

Board Policy Committee Meeting and Special SMUD Board of Directors Meeting

Date: Wednesday, April 7, 2021

Time: Scheduled to begin at 5:30 p.m.

Location: Virtual Meeting (online)

Powering forward. Together.



AGENDA

BOARD POLICY COMMITTEE MEETING AND SPECIAL SMUD BOARD OF DIRECTORS MEETING

Wednesday, April 7, 2021

Scheduled to begin at 5:30 p.m.

Zoom Webinar Link: [Join SMUD Policy Committee Meeting Here](#)

Webinar ID: 160 043 3720

Password: 549280

Phone Dial-in Number: 1-669-254-5252

In accordance with the Governor's Executive Order N-29-20 and the Emergency Board Meeting Procedures adopted by the SMUD Board of Directors, the regular Board meeting and other public meetings are closed to the public to align with state, local, and federal guidelines and social distancing recommendations for the containment of the coronavirus.

Live video streams and indexed archives of meetings are available at:

http://smud.granicus.com/ViewPublisher.php?view_id=16

Members of the public may register to provide verbal comments at an upcoming Board or Committee meeting by emailing a request to speak to PublicComment@smud.org. Please include the date of the meeting, name, and topic or agenda item the requestor wishes to speak on. The request may also be submitted while the meeting is in progress during the standard time for the agenda item or topic. **Pre-registration is strongly encouraged by no later than 3:00 p.m. on the day of the meeting.**

Members of the public may provide written public comments on a specific agenda item or on items not on the agenda (general public comment) by submitting comments via e-mail. Comments may be submitted to PublicComment@smud.org and will be placed into the record of the meeting.

Members of the public that are listening to or watching the live stream of a Committee meeting and wish to comment on a specific agenda item as it is being heard may submit their comments, limited to 250 words or less, to PublicComment@smud.org, noting the agenda item number in the subject line. The Committee Chair may read comments for items on the agenda into the record, in her discretion, based upon such factors as the length of the agenda or the number of e-mail comments received. General public comment for items not on the agenda will not be read into the record but will be provided to the Board and placed into the record of the Board meeting if it is received within two hours after the meeting ends.

This Committee meeting is noticed as a joint meeting with the Board of Directors for compliance with the Brown Act. In order to preserve the function of the Committee as advisory to the Board, members of the Board may attend and participate in the discussions, but no Board action will be taken. The Policy Committee will review, discuss and provide the Committee's recommendation on the following:

DISCUSSION ITEM

1. Patrick Durham Discuss proposed revisions to **Strategic Direction SD-6, Safety.**
Presentation: 5 minutes
Discussion: 2 minutes

INFORMATIONAL ITEM

2. Eric Douglas Update on holistic policy review and the policy
LEADING RESOURCES monitoring process for 2021.
Presentation: 5 minutes

DISCUSSION ITEMS (cont.)

3. Eric Douglas Discuss proposed revisions to **Strategic Direction**
LEADING RESOURCES **SD-1A, Purpose Statement; Strategic Direction**
SD-1B, Vision Statement; Strategic Direction
SD-7, Environmental Leadership; and Strategic
Direction SD-9, Resource Planning.
Presentation: 60 minutes
Discussion: 60 minutes

INFORMATIONAL ITEMS (cont.)

4. Nancy Bui-Thompson Board Work Plan.
Discussion: 5 minutes
5. Public Comment
6. Heidi Sanborn Summary of Committee Direction.
Discussion: 1 minute

Pursuant to Resolution No. 20-06-08 adopted on June 18, 2020, Emergency Board Meeting Procedures are in effect:

Members of the public may make either a general public comment or comment on a specific agenda item by submitting comments via email. Comments may be submitted to PublicComment@smud.org. Comments will be provided to the Board and placed into the record of the Committee meeting if it is received within two hours after the meeting ends.

Members of the public that are listening or watching the live stream of a Board meeting and wish to comment on a specific agenda item as it is being heard, may submit their comments, limited to 250 words or less, to

PublicComment@smud.org. The Board Chair may read the comments into the record, in her discretion, based upon such factors as the length of the agenda or the number of email comments received.

Comments will be provided to the Board and placed into the record of the Committee meeting if it is received within two hours after the meeting ends.

