

Exhibit to Agenda Item #11

Approve proposed revisions to **Strategic Direction SD-1B,**
Vision Statement.

Board of Directors Meeting

Thursday, April 15, 2021, scheduled to begin at 5:30 p.m.

Virtual Meeting (online)

Proposed Revisions SD-1B, Vision Statement

SMUD's vision is to be ~~the~~ a trusted and powerful partner in achieving an inclusive, zero carbon economy. SMUD will leverage its relationships to accelerate innovation, ~~with our customers and community, providing innovative solutions to~~ ensure energy affordability and reliability, ~~improve~~ protect the environment, ~~reduce our region's carbon footprint,~~ eliminate greenhouse gas emissions, catalyze economic and workforce development, promote environmental justice, and enhance ~~the~~ community vitality ~~of our community~~ for all.