thompson

A	Additiona	l Links:								
SUB	BJECT						-			ITEM NO. (FOR LEGAL USE ONLY)

Contract Change No. 6 for Leading Resources, Inc. (Board Consultant Services)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.
SMUD-1516 10/15 Forms Management

Page 1

SSS No.	LEG 2021-0137	

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date Finance & Audit – 11/16/21 **Board Meeting Date** November 18, 2021

					ТО							ТО		
1.	Gary King						6.							
2.	Jennifer Davi	dsc	n				7.							
3.	Lora Anguay						8.							
4.	Scott Martin						9.	Lega	ıl					
5.							10.	CEC	8	Gener	al	Manager		
Cor	nsent Calendar	Х	Yes		No If no, schedu	ule a dry run presentation.	Bud	geted	Х	Yes		No (If no, exp section.)	olain in Cos	st/Budgeted
FRC	OM (IPR)					DEPARTMENT	•		•		•	MAIL STOP	EXT.	DATE SENT
Joe	Schofield					Office of the General	Cour	isel				B406	5446	09/28/21
NA	RRATIVE:													
Pα	anactad Action		Salac	- 0 1	proformed radict	ricting man adjusting	CMI	D'e no	litic	al war	d b	andariae for	nracanta	tion at the

eferred redistricting map adjusting SMUD's political ward boundaries for presentation at the December 15, 2021, Public Workshop.

Summary:

The Municipal Utility District (MUD) Act and Elections Code require that the Board adjust SMUD's ward boundaries every 10 years following the release of data by the Census Bureau. SMUD is required to complete its redistricting effort no later than April 17, 2022 (recently adjusted by SB 594). Consistent with state and federal law, the SMUD Board adopted redistricting criteria at the July 15, 2021, Board meeting and identified public workshop schedules for late October/early November and late November/early December (November 4, 2021, and December 15, 2021).

With input from the Board, staff developed two preliminary alternative maps for review by the public. SMUD notified all customers and more than 200 community organizations of the November 4, 2021, public workshop and created a webpage for the 2021 Redistricting process on smud.org which provides redistricting information, copies of the preliminary alternative maps, as well as other tools and information. The Board is expected to adopt a final redistricting map at the January 20, 2022, Board meeting.

Board Policy:

Governance Process GP-3, Board Job Description – j) Take such other actions as may be required by law.

(Number & Title)

Benefits: Comply with state and federal requirements; assure equitable voting for Directors consistent with changes in

population. Selection of a preferred map will focus the December 15th public workshop and allow staff to

make refinements necessary to meet the January 20th deadline.

Cost/Budgeted: Contained in the Corporate/Legal Budget – most costs are for internal labor.

Alternatives: None – action must be taken to comply with the law.

Affected Parties: SMUD, Board of Directors, Public

Coordination: Executive Office, Board Office, Legal Department, Community Engagement, Sustainable Communities,

Distribution Planning & Operations, IT, and Marketing & Corporate Communications

Joe Schofield, Deputy General Counsel **Presenter:**

Additional Links:

SUBJECT **Select Preferred Redistricting Map** ITEM NO. (FOR LEGAL USE ONLY)

SSS No.		

CFO 21-015

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
Finance & Audit
November 16, 2021
Board Meeting Date
November 18, 2021

				TO.							TO.		
				ТО							ТО		
1.	Jennifer David	son				6.							
2.	Gary King					7.							
3.	Lora Anguay					8.							
4.	Scott Martin					9.	Leg	al					
5.						10.	CE	3 C	Gener	ral 1	Manager		
Cor	nsent Calendar	Yes						Yes No (If no, explain in Cost/Budge section.)					t/Budgeted
FRC	DM (IPR)				DEPARTMENT						MAIL STOP	EXT.	DATE SENT
	nnifer Restivo				Planning, Pricing & 1	Enterp	orise I	Perfo	rmanc	e	B356	5193	11/1/21
	RRATIVE:	~~											
Ke	quested Action:	SMOD	/ 2(022 Proposed	Budget presentation for	onow	up qu	esuc	ons.				
	Summary:	present	ed	on November	om the Board of Direction 9th and 10th, 2021 at								
	Board Policy: (Number & Title)		- B	oard Job Desc	ription.								
	Benefits:	Provide	e a	dditional infor	mation to the Board o	f Dire	ectors	rega	rding t	he S	SMUD 2022	Proposed	l Budget.
	Cost/Budgeted:	N/A											
	Alternatives:	N/A											
A	ffected Parties:	Board	of l	Directors									
	Coordination:	N/A											
	Presenter:	Jennife	er E	Davidson									

Additional Links:				

SUBJECT

ITEM NO. (FOR LEGAL USE ONLY)

SSS No.

SCS 21-250

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
Finance & Audit
November 16, 2021
Board Meeting Date
N/A

			ТО						ТО		
1.	Robert Adams	S			6.	Scott	Ma	ırtin			
2.	Casey Fallon				7.						
3.	Gary King				8.						
4.	Jennifer David	dson			9.	Legal					
5.	Lora Anguay				10.	СЕО	&	Gener	al Manager		
Cor	nsent Calendar	Yes	No If no, sched	dule a dry run presentation.	Bud	geted		Yes	No - inform	ational item	
FRC	OM (IPR)			DEPARTMENT	•				MAIL STOP	EXT.	DATE SENT
Dei	nise Reyes			Procurement Operation	ons				EA404	7141	11/1/2021
NA	RRATIVE:			•					·	•	•

Requested Action: Informational Item – Quarterly Procurement Report – 3^{rd} Quarter 2021.