Members of the public may register to provide verbal comments at an upcoming Board or Committee meeting by emailing a request to speak to PublicComment@smud.org. Please include the date of the meeting, name, and topic or agenda item the requestor wishes to speak on. The request may also be

submitted while the meeting is in progress during the standard time for the agenda item or topic. **Pre-registration is strongly encouraged by no later than 3:00 p.m. on the day of the meeting.**

ADA Accessibility Procedures: Upon request, SMUD will generally provide appropriate aids and services leading to effective communication for qualified persons with disabilities so that they can participate equally in this virtual meeting. If you need a reasonable auxiliary aid or service for effective communication to participate, please email Toni.Stelling@smud.org, or contact by phone at (916) 732-7143, no later than 48 hours before this virtual meeting.

SSS No. E,S,RES 21-04

BOARD AGENDA ITEM STAFFING SUMMARY SHEET

Committee Meeting & Date Policy, April 7, 2021
Board Meeting Date April 15, 2021

TO	TO
1. Gary King	6.
2. Jennifer Davidson	7.
3. Stephen Clemons	8.
4.	9. Legal
5.	10. CEO & General Manager

Consent Calendar	<input checked="" type="checkbox"/>	Yes	No <i>If no, schedule a dry run presentation.</i>	Budgeted	<input checked="" type="checkbox"/>	Yes	No <i>(If no, explain in Cost/Budgeted section.)</i>
FROM (IPR)	DEPARTMENT			MAIL STOP	EXT.	DATE SENT	
Patrick Durham	Workforce Enterprise Services			B203	6327	03/17/2021	

NARRATIVE:

Requested Action: Discuss proposed revisions to **Strategic Direction SD-6, Safety.**

Summary: Discuss final proposed changes to the language to Strategic Direction SD-6, Safety. The last update of SD-6 was in 2014, and final recommended changes are included from the March 10, 2021, Policy Committee meeting where the Board provided staff with recommended changes.

Board Policy: SD-6 is Core Value of Safety.
(Number & Title)

Benefits: Provide the Board of Directors with an opportunity to review and update the SD, and make any policy revisions, as necessary.

Cost/Budgeted: None

Alternatives: Keep existing SD-6 language with no changes.

Affected Parties: Board of Directors, Executive Staff

Coordination: Organization-wide

Presenter: Patrick Durham, Director of Environmental & Real Estate Services

Additional Links:

SUBJECT Discuss Proposed Revisions to Strategic Direction SD-6, Safety	ITEM NO. <i>(FOR LEGAL USE ONLY)</i>
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Safety <u>Leadership</u>
	Policy Number: SD-6
Date of Adoption: August 21, 2003	Resolution No. 03-08-12
Revision Date: October 16, 2003	Resolution No. 03-10-14
Revision Date: February 3, 2005	Resolution No. 05-02-06
Revision Date: November 15, 2007	Resolution No. 07-11-12
Revision Date: December 20, 2012	Resolution No. 12-12-11
Revision Date: August 21, 2014	Resolution No. 14-08-05
<u>Revision Date: April 15, 2021</u>	<u>Resolution No. 21-04-XX</u>

Creating a safe environment for employees and the public is a core value of SMUD.

Through **best practice methods and** continuous improvement, SMUD will be recognized as a leader in employee safety while also assuring the safety of the public related to SMUD operations and facilities. **This requires a proactive approach, including the active involvement of SMUD leadership, employees, contractors, and our the community, as well as**~~This includes a~~ comprehensive **approach to** monitoring **of** organizational and public safety performance.

Therefore, SMUD will continue to improve safety results to:

Workplace Safety

- a) Reduce SMUD’s injury severity **incidents to 13 or less than by 2025 rate to 1.4 by 2020**, as measured by OSHA’s Days Away Restricted Time (DART), a rate that demonstrates **top quartilestrong** safety performance **for similar size utilities using the Bureau of Labor Statistics (BLS) work-related safety data.**
- b) Provide timely, quality health care for injured employees that aids their recovery while maintaining positive financial performance of the workers’ compensation program.

Contractor Safety

- a) **Support contractors to reduce and eliminate potential hazards for Serious Injuries and/or Fatality (SIF) when conducting high risk work.**

Public Safety

- a) Track and report injuries to the public **directly** related to SMUD operations or facilities.
- b) Implement measures to protect the public from injuries related to SMUD operations or facilities.