Summary: In August 2003, the Board of Directors approved the SMUD Procurement Policy which included a

commitment for staff to report on the SMUD Procurement Activities on a quarterly basis.

Board Policy: (Number & Title)

This report is provided to demonstrate compliance with SMUD Policy BL-8 and the following Policy Elements:

- Competition
- Direct Procurement
- Sole Source Procurement
- Inclusiveness
- Environmental Procurement
- Responsible Bidder
- Best Value Procurement
- Strategic Alliances
- Protest Policy

Benefits: Ensures compliance with Public Contracting and Best Value procurement principles.

Cost/Budgeted: N/A

Alternatives: Not to provide a Quarterly Procurement Report.

Affected Parties: SMUD

Coordination: Procurement Operations

Presenter: Casey Fallon

Additional Links:			

SUBJECT

ITEM NO. (FOR LEGAL USE ONLY)

SSS No.	
CFO 20-017	

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
3
Finance & Audit, 2021
D 114 " D /
Board Meeting Date
n/a

			ТО							ТО		
1.	Gary King				6.							
2.	Jennifer David	son			7.							
3.	Lora Anguay				8.							
4.	Scott Martin				9.	Legal	l					
5.					10.	CEO	&	Gener	al I	Manager		
Cor	sent Calendar	x Yes	No If no, sci	hedule a dry run presentation.	Bud	geted	х	Yes		No (If no, exp section.)	olain in Cost	t/Budgeted
FRC	M (IPR)			DEPARTMENT			1 1		I	MAIL STOP	EXT.	DATE SENT
	a Limcaco			Accounting						B352	6957	12/30/20
	RRATIVE:											
Rec	quested Action:	Provid	le SMUD's fin	ancial results for the year	-to-da	ate peri	od i	n 2021	1.			
	Summary: Board Policy:	Summary: Staff will present SMUD's financial results for the year-to-date period in 2021 to the Board of Directors. oard Policy: GP-3, Board Job Description										
	(Number & Title)		Doma 300 De	scription								
	Benefits	Provid	des Board mer	nbers with information re	gardi	ng SMU	JD'	's finar	ncia	al condition.		
	Cost/Budgeted:	n/a										
	Alternatives:	None										
A	ffected Parties:	Accoun	Accounting									
	Coordination	Accoun	Accounting									
	Presenter:	Lisa Li	imcaco									

Additional Links:			

SUBJECT
Year-to-date Financial Results for SMUD

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SACRAMENTO MUNICIPAL UTILITY DISTRICT OFFICE MEMORANDUM

TO: Distribution DATE: October 29, 2021 ACC 21-019

FROM: Kathy Ketchum / Lisa Limcaco

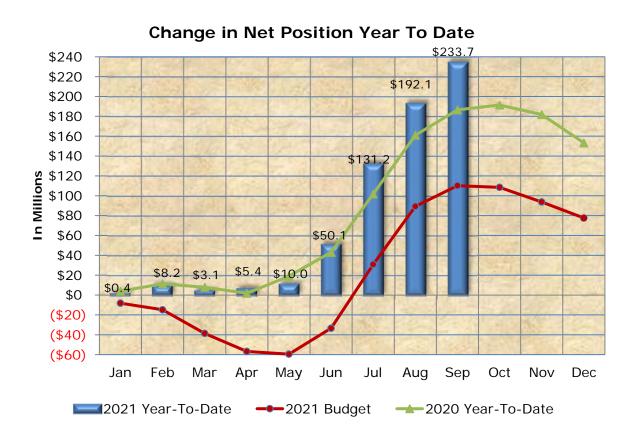
SUBJECT: SEPTEMBER 2021 FINANCIAL RESULTS AND OPERATIONS DATA

We are attaching the financial and operating reports for the nine months of 2021. They include sales and generation statistics and other selected data.

The change in net position is a positive \$233.7 million compared to a budgeted positive \$110.2 million, resulting in a favorable variance of \$123.5 million.

We prepared these statements on the accrual basis of accounting, and they conform to generally accepted accounting principles. The bases for the budget amounts are:

- 1) Budgeted electric revenues are based on the Forecast of Revenues by the Pricing Department, adjusted for unbilled revenues; and
- 2) Budgeted operating expenses reflect the 2021 Budget approved by the Board of Directors on December 10, 2020.



SACRAMENTO MUNICIPAL UTILITY DISTRICT EXECUTIVE SUMMARY

For the Nine Months Ended September 30, 2021

Net Position

• The change in net position is a positive \$233.7 million compared to a positive \$110.2 million budget, resulting in a favorable variance of \$123.5 million.

Revenues

- Revenues from sales to customers were \$1,199.1 million, which was \$35.7 million (3.1 percent) higher than planned.
 - The increase was primarily due to higher customer usage of \$32.3 million and a shift in customer load shape compared to plan of \$19.6 million, offset by a higher uncollectible provision of \$15.2 million (due to COVID-19 and the moratorium on electric shut offs).
- Revenues under the California Global Warming Solutions Act (Assembly Bill [AB] 32) were \$10.8 million. This is due to carbon allowances sold through the state sanctioned quarterly auctions.
- Other electric revenues were \$23.0 million, which was \$1.5 million (6.8 percent) higher than planned.
 - Other electric revenue is higher by \$4.0 million, primarily due to transmission revenue of \$1.2 million, Greenergy revenue of \$0.9 million, and other electric revenue of \$0.8 million (primarily due to BANC operational revenue of \$0.6 million).
 - Steam sales are higher by \$1.9 million, due to sales to the Procter & Gamble Power Plant, primarily due to a contract change resulting in higher actual steam rates compared to rates used for the budget.
 - Miscellaneous service revenues and customer late fee revenues are lower by \$3.1 million and \$2.2 million, respectively. Lower miscellaneous services are due to lower field service and customer connection charges of \$4.1 million. This is due to COVID-19 and the moratorium on electric shut offs.
- Non-cash revenues transferred to the rate stabilization fund was \$18.5 million, of which \$11.9 million was for AB-32 and \$6.6 million was for Low Carbon Fuel Standard (LCFS). Funds are deferred until SMUD has qualified program expenses (projects that reduce carbon emissions or electric vehicle programs) to recognize revenue.
- Non-cash revenues transferred from the rate stabilization fund was \$25.4 million, of which \$18.6 million was for the annual Hydro rate adjustment, \$5.4 million was for revenues recognized from LCFS electric vehicle programs expenses, and \$1.4 million was from AB-32 program expenses.

Commodities, Purchased Power and Production

Overall, load was higher than planned due to warmer than anticipated weather. Additionally, hydro generation was lower due to precipitation levels. This resulted in higher fuel usage for increased thermal plant generation and additional purchased power expenses.

- SMUD's generation was higher by 49 GWh (0.9 percent).
 - o JPA and other generation was higher by 1,026 GWh (27.2 percent).
 - Hydro generation was lower by 977 GWh (70.0 percent).
- Purchased power expense of \$322.7 million, less surplus power sales of \$87.5 million, was \$235.2 million, which was \$43.4 million (22.6 percent) higher than planned. Purchased power expense increased as a result of higher prices of \$31.0 million and higher quantities purchased of \$12.4 million.
- Production operations cost of \$259.6 million, less gas sales of \$95.6 million, was \$164.0 million, which was \$7.0 million (4.1 percent) lower than planned.
 - Fuel costs of \$170.7 million, less surplus gas sales of \$95.7 million, was \$75.0 million, which was \$7.7 million (9.3 percent) lower than planned. This is primarily due to lower fuel prices of \$37.5 million offset by higher fuel usage of \$27.7 million. The lower price variance is primarily due to a higher sales price per Renewable Identification Number (RIN), which resulted in a positive variance of \$18.8 million. RINs were generated when renewable natural gas (RNG) was produced. Some RNG and RINs were sold to monetize on positive differences between sales and replacement gas. Additionally, lower prices are a direct result of gas sales in February of \$7.0 million due to market conditions resulting from extreme weather in the east and south.

- Other power generation expenses were \$4.6 million lower primarily due to timing differences from reimbursable operating fees and expenses for the Campbell Power Plant of \$1.7 million and the Cosumnes Power Plant of \$1.4 million.
- Allowance expenses were \$8.4 million higher, primarily due to recording the 2020 Calpine Sutter greenhouse gas allowance obligation of \$3.5 million as well as offsets purchased to cover SMUD's 2018 through 2020 obligation of \$2.4 million. Year to date Calpine purchases are higher due to lower hydro generation.
- The "power margin", or sales to customers less cost of purchased power, production operations costs and gas hedges included in investment expense was \$802.0 million, which was \$1.5 million (0.2 percent) higher than planned. Power margin as a percentage of sales to customers was 66.9 percent, which was 1.9 percent lower than planned.

Other Operating Expenses

- All other operating expenses were \$557.5 million, which was \$98.8 million (15.1 percent) lower than planned.
 - o Transmission and distribution operating expenses were \$5.2 million (8.0 percent) lower than planned. This is mainly due to lower distribution operations-overhead line expenses of \$2.6 million.
 - Customer accounts expenses were \$6.1 million (13.4 percent) lower than planned. This is primarily due to lower labor of \$5.4 million, of which \$3.1 million is a result of lower customer call volumes because of COVID-19 and the moratorium on electric shut offs.
 - Customer service and information expenses were \$4.7 million (9.0 percent) lower than planned. This is primarily due to lower energy efficiency incentives of \$2.1 million, labor of \$1.3 million and outside services of \$1.9 million. Variances related to incentives and outside services are lower than anticipated due to fewer incentive participants, COVID-19 and other implementation delays in transportation electrification programs.
 - Administrative and general expenses were \$31.2 million (21.6 percent) lower than planned. This includes the following: 1) an unspent corporate contingency which budgeted for unexpected operations and maintenance expenses of \$11.0 million (at this time, this amount is not expected to be spent), 2) lump sum merit awards budgeted of \$4.0 million (actuals of \$2.9 million were recorded to follow where work was performed), 3) lower net retiree medical premium expense of \$6.1 million, 4) lower demo and selling expenses of \$2.4 million (primarily due to labor of \$2.0 million), and lower workers compensation expense of \$2.0 million (primarily due to quarterly adjustment to the workers compensation reserve of \$1.5 million).
 - Public good expenses were \$16.6 million (33.3 percent) lower than planned. This is due to lower expenditures for research and development (R&D) programs of \$9.3 million due to \$7.5 million budgeted for programs and projects related to the IRP/Zero Carbon Plan (this will not be spent this year), and lower expenditures for energy efficiency programs of \$6.4 million primarily due to fewer incentives of \$5.8 million.
 - Production maintenance expenses were \$8.1 million (21.9 percent) lower than planned. This is mainly due to lower hydro maintenance expenses of \$6.5 million, primarily due to labor vacancies of \$3.2 million. Labor has been reprioritized to focus on regulatory and capital work. Lower expenses also resulted from timing differences for maintenance scheduled for the Cosumnes Power Plant of \$1.5 million.
 - Transmission and distribution maintenance expenses were \$2.7 million (3.8 percent) lower than planned. Distribution maintenance overhead line expenses were lower due to outside services of \$5.2 million (because of lower tree trimming expenses resulting from a shortage in crews in urban areas), offset primarily by higher distribution maintenance station equipment expenses of \$2.2 million, primarily due to labor of \$1.4 million that was budgeted elsewhere.
- Non-cash amortization of pension and other post-employment benefits (OPEB) was \$22.1 million, which
 resulted in a positive impact to net position. This is due to Governmental Accounting Standards Board
 (GASB) 75 OPEB amortization of \$11.9 million and GASB 68 Pension amortization of \$10.2 million.