Monitoring Method: GM Report
Frequency: Semi-Annual

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Safety Leadership
	Policy Number: SD-6
Date of Adoption: August 21, 2003	Resolution No. 03-08-12
Revision Date: October 16, 2003	Resolution No. 03-10-14
Revision Date: February 3, 2005	Resolution No. 05-02-06
Revision Date: November 15, 2007	Resolution No. 07-11-12
Revision Date: December 20, 2012	Resolution No. 12-12-11
Revision Date: August 21, 2014	Resolution No. 14-08-05
Revision Date: April 15, 2021	Resolution No. 21-04-XX

Creating a safe environment for employees and the public is a core value of SMUD.

Through best practice methods and continuous improvement, SMUD will be recognized as a leader in employee safety while also assuring the safety of the public related to SMUD operations and facilities. This requires a proactive approach, including the active involvement of SMUD leadership, employees, contractors, and the community, as well as comprehensive monitoring of organizational and public safety performance.

Therefore, SMUD will continue to improve safety results to:

Workplace Safety

- a) Reduce SMUD's injury severity incidents to 13 or less than by 2025, as measured by OSHA's Days Away Restricted Time (DART), a rate that demonstrates top quartile safety performance for similar size utilities using the Bureau of Labor Statistics (BLS) work-related safety data.
- b) Provide timely, quality health care for injured employees that aids their recovery while maintaining positive financial performance of the workers' compensation program.

Contractor Safety

- a) Support contractors to reduce and eliminate potential hazards for Serious Injuries and/or Fatality (SIF) when conducting high risk work.

Public Safety

- a) Track and report injuries to the public related to SMUD operations or facilities.
- b) Implement measures to protect the public from injuries related to SMUD operations or facilities.

Monitoring Method: GM Report
Frequency: Semi-Annual

SSS No.
BOD 2021-010

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date POLICY April 7, 2021
Board Meeting Date

TO	TO
1. Stephen Clemons	6.
2. Jennifer Davidson	7.
3.	8.
4.	9. Legal
5.	10. CEO & General Manager

Consent Calendar		Yes	<input checked="" type="checkbox"/>	No <i>If no, schedule a dry run presentation.</i>	Budgeted	<input checked="" type="checkbox"/>	Yes		No <i>(If no, explain in Cost/Budgeted section.)</i>
FROM (IPR) Eric Douglas / Donna Lofton	DEPARTMENT Board			MAIL STOP B307	EXT. 5079	DATE SENT 3/15/21			

NARRATIVE:

Requested Action: Update on the holistic policy review and the policy monitoring process for 2021.

Summary: The Board requested the Consultant assist in helping determine which policies to focus on this year. This discussion will make the Board aware of what the consensus was regarding the policy monitoring for 2021.

Board Policy: GP-2 Governance Focus states the Board will discuss and evaluate its performance.
(Number & Title)

Benefits: Having this discussion will inform the Board members of which policies will be monitored this year and in what manner.

Cost/Budgeted: N/A

Alternatives: Table this discussion for a later time.

Affected Parties: Board of Directors

Coordination: Donna Lofton, Special Assistant to the Board and Eric Douglas, Board Consultant

Presenter: Eric Douglas, Board Consultant

Additional Links:

SUBJECT 2021 Policy Focus Discussion	ITEM NO. (FOR LEGAL USE ONLY)
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SSS No. BOD 2021-009

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date POLICY April 7, 2021
Board Meeting Date April 15, 2021

TO				TO			
1.	Stephen Clemons	6.					
2.	Jennifer Davidson	7.					
3.		8.					
4.		9.	Legal				
5.		10.	CEO & General Manager				
Consent Calendar	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/> <i>If no, schedule a dry run presentation.</i>	Budgeted <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <i>(If no, explain in Cost/Budgeted section.)</i>				
FROM (IPR) Eric Douglas / Donna Lofton	DEPARTMENT Board	MAIL STOP B307	EXT. 5079	DATE SENT 3/8/21			

NARRATIVE:

Requested Action: Discuss proposed revisions to **Strategic Direction SD-1A, Purpose Statement; Strategic Direction SD-1B, Vision Statement; Strategic Direction SD-7, Environmental Leadership; and Strategic Direction SD-9, Resource Planning.**

Summary: The Board requested its policies to be reviewed in a holistic fashion. This discussion will allow the Board to view multiple policies in this session and help them determine which policies have language in need of refinement and allow them an opportunity to discuss potential policy changes. Proposed revisions are attached in “redline” format as well as a “clean” copy.