Non-operating Revenues and Expenses

Other revenue, net was \$6.6 million (32.1 percent) higher than planned. This was due to higher contributions in aid of construction of \$3.7 million (due to differences between accounting treatment of offsets and amounts recorded for budget purposes of \$4.5 million), miscellaneous non-operating income of \$2.0 million, primarily due to a termination payment ending the Heartland gas contract of \$2.0 million, and higher investment revenue from natural gas hedging activities of \$2.1 million.

SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION For the Month Ended September 30, 2021 (thousands of dollars)

(ActualBudget					Over Under)	Percent of Increase (Decrease)	
OPERATING REVENUES								
Sales to customers	\$	160,754	\$	145,575	\$	15,179	10.4 %	
Sales of surplus power	Ψ	12,097	Ψ	8,119	Ψ	3,978	49.0	
Sales of surplus gas		10,293		0,113		10,293	*	
LCFS revenue		700		1,114		(414)	(37.2)	
Other electric revenue		2,446		2,119		327	15.4	
Revenue to rate stabilization fund		(700)		2,113		(700)	*	
Revenue from rate stabilization fund		717		_		717	*	
Total operating revenues		186,307		156,927		29,380	18.7	
Total operating revenues		100,307		130,321		29,300	10.7	
OPERATING EXPENSES								
Operations		40.050		00.004		44.007	00.5	
Purchased power		43,958		32,931		11,027	33.5	
Production		28,956		19,084		9,872	51.7	
Transmission and distribution		7,198		7,416		(218)	(2.9)	
Customer accounts		4,162		5,329		(1,167)	(21.9)	
Customer service and information		5,580		6,015		(435)	(7.2)	
Administrative and general		14,012		15,534		(1,522)	(9.8)	
Public good		3,282		7,864		(4,582)	(58.3)	
Total operations		107,148		94,173		12,975	13.8	
Maintenance								
Production		6,727		4,651		2,076	44.6	
Transmission and distribution		6,209		8,874		(2,665)	(30.0)	
Total maintenance		12,936		13,525		(589)	(4.4)	
		,		-,-		()		
Depreciation and amortization								
Depreciation		19,190		18,308		882	4.8	
Amortization of pension and OPEB		(2,454)		-		(2,454)	*	
Amortization of regulatory asset		2,974		3,073		(99)	(3.2)	
Total depreciation and amortization		19,710		21,381		(1,671)	(7.8)	
Total operating expenses		139,794		129,079		10,715	8.3	
OPERATING INCOME		46,513		27,848		18,665	67.0	
NON-OPERATING REVENUES AND EXPENSES								
Other revenues/(expenses)								
Interest income		344		492		(148)	(30.1)	
Investment revenue (expense)		776		(175)		951	543.4	
Other income (expense) - net		1,524		771		753	97.7	
Unrealized holding gains (losses)		(133)		-		(133)	*	
Revenue - CIAC		1,526		1,108		418	37.7	
Total other revenues		4,037		2,196		1,841	83.8	
		•		,		· · · · · · · · · · · · · · · · · · ·		
Interest charges								
Interest on long-term debt		8,540		9,023		(483)	(5.4)	
Interest on commercial paper		392		137		255	186.1	
Total interest charges		8,932		9,160		(228)	(2.5)	
CHANGE IN NET POSITION	\$	41,618	\$	20,884	\$	20,734	99.3 %	

^{*} Equals 1000% or greater.

SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION For the Nine Months Ended September 30, 2021 (thousands of dollars)

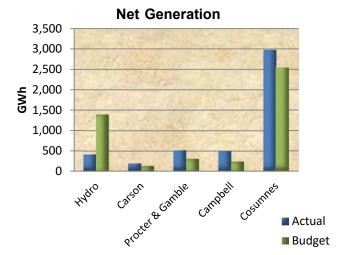
·		Actual		Budget		Over (Under)	Percent of Increase (Decrease)
OPERATING REVENUES							
Sales to customers	\$	1,199,138	\$	1,163,471	\$	35,667	3.1 %
Sales of surplus power	Ψ	87,442	Ψ.	77,182	Ψ	10,260	13.3
Sales of surplus gas		95,656		-		95,656	*
SB-1 revenue (deferral)/recognition, net		-		700		(700)	(100.0)
AB32 revenue		10,815		-		10,815	*
LCFS revenue		6,575		7,849		(1,274)	(16.2)
Other electric revenue		23,045		21,572		1,473	` 6.8 [′]
Revenue to rate stabilization fund		(18,473)		, -		(18,473)	*
Revenue from rate stabilization fund		25,433		_		25,433	*
Total operating revenues		1,429,631		1,270,774		158,857	12.5
OPERATING EXPENSES							
Operations							
Purchased power		322,688		269,050		53,638	19.9
Production		259,635		171,029		88,606	51.8
Transmission and distribution		60,329		65,561		(5,232)	(8.0)
Customer accounts		39,402		45,506		(6,104)	(13.4)
Customer service and information		47,753		52,466		(4,713)	(9.0)
Administrative and general		112,979		144,136		(31,157)	(21.6)
Public good		33,221		49,772		(16,551)	(33.3)
Total operations		876,007		797,520		78,487	9.8
<u> </u>		•					
Maintenance							
Production		28,979		37,082		(8,103)	(21.9)
Transmission and distribution		68,391		71,082		(2,691)	(3.8)
Total maintenance		97,370		108,164		(10,794)	(10.0)
Depreciation and amortization							
Depreciation		162,264		163,008		(744)	(0.5)
Amortization of pension and OPEB		(22,087)		-		(22,087)	*
Amortization of regulatory asset		26,233		27,655		(1,422)	(5.1)
Total depreciation and amortization		166,410		190,663		(24,253)	(12.7)
Total operating expenses		1,139,787		1,096,347		43,440	4.0
OPERATING INCOME		289,844		174,427		115,417	66.2
NON-OPERATING REVENUES AND EXPENSES							
Other revenues/(expenses)							
Interest income		5,264		4,498		766	17.0
Investment revenue (expense)		441		(1,672)		2,113	126.4
Other income (expense) - net		9,561		7,777		1,784	22.9
Unrealized holding gains (losses)		(1,716)				(1,716)	*
Revenue - CIAC		13,610		9,954		3,656	36.7
Total other revenues		27,160		20,557		6,603	32.1
Total other revenues		27,100		20,001		0,000	VE. I
Interest charges							
Interest on long-term debt		81,681		83,547		(1,866)	(2.2)
Interest on commercial paper		1,591		1,230		361	29.3
Total interest charges		83,272		84,777		(1,505)	(1.8)
CHANGE IN NET POSITION	\$	233,732	\$	110,207	\$	123,525	112.1 %

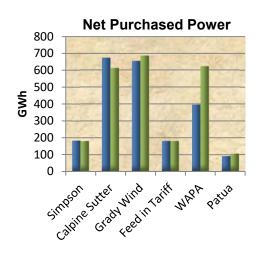
^{*} Equals 1000% or greater.

SACRAMENTO MUNICIPAL UTILITY DISTRICT SOURCES AND USES OF ENERGY - COMPARED TO BUDGET For the Period Ended September 30, 2021

			Increase			
	Mor	nth	(Decrease)	Year t	o Date	(Decrease)
Sources of Energy (GWh)	Actual	Budget	Percentage	Actual	Budget	Percentage
Net Generated						
Hydro	46	71	(35.2) %	418	1,395	(70.0) %
Carson Power Plant	28	23	21.7	198	137	44.5
Procter & Gamble Power Plant	60	43	39.5	518	310	67.1
Campbell Power Plant	78	8	875.0	500	243	105.8
Cosumnes Power Plant	353	358	(1.4)	2,976	2,544	17.0
Other	61	69	(11.6)	607	539	12.6
Total net generation	626	572	9.4	5,217	5,168	0.9
Purchased Power less transmission	losses:	_				
Avangrid	7	10	(30.0)	91	87	4.6
Calpine Sutter	128	118	8.5	673	611	10.1
Feed in Tariff	20	20	0.0	181	180	0.6
Grady Wind	83	70	18.6	654	685	(4.5)
Great Valley Solar	15	17	(11.8)	137	143	(4.2)
Kiefer - Greenergy	9	9	0.0	77	83	(7.2)
Patua	10	11	(9.1)	92	105	(12.4)
Rancho Seco PV II	32	32	0.0	279	280	(0.4)
Simpson	-	-	0.0	184	180	2.2
WAPA	46	56	(17.9)	395	621	(36.4)
WSPP and other	238	205	16.1	2,291	1,639	39.8
Other long term power	18	28	(35.7)	218	290	(24.8)
Total net purchases	606	576	5.2	5,272	4,904	7.5
Total sources of energy	1,232	1,148	7.3	10,489	10,072	4.1
Uses of energy:						
SMUD electric sales and usage	960	923	4.0	8,036	7,815	2.8
Surplus power sales	237	191	24.1	2,140	1,961	9.1
System losses	35	34	2.9	313	296	5.7
Total uses of energy	1,232	1,148	7.3 %	10,489	10,072	4.1 %
* OI 10000/						

^{*} Change equals 1000% or more.





ActualBudget

Net generation is higher than budget for the nine-month period.

- Hydro generation is lower than planned (70.0 percent).
- JPA generation is higher than planned (29.6 percent).

Purchased power, less surplus power sales, is higher than plan (6.4 percent).

SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF NET POSITION

September 30, 2021 and 2020 (thousands of dollars)

<u>ASSETS</u>

	SMUD	Carson	P&G	Cosumnes	Campbell	NCEA	NCGA #1	2021	2020
ELECTRIC UTILITY PLANT									
Plant in service, original cost	\$ 5,536,122 \$	154,892 \$	197,768		\$ 208,697 \$	- \$	- \$	6,488,131 \$	
Less accumulated depreciation	2,627,728	127,376	153,251	195,239	167,808	-	-	3,271,402	3,091,597
Plant in service - net	2,908,394	27,516	44,517	195,413	40,889	-	-	3,216,729	3,181,102
Construction work in progress Investment in Joint Power Agencies	561,834 304.992	56	-	1,259	63	-	-	563,211 22,497	506,645 15,642
Total electric utility plant - net	3,775,220	27,572	44.517	196.672	40.952			3,802,437	3,703,389
	0,110,220	21,012	,	100,012	10,002			0,002,101	0,1 00,000
RESTRICTED ASSETS Revenue bond reserves	2.931							2,931	3.813
payment of debt service	33,783		-					33,783	32.063
Restraction des	-	-	_	4,127	_	10,334	6,708	21,169	22,613
Nuclear decommissioning trust fund	8,874	-	-	· -	-	, <u>-</u>	, <u>-</u>	8,874	8,848
Rate stabilization fund	161,766	-	-	-	-	-	-	161,766	129,559
	16,368	-	-	-	-	3,000	3,047	22,415	29,091
Other futed from unrestricted funds (decommissioning)	(6,684)	-	-	-	-	-	-	(6,684)	(6,684
Due (to) from restricted funds (decommissioning) Due portion	6,684 (47,311)	-	-	(4.127)	-	(13,334)	(9,755)	6,684 (74,527)	6,684 (72,504
Less curantestricted assets	176.411			(4,127)	<u>-</u>	(13,334)	(9,755)	176.411	153,483
	170,411							170,411	100,400
CURRENT ASSETS									
Cash, cash equivalents and investments Unrestricted	577,354	5,350	20,608	17,303	11,634			632,249	831,556
Offiestricted	47.311	5,330	20,006	4,127	11,034	13,334	9,755	74,527	72,504
Resemulate receivable - net	321,354	4,773	10,081	19,828	6,649	2,797	2,205	297,826	303,854
Energy efficiency loans due within one year	2,691	-	-	-	-	_,	_,	2,691	3,021
Interest receivable	954	2	11	8	5	-	1	981	2,680
Re gulatory costs to be recovered within one year	35,431	-	-	104	-	-	105	35,640	38,804
Derivative financial instruments maturing within in one year	69,436	· -				-	-	69,436	9,323
Inventories	82,338	2,346	4,282	7,344	4,632	2 747	24 602	100,942	76,631
Prepaid gas to be delivered within one year Prepayments and other	22,993	465	565	4,110	514	3,717 7	21,682 16	25,399 28,670	22,492 24,907
Total current assets	1.159.862	12,936	35.547	52.824	23.434	19,855	33.764	1,268,361	1,385,772
NONCURRENT ASSETS	.,,	-,-,	,	5=,5= :		,		.,=,	.,,,,,,,,
Re gulatory costs for future recovery									
Decommissioning	78.175	_	_	_	_	_	_	78,175	71,669
Pension	344.801	_	_	_	-	_	_	344.801	361.828
OPEB	284,203	-	-	-	-	-	-	284,203	296,976
Bond Issues	-	-	-	809	-	-	498	1,307	1,517
Derivative financial instruments	4,006	-	-	-	-	-	-	4,006	8,023
Derivative financial instruments	51,762	-	-	-	-	-	-	51,762	8,553
Prepaid gas	400	-	-	-	-	530,062	143,550	673,613	699,011 640
Prepaid power and capacity Energy efficiency loans - net	432 4.421			_				432 4.421	19.864
r ·	59.221	1	1	3	1	-	74	59.302	44.460
Othe Total noncurrent assets	827,021	1	1	812	1	530,062	144,122	1,502,022	1,512,541
TOTAL ASSETS	\$ 5,938,514 \$	40,509 \$	80,066	\$ 250,307	\$ 64,387 \$	549,917 \$	177,886 \$	6,749,231 \$	6,755,185
	, ,	· ·	,	,	, .	· ·	· · · · · ·	•	
DEFERRED OUTFLOWS OF RESOURCES									
Accumulated decrease in fair value of hedging derivatives	23,663	-	-	_	_	-	-	23,663	57,672
Deferred pension outflows	186,518	-	-	_	-	-	-	186,518	87,636
Deferred OPEB outflows	23,965	_	_	_	_	_	_	23,966	23,433
Deferred ARO outflows		1,473	_	_	_	_	_	1,473	1,711
Unamortized bond losses - other	11,482	-,	_	1,573	_	_	_	13,055	16,083
TOTAL DEFERRED OUTFLOWS OF RESOURCES	245,628	1,473		1,573				248,675	186,535
TO THE BELLETICE OF THE OWN	270,020	1,770		1,070			_	240,070	100,000
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$ 6,184,142 \$	41,982 \$	80,066	\$ 251,880	\$ 64,387 \$	549,917 \$	177,886 \$	6,997,906 \$	6.941.720
TOTAL ACCUSATION DELICITIED CONTINUOUS CONTINUOUS	Ψ 0,10π,1πΖ Ψ	71,002 V	00,000	201,000	ψ 07,001 ψ	υπυ,υτι ψ	177,000 ψ	σ,σστ,σσσ ψ	5,571,720

^{*}Numbers may not add across due to elimination entries not shown on this sheet.

SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF NET POSITION September 30, 2021 and 2020 (thousands of dollars)

LIABILITIES AND NET ASSETS

								<u>Total</u>	
	SMUD	Carson	P&G	Cosumnes	Campbell	NCEA	NCGA #1	2021	2020
LONG-TERM DEBT - NET	\$ 2,296,317 \$	- \$	-	\$ 99,961	\$ - \$	553,055 \$	142,935 \$	3,092,268 \$	3,269,596
CURRENT LIABILITIES									
Accounts payable	97,148	1,732	686	2,929	1,032	271	1,422	105,220	78,546
Purchased power payable	80,980	2,078	4,555	14,165	5,254	-	-	37,172	38,498
Credit su pport collateral obligation	533	-	-	-	-	-	3,047	3,580	4,72
Lon g-term debt due within one year	100,150	-	-	11,450	-	-	20,550	132,150	127,390
Accrued decommissioning	6,751	-	-	-	-	.		6,751	5,649
Interest payable	22,422	-	-	1,265	-	5,438	337	29,462	30,09
Accrued salaries and compensated absences	50,212	-	-	-	-	-	-	50,212	43,01
Derivative financial instruments maturing within one year	17,506	-	-	-	-	-	-	17,506	25,562
Customer deposits	1,708	-	-	-	-	-	-	1,708	21,492
Othe C	26,665							26,665	24,148
Total current liabilities	404,075	3,810	5,241	29,809	6,286	5,709	25,356	410,426	399,11
NONCURRENT LIABILITIES									
Accrued decommissioning - net	80,365	8,633	-	-	-	-	_	88,998	82,59
Derivative financial instruments	13,935	, <u>-</u>	-	-	-	-	-	13,935	43,36
Net pension liability	393,557	-	-	-	-	-	-	393,557	447,64
Net OPEB liability	23,263	-	-	-	-	-	-	23,263	52,21
Othe r	92,630	-	-	-	-	120	-	92,751	90,858
Total noncurrent liabilities	603,750	8,633	-	-	-	120	-	612,504	716,67
TOTAL LIABILITIES	3,304,142	12,443	5,241	129,770	6,286	558,884	168,291	4,115,198	4,385,379
DEFERRED INFLOWS OF RESOURCES									
Accumulated increase in fair value of hedging derivatives	116,305	_	_	_	_	_	_	116,305	17,57
Deferred pension inflows	3,553	-	-	-	-	-	-	3,553	29,76
Deferred OPEB inflows	44,812	-	-	-	-	-	-	44,813	31,88
Regulatory credits	513,719	-	-	-	-	-	-	513,719	476,01
Unamortized bond gains - other	9,612	-	-	-	-	-	-	9,612	6,74
Unearned revenue	3,449	14	-	-	-	-	-	3,463	3,57
TOTAL DEFERRED INFLOWS OF RESOURCES	691,450	14	-	-	-	-	-	691,465	565,550
NET POSITION									
Balance at beginning of year	1,944,593	33,298	74,811	119,915	64,447	(7,319)	10,147	1,957,512	1,804,27
(decrease) for the year	243,957	(3,773)	14,611	2,195	(6,346)	(855)	(74)	233,732	186,51
Member contributions (distributions) - net	240,007	(0,770)		2,195	(0,040)	(793)	(478)	200,702	100,01-
Net increase TOTAL NET POSITION	2,188,550	29,525	74,825	122,110	58,101	(8,967)	9,595	2,191,243	1,990,79
			•	•	•	• •	•	•	
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES	¢ 6 404 440 ¢	44.000 f	90.060	ф <u>ОБ</u> 1.000	e 64307 e	E40.047 A	177 006 *	6 007 006 🌣	6 044 70
AND NET POSITION	\$ 6,184,142 \$	41,982 \$	80,066	\$ 251,880	\$ 64,387 \$	549,917 \$	177,886 \$	6,997,906 \$	6,941,72

^{*}Numbers may not add across due to elimination entries not shown on this sheet.