Board Policy: GP-2, Governance Focus states the Board will discuss and evaluate its performance.
(Number & Title)

Benefits: Having this discussion will give the Board Members an opportunity to review, edit, and update language in the policies that are under review.

Cost/Budgeted: N/A

Alternatives: Table this discussion for a later time.

Affected Parties: Board of Directors

Coordination: Donna Lofton, Special Assistant to the Board and Eric Douglas, Board Consultant

Presenter: Eric Douglas, Board Consultant

Additional Links:

SUBJECT Discuss Proposed Revisions to SD-1A, SD-1B, SD-7, SD-9	ITEM NO. (FOR LEGAL USE ONLY)
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Purpose Statement
	Policy Number: SD-1A
Date of Adoption: May 1, 2003	Resolution No. 03-05-09
Revision Date: October 16, 2003	Resolution No. 03-10-14
Revision Date: November 15, 2007	Resolution No. 07-11-11
Revision Date: June 19, 2008	Resolution No. 08-06-11
Revision Date: August 20, 2015	Resolution No. 15-08-10
<u>Revision Date: April 15, 2021</u>	<u>Resolution No. 21-04-XX</u>

SMUD is community-owned. Our-Its purpose is to enhance the quality of life for our-its customers and community ~~through creative energy solutions~~by leading the transition to a clean energy future.

Monitoring Method: Board Report
Frequency: Annual

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Purpose Statement
	Policy Number: SD-1A
Date of Adoption: May 1, 2003	Resolution No. 03-05-09
Revision Date: October 16, 2003	Resolution No. 03-10-14
Revision Date: November 15, 2007	Resolution No. 07-11-11
Revision Date: June 19, 2008	Resolution No. 08-06-11
Revision Date: August 20, 2015	Resolution No. 15-08-10
Revision Date: April 15, 2021	Resolution No. 21-04-XX

SMUD is community-owned. Its purpose is to enhance the quality of life for its customers and community by leading the transition to a clean energy future.

Monitoring Method: Board Report
Frequency: Annual

SMUD BOARD POLICY

Category: Strategic Direction	Title: Vision Statement
	Policy Number: SD-1B
Date of Adoption: December 2, 2004	Resolution No. 04-12-12
Revision: April 19, 2007	Resolution No. 07-04-12
Revision: November 15, 2007	Resolution No. 07-11-10
Revision: June 19, 2008	Resolution No. 08-06-10
Revision: October 16, 2008	Resolution No. 08-10-09
Revision: November 7, 2013	Resolution No. 13-11-02
Revision: August 20, 2015	Resolution No. 15-08-11
<u>Revision: April 15, 2021</u>	<u>Resolution No. 21-04-XX</u>

SMUD's vision is to be ~~the trusted~~ a powerful partner in achieving an inclusive, zero carbon economy by leveraging its relationships to accelerate innovation, with our customers and community, providing innovative solutions to ensure energy affordability and reliability, improve the environment, reduce ~~our region's carbon footprint~~ greenhouse gas emissions, catalyze economic and workforce development, and enhance ~~the community~~ vitality of our community.

Monitoring Method: Board Report
Frequency: Annual

SMUD BOARD POLICY

Category: Strategic Direction	Title: Vision Statement
	Policy Number: SD-1B
Date of Adoption: December 2, 2004	Resolution No. 04-12-12
Revision: April 19, 2007	Resolution No. 07-04-12
Revision: November 15, 2007	Resolution No. 07-11-10
Revision: June 19, 2008	Resolution No. 08-06-10
Revision: October 16, 2008	Resolution No. 08-10-09
Revision: November 7, 2013	Resolution No. 13-11-02
Revision: August 20, 2015	Resolution No. 15-08-11
Revision: April 15, 2021	Resolution No. 21-04-XX

SMUD's vision is to be a powerful partner in achieving an inclusive, zero carbon economy by leveraging its relationships to accelerate innovation, ensure energy affordability and reliability, improve the environment, reduce greenhouse gas emissions, catalyze economic and workforce development, and enhance community vitality.

Monitoring Method: Board Report
Frequency: Annual

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Environmental Leadership
	Policy Number: SD-7
Date of Adoption: August 21, 2003	Resolution No. 03-08-13
Revision Date: October 16, 2003	Resolution No. 03-10-14
Revision Date: July 21, 2005	Resolution No. 05-07-10
Revision Date: December 18, 2008	Resolution No. 08-12-14
<u>Revision Date: April 15, 2021</u>	<u>Resolution No. 21-04-XX</u>

Environmental leadership is a core value of SMUD. ~~The Board is committed to environmental leadership through community engagement, continuous improvement in pollution prevention, carbon reduction, energy efficiency, and conservation. In achieving this directive, SMUD will:~~

Therefore:

- a) ~~SMUD will c~~Conduct its business affairs and operations in a sustainable manner that reduces adverse environmental impacts, ~~reduces pollution,~~ and enhances resource conservation, ~~and~~ stewardship and equity within its diverse communities.
- b) ~~SMUD will p~~Provide leadership and innovation to improve air quality and reduce greenhouse gas emissions in the reduction of the region's total emissions of greenhouse gases through proactive programs in all SMUD activities and development and support of national, State, and regional climate change policies and initiatives.
- c) ~~SMUD will p~~Promote vehicle and building electrification as well as the efficient use of energy by its customers ~~s-owners.~~
- d) ~~SMUD will proactively engage its customer owners and other stakeholders in meeting this directive. Attract and build partnerships with customers,~~ communities, policy makers, the private sector and other stakeholders.

Monitoring Method: GM Report
Frequency: Annual

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Environmental Leadership
	Policy Number: SD-7
Date of Adoption: August 21, 2003	Resolution No. 03-08-13
Revision Date: October 16, 2003	Resolution No. 03-10-14
Revision Date: July 21, 2005	Resolution No. 05-07-10
Revision Date: December 18, 2008	Resolution No. 08-12-14
Revision Date: April 15, 2021	Resolution No. 21-04-XX

Environmental leadership is a core value of SMUD. In achieving this directive, SMUD will:

- a) Conduct its business affairs and operations in a sustainable manner that reduces adverse environmental impacts and enhances resource conservation, stewardship and equity within its diverse communities.
- b) Provide leadership and innovation to improve air quality and reduce greenhouse gas emissions.
- c) Promote vehicle and building electrification as well as the efficient use of energy by its customers.
- d) Attract and build partnerships with customers, communities, policy makers, the private sector and other stakeholders.

Monitoring Method: GM Report
Frequency: Annual

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Resource Planning
	Policy Number: SD-9
Adoption Date: May 6, 2004	Resolution No. 04-05-11
Revision: May 6, 2004	Resolution No. 04-05-12
Revision: September 15, 2004	Resolution No. 04-09-11
Revision: May 17, 2007	Resolution No. 07-05-10
Revision: December 18, 2008	Resolution No. 08-12-15
Revision: November 19, 2009	Resolution No. 09-11-08
Revision: May 6, 2010	Resolution No. 10-05-03
Revision: May 19, 2011	Resolution No. 11-05-05
Revision: December 20, 2012	Resolution No. 12-12-12
Revision: October 3, 2013	Resolution No. 13-10-09
Revision: September 17, 2015	Resolution No. 15-09-11
Revision: October 20, 2016	Resolution No. 16-10-14
Revision: October 18, 2018	Resolution No. 18-10-11
Revision: January 16, 2020	Resolution No. 20-01-06
<u>Revision: April 15, 2021</u>	<u>Resolution No. 21-04-XX</u>

It is a core value of SMUD to provide its customers and community with a sustainable power supply ~~through the use of~~using an integrated resource planning process. A sustainable power supply is ~~defined as~~one that reduces SMUD's ~~net long-term~~ greenhouse gas (GHG) emissions to serve retail customer load to ~~Net-Zero by 2040-~~ Net2030. Zero GHG emissions is achieved through investments in ~~vehicle and building electrification,~~ energy efficiency, clean distributed resources, renewables portfolio standard (RPS) eligible renewables, energy storage, large hydroelectric generation, clean and ~~biogas-~~emissions free fuels, and new technologies and business models.