SACRAMENTO MUNICIPAL UTILITY DISTRICT STATEMENTS OF CASH FLOWS

For the Period Ended September 30, 2021 (thousands of dollars)

		Month	Y	ear to Date
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers	\$	165,437	\$	1,118,065
Receipts from surplus power and gas sales		23,869		179,843
Other receipts		3,371		53,981
Payments to employees - payroll and other		(23,569)		(314,989)
Payments for wholesale power and gas purchases		(66,923)		(458,371)
Payments to vendors/others		(25,094)		(284,568)
Net cash provided by operating activities		77,091		293,961
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Proceeds from insurance settlements		-		3,135
Repayment of debt		_		(18,450)
Interest on debt		_		(26,066)
Net cash used in noncapital financing activities		-		(41,381)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTI	VITIE	S		
Construction expenditures		(21,748)		(214,996)
Contributions in aid of construction		1,551		18,069
Net proceeds from bond issues		_		130,248
Repayments and refundings of debt		_		(239,475)
Other receipts		2,540		2,540
Interest on debt		_,-,-		(109,479)
Net cash used in capital and related financing activities		(17,657)		(413,093)
CASH FLOWS FROM INVESTING ACTIVITIES		, ,		· · ·
Sales and maturities of securities		26		185,076
Purchases of securities		(47,633)		(56,358)
Proceeds from termination of gas contract		(47,033)		2,000
Interest and dividends received		- 143		6,870
Investment revenue/expenses - net		775		442
Net cash (used in) provided by investing activities		(46,689)		138,030
		,		,
Net increase (decrease) in cash and cash equivalents		12,745		(22,483)
Cash and cash equivalents at the beginning of the month and year		703,383		738,611
Cash and cash equivalents at September 30, 2021	\$	716,128	\$	716,128
Cash and cash equivalents included in:				
Unrestricted cash and cash equivalents	\$	678,190	\$	678,190
Restricted and designated cash and cash equivalents		26,756		26,756
Restricted and designated assets (a component of the total of		,		,
\$176,411 at September 30, 2021)		11,182		11,182
Cash and cash equivalents at September 30, 2021	\$	716,128	\$	716,128

SSS No.	
CFO 20-016	

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

ТО										ТО			
1.	1. Gary King					6.							
2.	Jennifer David	lson	on										
3.	Lora Anguay	a Anguay											
4.	Scott Martin					9.	Lega	1					
5.						10.	CEO	&	Genera	al N	Manager		
Cor	nsent Calendar	Yes		No If no, schedi	ıle a dry run presentation.	Bud	lgeted		Yes		No (If no, exp section.)	olain in Cos	t/Budgeted
FRC	M (IPR)				DEPARTMENT	•				•	MAIL STOP	EXT.	DATE SENT
	ssell Mills				Treasury						B355	6509	12/30/20
	RRATIVE: quested Action:	. D	J _ 4	1	f SMUD's current Pow	C.	1	14-	_				
Ke	questeu Action	. 110vic	ic i	ine summary of	SWIOD'S CUITCHE I OW	ver st	ippiy C	OSIS	·.				
	Summary	: Staff v	will	I present the su	mmary of SMUD's cu	ırrent	Power	Sup	ply Co	osts	to the Board	l of Direc	ctors.
	Board Policy: (Number & Title)		Во	oard Job Descri	ption								
	Benefits	: Provid	des	Board member	rs with current power s	suppl	y costs	info	ormatio	on f	or SMUD.		
	Cost/Budgeted:	: n/a	n/a										
	Alternatives	n/a	n/a										
A	ffected Parties:	: Planni	Planning, Pricing & Enterprise Performance										
	Coordination	: Planni	ing	, Pricing & Ent	terprise Performance								
	Presenter:	Jennif	er l	Davidson									
1													

Additional Links:			

SUBJECT
Summary of SMUD's current Power Supply Costs

ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SSS No.	
BOD 2021-006	

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date
committee mooning of 2 die
Finance & Audit 2021
Board Meeting Date
board Meeting Date
N/A

ТО									ТО				
1.	Gary King												
2.	Jennifer David	lson				7.							
3.	Lora Anguay					8.							
4.	Scott Martin					9.	Legal	l					
5.						10.	СЕО	& (Genera	al N	Manager		
Cor	nsent Calendar	Yes	х	No If no, schedu	ule a dry run presentation.	Bud	geted		Yes		No (If no, exp section.)	olain in Cos	st/Budgeted
FRC	OM (IPR)	I			DEPARTMENT	1					MAIL STOP	EXT.	DATE SENT
Ros	sanna Herber / D	onna Lo	fton	ı	Board Office						B307	5079	12/22/20
NAI	RRATIVE:												
	Summary: During a Board discussion at the January 2017 Policy Committee, the Board requested having an on-going opportunity to do a wrap up period at the end of each committee meeting to summarize various Board member suggestions and requests that were made at the meeting in an effort to make clear the will of the Board. The Committee Chair will summarize Board member requests that come out of the committee presentations for this meeting.						s Board member the Board. The resentations for						
	Board Policy: (Number & Title)		Ag	enda Planning	states the Board will f	ocus	on the r	esul	ts the I	Воа	ard wants the	organiza	ation to achieve.
	Benefits:	Benefits: Having an agendized opportunity to summarize the Board's requests and suggestions that arise during the committee meeting will help clarify what the will of the Board.							arise during the				
	Cost/Budgeted:	dgeted: N/A											
	Alternatives:	Not s	Not summarize the Board's requests at this meeting.										
A	ffected Parties:	Board	Board of Directors and Executive Staff										
	Coordination:	Donn	a L	ofton, Special	Assistant to the Board	[
	Presenter:	Rosan	Rosanna Herber, Finance & Audit Committee Chair										

Additional Links:			

SUBJECT Summary of Committee Direction ITEM NO. (FOR LEGAL USE ONLY)

ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SMUD-1516 1/16 Forms Management Page 0