Additionally, SMUD will continue pursuing GHG savings through vehicle and building electrification.

SMUD shall assure reliability of the system, minimize environmental impacts on land, habitat, water and air quality, and maintain ~~a~~ competitive position~~rates~~ relative to other California electricity providers.

To guide SMUD in its resource evaluation and investment, the Board sets the following interim energy supply goal:

Year	Net Greenhouse Gas Emissions (metric tons)
2020	2,318,000
<u>2030 - beyond</u>	<u>1,350,000 Zero GHG Emissions</u>
<u>2040</u>	<u>Net Zero</u>
<u>2050</u>	<u>Net Zero</u>

In keeping with this policy, SMUD shall also achieve the following:

- a) Achieve overall energy efficiency and electrification for ~~our~~ its customers to maximize carbon reduction consistent with ~~our~~ its ~~Net Zero carbon~~ Carbon target Plan. by meeting the following goals:

~~We are establishing the following goals for carbon reduction associated with building decarbonization:~~

Year	Attributable Building Decarbonization Goals (metric tons)	Transportation Decarbonization Goals
2030	<u>365,000 Metric tons reduced</u>	<u>751,000,000 Metric tons reduced</u>
<u>2040</u>	<u>330,000</u>	

- b) ~~Provide dependable~~ Procure renewable resources to meet or exceed the state's mandate of 33% of SMUD's retail sales by 2020, 44% by 2024, 52% by 2027, and 60% of its retail sales by 2030 and thereafter, excluding additional renewable energy acquired for certain customer programs.
- c) In meeting GHG reduction goals, SMUD shall ~~emphasize local and regional environmental benefits:~~
1. Emphasize local and regional environmental benefits
 2. Improve equity for under-served communities.
- d) ~~SMUD will continue exploring additional opportunities to accelerate and reduce carbon in our region beyond the GHG goals in this policy.~~

- d) Explore, develop, and demonstrate emerging GHG-free technologies and business models.
- e) Promote cost effective, clean distributed generation through SMUD programs.

Monitoring Method: GM Report
Frequency: Annual

SMUD BOARD POLICY	
Category: Strategic Direction	Title: Resource Planning
	Policy Number: SD-9
Adoption Date: May 6, 2004	Resolution No. 04-05-11
Revision: May 6, 2004	Resolution No. 04-05-12
Revision: September 15, 2004	Resolution No. 04-09-11
Revision: May 17, 2007	Resolution No. 07-05-10
Revision: December 18, 2008	Resolution No. 08-12-15
Revision: November 19, 2009	Resolution No. 09-11-08
Revision: May 6, 2010	Resolution No. 10-05-03
Revision: May 19, 2011	Resolution No. 11-05-05
Revision: December 20, 2012	Resolution No. 12-12-12
Revision: October 3, 2013	Resolution No. 13-10-09
Revision: September 17, 2015	Resolution No. 15-09-11
Revision: October 20, 2016	Resolution No. 16-10-14
Revision: October 18, 2018	Resolution No. 18-10-11
Revision: January 16, 2020	Resolution No. 20-01-06
Revision: April 15, 2021	Resolution No. 21-04-XX

It is a core value of SMUD to provide its customers and community with a sustainable power supply using an integrated resource planning process. A sustainable power supply is one that reduces SMUD’s greenhouse gas (GHG) emissions to serve retail customer load to Zero by 2030. Zero GHG emissions is achieved through investments in energy efficiency, clean distributed resources, renewables portfolio standard (RPS) eligible renewables, energy storage, large hydroelectric generation, clean and emissions free fuels, and new technologies and business models. Additionally, SMUD will continue pursuing GHG savings through vehicle and building electrification.

SMUD shall assure reliability of the system, minimize environmental impacts on land, habitat, water and air quality, and maintain competitive rates relative to other California electricity providers.

To guide SMUD in its resource evaluation and investment, the Board sets the following energy supply goal:

Year	Greenhouse Gas Emissions (metric tons)
2020	2,318,000
2030 - beyond	Zero GHG Emissions

In keeping with this policy, SMUD shall also achieve the following:

- a) Achieve overall energy efficiency and electrification for its customers to maximize carbon reduction consistent with its Zero Carbon Plan by meeting the following goals:

Year	Building Decarbonization Goals	Transportation Decarbonization Goals
2030	365,000 Metric tons reduced	1,000,000 Metric tons reduced

- b) Procure renewable resources to meet or exceed the state’s mandate of 33% of SMUD’s retail sales by 2020, 44% by 2024, 52% by 2027, and 60% of its retail sales by 2030 and thereafter, excluding additional renewable energy acquired for certain customer programs.
- c) In meeting GHG reduction goals, SMUD shall:
1. Emphasize local and regional environmental benefits
 2. Improve equity for under-served communities.
- d) Explore, develop, and demonstrate emerging GHG-free technologies and business models.
- e) Promote cost effective, clean distributed generation through SMUD programs.

Monitoring Method: GM Report
Frequency: Annual

SSS No. BOD 2021-001

BOARD AGENDA ITEM STAFFING SUMMARY SHEET

Committee Meeting & Date Policy 2021
Board Meeting Date 2021

TO	TO
1. Jennifer Davidson	6.
2. Stephen Clemons	7.
3.	8.
4.	9. Legal
5.	10. CEO & General Manager

Consent Calendar		Yes	<input checked="" type="checkbox"/>	No <i>If no, schedule a dry run presentation.</i>	Budgeted		Yes	No <i>(If no, explain in Cost/Budgeted section.)</i>
FROM (IPR) Nancy Bui-Thompson / Donna Lofton	DEPARTMENT Board Office			MAIL STOP B307	EXT. 5079	DATE SENT 12/22/2020		

NARRATIVE:

Requested Action: Enable the Board of Directors and Executive Staff an opportunity to review the Board Work Plan.

Summary: The Board President reviews the Board Work Plan at the Policy Committee meeting to ensure agenda items support the work of the Board.

Board Policy: This review of the work plan supports GP-6 Role of the Board President which states that the Board President shall give progress reports on the Board's work plan.
(Number & Title)

Benefits: Reviewing the Work Plan allows the Board members and Executive staff to make changes to the Work Plan and Parking Lot items as necessary.

Cost/Budgeted: N/A

Alternatives: Not review the Work Plan at this time

Affected Parties: Board and Executive staff

Coordination: Donna Lofton

Presenter: Nancy Bui-Thompson, Board President

Additional Links:

SUBJECT Board Work Plan	ITEM NO. (FOR LEGAL USE ONLY)
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.

SSS No. BOD 2021-004

BOARD AGENDA ITEM

STAFFING SUMMARY SHEET

Committee Meeting & Date Policy 2021
Board Meeting Date N/A

TO	TO
1. Paul Lau	6.
2. Jennifer Davidson	7.
3.	8.
4.	9. Legal
5.	10. CEO & General Manager

Consent Calendar	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No	<i>If no, schedule a dry run presentation.</i>	Budgeted	<input type="checkbox"/>	Yes	<input type="checkbox"/>	No	<i>(If no, explain in Cost/Budgeted section.)</i>
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FROM (IPR) Heidi Sanborn / Donna Lofton	DEPARTMENT Board Office	MAIL STOP B307	EXT. 5079	DATE SENT 12/22/20
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NARRATIVE:

Requested Action: Provide a summary of committee direction from the Board to Staff.

Summary: During a Board discussion at the January 2017 Policy Committee, the Board requested having an on-going opportunity to do a wrap up period at the end of each committee meeting to summarize various Board member suggestions and requests that were made at the meeting in an effort to make clear the will of the Board. The Committee Chair will summarize Board member requests that come out of the committee presentations for this meeting.

Board Policy: GP-4 Agenda Planning states the Board will focus on the results the Board wants the organization to achieve.
(Number & Title)

Benefits: Having an agendaized opportunity to summarize the Board's requests and suggestions that arise during the committee meeting will help clarify what the will of the Board.

Cost/Budgeted: N/A

Alternatives: Not summarize the Board's requests at this meeting.

Affected Parties: Board of Directors and Executive Staff

Coordination: Donna Lofton, Special Assistant to the Board

Presenter: Heidi Sanborn, Policy Committee Chair

Additional Links:

SUBJECT Summary of Committee Direction	ITEM NO. (FOR LEGAL USE ONLY)
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ITEMS SUBMITTED AFTER DEADLINE WILL BE POSTPONED UNTIL NEXT MEETING.